

FINANCIAL TIMES

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D 8523 B

Emergency aid and
the famine
in Africa, Page 14

World news

Business summary

EEC farm talks end after only 24 hours

EEC agriculture ministers abandoned efforts to agree a new farm price package for 1985-86 after barely 24 hours of talks in Luxembourg.

The negotiations broke down over West German demands that there be no price cut in cereals.

There were also Italian and Greek objections to fruit and vegetable reductions. Sir Filippo Pandolfi, Italian president of the council, is to draw up an agenda for new talks. Page 3

U.S. trade choice

President Reagan has nominated Mr Clayton Yeutter, president of the Chicago Mercantile Exchange, as U.S. Trade Representative. If confirmed by the Senate, he will succeed Mr William Brock, who was nominated to the post of Labour Secretary last month.

ESM 'fraud' charge

Receiver for ESM Government Securities accused the firm of engaging in "massive fraud" since 1976.

No warning shot

The commander of the South African police who shot dead 19 black people at Langa said at the inquiry into the shootings that his sworn statement was wrong in saying that a warning shot had been fired when his men faced attack.

Lawyer wounded

A Sicilian magistrate who had held investigations into Mafia arms and drugs smuggling was injured in a bomb attack in Trapani, Sicily, in which a woman and two children were killed.

Diplomat freed

Kidnappers freed French diplomat Gilles Peyrolle unharmed, almost two weeks after he disappeared in the north Lebanese city of Tripoli.

Gulf war talks

King Fahd of Saudi Arabia and the Syrian Foreign Minister, Farouq al-Shara, had talks in Riyadh on the Gulf war and Lebanese issues.

Air raids to continue

Government-controlled newspapers in Baghdad said Iraq would continue to attack towns in Iran and ships in the Gulf until Tehran agreed to end the war.

Neves in surgery

Tancredo Neves, Brazil's 75-year-old President-elect, had his fourth major operation in 17 days.

Japan stalls U.S.

U.S. demands for better access to Japan's telecommunications market seem unlikely to be satisfied in the short term, but promises of future improvements are likely to be made after weekend meetings between two U.S. envoys and Prime Minister Yasuhiro Nakasone. Page 16

Gorbachev replies

Reagan Administration officials said Mikhail Gorbachev, the Soviet leader, had replied favourably to the President's invitation to attend a summit in Washington. Page 6

Gallery extension

London's National Gallery is to get a £20m (£25m) extension as a gift of three brothers in the Sainsbury family, founders of Britain's largest grocery store chain. Page 11

New Bhopal leak

Liquid chlorine escaped from the Union Carbide chemicals plant at Bhopal, India, where 2,500 people died after a gas leak in December. No one was hurt. Page 4. Union Carbide is experiencing difficulty in obtaining sufficient insurance coverage.

Disruption averted at UK Post Office

TALKS between the two sides in the UK postal workers' dispute have averted disruption to services, at least temporarily. The Post Office relented slightly on its hard line over the immediate introduction of more part-time workers without union agreement. Page 11

DOLLAR was firm in London, rising to DM 3.149 (DM 3.12), SwFr 2.66 (SwFr 2.64), FFf 9.8075 (FFf 9.81) and ¥254.1 (¥252.65). On Bank of England figures, the dollar's exchange rate index rose to 148.0 from 147.6. In New York it closed at DM 3.0955, FFf 9.4435, SwFr 2.6175 and ¥252.90. Page 39

STERLING was weaker in London, falling to \$1.2075 (\$1.2225), DM 3.805 (DM 3.81), SwFr 3.205 (SwFr 3.23), FFf 11.58 (FFf 11.59) and ¥307.0 (¥306.5). The pound's exchange rate index fell to 76.9 from 77.2. In New York it closed at \$1.2310. Page 39

WALL STREET: The Dow Jones industrial average closed 7.07 down to 1,265.68. Section III.

TOKYO: Profit-taking pressure hit share prices taking the Nikkei-Dow market average 47.29 down to 12,620.88. Section III

LONDON equities firmed with the FT Ordinary index up 5.8 to 989.4. Gilt edged. Section III

GOLD fell \$2 on the London bullion market to close at \$319.125. It also fell in Zurich to \$318.875. In New York, the Comex April settlement was \$322. Page 38

COPPER prices rose strongly in London, as gains in New York helped boost an increase initially triggered by sterling's weakness against the dollar. Cash high-grade copper rose \$38 to £1,192.50 a tonne. Page 38

HUNGARY is raising \$300m to pay for projects in the livestock, chemical and transport sectors through a credit financed jointly by the World Bank and a group of commercial lenders. Page 40

IBM, the U.S. computer group, has announced a fresh series of price cuts on some models and two new versions of its XT personal computer range.

HONGKONG and Shanghai Banking Corporation's merchant banking subsidiary, Wardley's, has lost five of its top executives to the new Hong Kong investment banking division of Citicorp. Page 18

HUETAMAKI, the diversified Finnish industrial group that bought into the U.S. confectionery business in 1983, suffered a steep decline in profits last year because of heavy investment, consolidation and advertising costs in America. Page 19

HOME STATE SAVINGS, the Ohio bank whose closure sparked a crisis last month, will be sold to an out-of-state institution today unless a matched or higher offer is made by Ohio banks, according to state Governor Richard Celeste. Page 16

ALFA ROMEO, Italian state-owned motor manufacturer, lost 137.8m (\$49.3m) last year, more than doubling the 1983 deficit and reflecting heavy expenditure on new model launches. Page 17

TRILOGY, the loss-making U.S. computer venture founded by Dr Gene Amdahl, has handed over the operation of its \$10m computer-aided design facility to Electronic Data Systems, a General Motors offshoot.

CBS, the U.S. broadcasting group, announced that it had arranged a \$1.5bn credit line at the same time as Mr Ivan Boesky, Wall Street arbitrage specialist, said he had acquired an 8.6 per cent stake in the company. Page 17

SAIPEM, Italian state pipelaying group which last year floated 20 per cent of its shares in Milan, says it will seek listings this year in London, Frankfurt, Brussels and Zurich. Page 17

CROWN Zellerbach, the U.S. forest products group, says it will not be "bullied" by Sir James Goldsmith's tentative bid approach. Page 17

Pentagon claims Soviet advance in star wars plan

THE SOVIET UNION'S star wars programme has moved beyond research to the development of prototype high-energy laser weapons, writes Reginald Dale, U.S. Editor, in Washington. Some of them might already play a role in space defence, Mr Caspar Weinberger, the U.S. Defence Secretary, said yesterday.

Presenting the Pentagon's latest annual study of Soviet military power, Mr Weinberger said Moscow was trying to stop U.S. research in the same field so as to acquire a monopoly of such strategic defensive systems. The Soviet Union could deploy a ground-based laser defence against U.S. ballistic missiles by the early 1990s, the report said.

Mr Weinberger again appealed to allied governments to support the

U.S. research programme, saying that the proposed weapons could also be used to protect Western Europe against Soviet intermediate-range missiles, such as the SS-20, as well as strategic attack. Such an intermediate-range role was a part of the design specification for the U.S. star wars systems, he said.

Mr Weinberger's report, emphasising rapid Soviet advances in its own star wars technology, said that Moscow already had ground-based lasers that could be used to interfere with U.S. satellites. In the late 1980s, the Soviet Union might have prototype anti-satellite laser weapons based in space.

Also by the late 1980s, the Soviet Union might have prototypes for ground-based lasers for ballistic missile defence (BMD), the report said, while testing of the compo-

nents for a large-scale deployment system might begin in the early 1990s. The timetable outlined for the Soviet systems appeared to be roughly comparable with that planned by the U.S. for its own programme.

"The many difficulties in fielding an operational system will require much development time, and initial operational deployment is not likely in this century," the report said.

"However, with high priority and some significant risk of failure, the Soviets could skip some testing steps and be ready to deploy a ground-based laser BMD by the early to mid-1990s."

Ground and space-based particle-beam weapons against ballistic missiles would be more difficult to develop than lasers. Nevertheless, the Soviet Union had a vigorous pro-

gramme under way for particle-beam development, and could have a prototype space-based system for testing in the late 1990s.

A Soviet air-defence laser, for protecting "high-value strategic targets in the USSR," was probably at least in the prototype stage and might be operational by the late 1980s, the report said. Moscow could also start deploying an airborne laser in the early 1990s, for use both as an anti-satellite weapon and for defence against low-flying cruise missiles.

"The USSR's high-energy laser programme, which dates from the mid-1960s, is much larger than the U.S. effort," the report says. "They have built over a half-dozen major research and development facilities and test ranges, and they have over

10,000 scientists and engineers associated with laser development."

At the same time, the report said, the existing Soviet anti-ballistic missile (ABM) defences around Moscow were being enlarged and equipped with a new generation of radar and interceptor missiles. "Developments aimed at providing the foundation for widespread ABM deployments beyond Moscow are underway."

Meanwhile, the report says, the Soviet Union is considering a manned expedition to Mars in 1991, when the conditions for a launch would be favourable. Such an expedition would coincide with the 75th anniversary of the Soviet Revolution, and the 500th anniversary of Columbus's discovery of the New World: adding "great prestige" to the Soviet Union, the report said.

London and Paris set guidelines for Channel link

BY ANDREW TAYLOR IN LONDON AND PAUL BETTS IN PARIS

GOVERNMENT guidelines for a privately financed fixed link across the Channel were published by Britain and France yesterday. The scheme, if it goes ahead, will be one of the world's biggest civil engineering projects undertaken since the second world war.

Promoters of developments have been given until October 31 to submit plans to both governments. Those range from a twin-bore rail tunnel to a road-and-rail scheme, involving bridges and tunnels connected in the Channel by artificial islands. Costs have been estimated at between £2bn (\$2.4bn) and more than \$4bn at 1983 prices.

The British and French authorities hope to be able to choose a development to proceed by the end of this year.

Mr Paul Quilès, the French Public Works Minister, said yesterday that France was keen to push forward quickly the Channel link, especially since Paris felt there was a strong political determination in London to go ahead with the project.

The French Minister said he hoped the necessary treaty between France and Britain would be presented to the two countries' respective parliaments for approval in a year's time.

Stringent conditions will be attached to any successful scheme. The guidelines insist that any de-

velopment must be totally financed by private money without the aid of government financial or commercial guarantees. Preference will be given to promoters prepared to invest their own money.

Mr Nicholas Ridley, the British Transport Secretary, said the monetary implications of raising such a large sum from the private sector would have to be considered. It was hoped that capital issues would account for a high proportion of the total cost.

The right to construct and op-

erations would be divided between the two governments. The guidelines insist that any de-

velopment must be totally financed by private money without the aid of government financial or commercial guarantees. Preference will be given to promoters prepared to invest their own money.

Continued on Page 16
Guidelines, Page 12

Hellenic Shipyards 'set to close'

By Andriana Ierodiakonou in Athens

HELLENIC SHIPYARDS, one of Greece's biggest industrial employers, is to suspend operations on Monday with the loss of 4,800 jobs.

The imminent closure of the shipyard, founded in 1956 by Greek shipping magnate Stavros Niarchos at Skaramangas, west of Athens, on land leased from the state, could not have come at a more difficult time for the Socialist Government.

A general election must be held before October and the Conservative opposition is poised to exploit rising unemployment levels, officially estimated at about 10 per cent nationally.

The Government also has its hands full with the political crisis generated by last Friday's presidential elections which have been challenged by the Conservatives as unconstitutional.

Mr Christos Karamanlis, a director at Hellenic Shipyards, attributed the management's decision to "the overall crisis in shipping and shipbuilding, and to continual and insupportable labour attacks."

He denied charges by the Socialist-led General Confederation of Greek Workers - the national trade union congress - that the decision to suspend operations was politically motivated.

Hellenic Shipyards has been in the red since the early 1980s, when the plant succumbed to the recession affecting the shipbuilding industry in Western Europe. Losses are estimated to have climbed from \$8m in 1982 to \$15m in 1983 and \$16m in 1984. The company was expected to fulfil a contract for the construction of 15 product carriers

Continued on Page 16

Anglo-U.S. deal creates No 2 insurance broker

BY JOHN MOORE IN LONDON

SEDGWICK GROUP, Britain's largest independent insurance broker, and Fred S. James, the U.S. insurance broker that forms part of Transamerica Corporation, are to merge in one of the most ambitious transatlantic insurance realignments for years.

The deal, which values Fred S. James at £333m (\$844m), might turn Sedgwick into the world's second largest insurance broker in a market dominated by Marsh & McLennan. Once the merger is completed, the combined group will have revenues of over £800m, and a staff of 12,000 people.

In the merger plan, Transamerica Corporation, a U.S. financial conglomerate with interests in manufacturing and transportation, will acquire a large stake in Sedgwick Group.

Under the terms of the deal, Sedgwick is to issue 73.6m new shares to Transamerica to buy out James and 68.37m "A" restricted voting shares. After the deal, Transamerica, which has life insurance and property and casualty insurance operations, will hold 29 per cent of the enlarged equity of the group.

Sedgwick currently ranks in fifth position in terms of broking revenues in the world league of insurance brokers. Fred S. James is ranked sixth.

Sedgwick indicated the possible financial dimensions of the new combine yesterday. After allowing for various accounting treatments, said Sedgwick, the after-tax profit of the James group for 1984 would have been £241m. For the current financial year it is forecast that the

James group will report pre-tax profits of about \$33m.

Sedgwick Group has been attempting to forge a closer link with the U.S. insurance market for some years. In 1978 it tried to link with Alexander & Alexander Services, the world's second largest broker, but eventual merger talks collapsed. After Alexander & Alexander ran into trouble with its merger with Alexander Howden group in London, Sedgwick started new talks but once again those failed.

Sedgwick has also held informal talks with Frank B. Hall but its latest discussions got under way seriously at the beginning of this year.

Mr Carole Mosselmann, chairman of Sedgwick Group, said that the move "achieves an important objective - to increase our position in the retail insurance broking world." Mr Frank Harringer, a vice-president of Transamerica, said in London yesterday that he hoped Transamerica could "work together" with Sedgwick, using Sedgwick to market some of Transamerica's life insurance products. Transamerica is to have boardroom representation in the new combine.

It is planned that James's U.S.-based retail insurance broking activities will operate as a separate, autonomous unit within the Sedgwick Group. It is intended that the other insurance broking and reinsurance broking activities of James will be co-ordinated within the Sedgwick Group in due course.

The other broking activities of James include the John F. Sullivan, Wigham Poland and Tomeson companies.

General Dynamics has vigorously denied earlier charges levelled against it.

Analysis, Page 11; Lex, Page 16

Huge loss for A. H. Robins after \$489m provision for IUD suits

BY PAUL TAYLOR IN NEW YORK

A. H. ROBINS, the troubled U.S. pharmaceutical group, yesterday reported a \$461.6m loss for 1984, which effectively wipes out its estimated \$370m shareholder equity.

Robins said that it had set up a \$489m reserve to cover future settlements in the thousands of suits it faces over the Dalkon Shield intrauterine birth-control device which Robins discontinued 10 years ago.

The larger-than-expected loss forced the company to omit its quarterly dividend, the Virginia-based group said. Its shares were suspended at the opening of the New York Stock Exchange yesterday.

The company also announced yesterday that it had agreed to set up a \$6.5m fund to settle shareholders' claims against it. The claims, under federal securities laws, also relate to the manufacture and marketing of the Dalkon Shield.

Robins ceased manufacture of the Dalkon Shield in June 1974 but has been swamped with more than 10,000 claims from users who have alleged that the device caused infer-

tility, involuntary abortions and pelvic inflammatory diseases.

By last September, the company had already settled about 7,100 suits totalling \$259m, but still had at least 3,600 claims pending. New suits continue to be filed and have accelerated in recent months as the company has sought to bring the issue to a head.

The company had earlier warned that it expected to set up a "substantial" reserve in the fourth quarter to cover future litigation. Wall Street analysts, however, had expected the reserve to total about \$275m.

After setting up the \$489m or \$19.53 a share reserve, and paying out a further \$10.8m pre-tax in settlements, the company reported a \$481.6m fourth-quarter loss against net earnings of \$14.28m, or 59 cents a share, in same period of 1983 when profits were reduced by \$5m by litigation expenses and settlements. Sales in the final quarter grew to \$162.2m from \$145.4m.

The massive full-year loss, which includes pre-tax litigation expenses and settlements totalling \$77.95m,

compares with net earnings of \$58.2m, or \$2.40 a share, in 1983 when earnings were reduced by litigation expenses and settlements totalling \$18.1m pre-tax. Sales for the full year increased to \$531.9m from \$583.5m.

The company said it was omitting its quarterly dividend because the creation of the fourth-quarter reserve "resulted in an accumulated deficit" at year end.

Under Virginia law, dividends must be paid out of retained earnings. Robins last paid a 19 cents dividend in December.

Robins said that the deficit "may be eliminated by 1987" if its business continues to grow at its historical rate, but said that its recovery will also be influenced by future development in Dalkon Shield litigation.

The shareholders' settlement is designed to resolve a class action dispute brought by stockholders who acquired Robins' shares between 1971 and 1976, and who argued that the company failed to disclose material information about the Dalkon Shield.



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EUROPEAN NEWS

Kevin Done reports from Trondheim on one of Norway's most vigorous growth industries
Fish farmers tame the wild Atlantic salmon

NORWEGIAN fish farmers have tamed the fighting Atlantic salmon and turned it into a multi-million dollar business. One of the world's most coveted fish delicacies, it is now being mass-produced in the Norwegian fjords and air-freighted by the tonne to the leading capitals of the world.

With new transport techniques fresh salmon, most importantly it is NOT frozen, can reach the gourmet tables of New York's Taverna on the Green, the Fontaine Bleue in Tokyo, London's Wheelers or Restaurant Michel Pasquet in Paris from the Norwegian coast in less than 48 hours. There is no close season. Fresh Atlantic salmon has suddenly been made available all through the year.

Aside from oil and gas, fish farming is Norway's growth industry of the 1980s. Production of farmed salmon is leaping by 40 per cent a year, in 15 years the value of exports has grown from nothing to more than Nkr 1bn (£91m) a year, and aspiring newcomers are queuing up in the rush to cash in on the boom.

More than 1,200 hopefuls applied in the last licensing round a year ago, but only 100 were approved. The Norwegians began experimenting with seawater fish farming about 20 years ago, but the first farmed salmon did not begin to appear on the market until 1970. Supplies of wild Atlantic salmon were dwindling and the Norwegian fjords seemed an ideal breeding ground with sheltered, clean seawater warmed by the Gulf Stream, but at the same time close to the abundant fresh water pouring down from the Norwegian mountains.

Last year the output of farmed salmon reached 22,300 tonnes compared with only 600 tonnes ten years earlier. Production is forecast to jump to 30,000 tonnes this year, to have doubled by 1986 and to have

reached 55,000 tonnes by 1987. Even at its best many years ago the catch of wild Atlantic salmon—the total of all countries, not just Norway—was no more than 20-25,000 tonnes and in recent years it has fallen to only 8-12,000 tonnes. Norway's own catch of wild salmon in 1983 was no more than 1,600 tonnes, barely 7 per cent of the country's farmed salmon production.

With some 550 fish farms and 200 hatcheries now dotted among the myriad islands and fjords along its long Atlantic coast Norway has stolen a clear lead on its foreign competitors. By next year it plans to be producing four times more than the annual catch of wild salmon in the whole of the North Atlantic.

Competitors have emerged in Scotland—currently number two in farmed Atlantic salmon in the world with an annual output of around 3,500 tonnes—in Iceland, Ireland and Canada, but Norway still accounts for as much as 85 per cent of world output.

The biggest volume of salmon in the world is caught in the Pacific—some 680-700,000 tonnes a year by the U.S., Canada, Japan and the Soviet Union, but the various species of Pacific salmon are claimed to be of inferior quality to the Atlantic salmon and the season is limited to the summer months of May to September.

"The Atlantic salmon is of higher quality," insists Mr Odd Steinsboe, managing director of the co-operatively owned fish farmers central sales organisation, "but just as importantly we can supply the market with fresh fish all year round, especially when the U.S. does not have its own fresh salmon from October to April."

He admits to fears that fast-growing Norwegian production could undermine world prices—salmon trades after all on its exclusivity—but he insists that



Salmon is processed at a fish farm.

demand is also expanding fast. "Many said that when we reached 10,000 tonnes production the price for salmon would be the same as for cod, but that has not happened."

"I have warned the farmers that they must be prepared to accept lower prices, but it has gone the other way. In 1983 production rose by 70 per cent and prices went up by 3 per cent. In 1984 production went up by another 35 per cent and prices still rose by 3 per cent."

The very idea of selling air-freighted fresh fish around the world would still have seemed ridiculous less than five years ago, but today Norway has opened up markets for fresh salmon as far away as Tokyo and Seattle. "Compared with wild salmon caught at sea by trawler our farmed salmon is on the restaurant table before the wild salmon has even been brought ashore," says Mr Steinsboe.

The global market has been opened up by new air transport techniques. According to Mr Steinsboe fresh Norwegian salmon has become the single biggest cargo item air-freighted from Europe to the U.S. "Ten

years ago no airline would have fresh fish and ice on board with the ice melting and the smell. Now there are acceptable packaging methods and all the airlines are competing for this fish."

SAS, the Scandinavian airline, says the case history of salmon shipments "is a landmark in diverting commodity shipments from surface to air freight." The salmon are packed in ice and then wrapped in absorbent "diapers" which can soak up almost two gallons of water and maintain the consistency of the meat. The airline has doubled its fleet of refrigerated containers to handle the salmon shipments.

Norway's main markets are still in Europe, especially France and West Germany, but the U.S., where sales only started in 1981, is the fastest growing market accounting for 5,000 tonnes or close to a quarter of total exports in 1984. Efforts to develop the Japanese market are also being intensified. "There is no one asking for such high quality as the raw fish restaurants in Tokyo," says Mr Steinsboe.

For the Norwegian authori-

ties fish farming has become a major plank of regional policy and one of the main hopes for halting the drift of population away from the scattered coastal communities.

The number of fishermen in Norway has more than halved since the early 1960s to less than 30,000, but the fish farms have already created around 2,500 new jobs with another 2,500 employed indirectly in service activities. Cautious Government estimates say the fish farms could support a workforce of 20,000-25,000 by the year 2000.

Government regulation of the new industry has become an sensitive political issue. Fish farming has been controlled by a state licensing system since 1973, and critics argue that the regulations are hampering its growth and are forcing the bigger operators to move abroad if they wish to expand.

A new law that should pass through the Storting, the Norwegian Parliament, later this year, maintains a restriction of 8,000 cubic metres on the size of individual farms—effectively a production limit of 150-200 tonnes a year. At least 51 per cent of the equity in individual salmon and trout farms must come from local sources and majority ownership is only allowed in one enterprise.

The political view is that we don't want the industry to develop too rapidly. We don't want another Klondike, which will only be good for a couple of years," says Mr Jan Lauritzen, spokesman for the Fisheries Ministry.

Even with Government restrictions, however, enough licences have been granted to allow a further dramatic expansion in the next couple of years. According to Mr Odd Berg, deputy managing director of the fish farmers' sales co-operative, current licences would allow an annual produc-

tion of 70-80,000 tonnes of salmon and trout. "That is three times bigger than current production but could already be reality in four to five years."

Many in the industry are already concerned that it is expanding too fast for its own good. "The bottleneck is not lack of capital but lack of know-how," says Mr Steinsboe. "We only started 10-15 years ago and we should not expand faster than we have the know-how to support the industry. Quality is still more important than bigger quantities. We need a drastic increase in research activities."

Disease and a shortage of smelt are already threats to future growth. Fish farming has now been made a priority area in national research and development by the Norwegian Government alongside information technology, offshore technology and materials research with Nkr 70m earmarked under this year's budget.

The Norwegian fish farms are dangerously dependent on salmon and much of the year's effort is going towards developing new species suitable for aquaculture. Successful experiments have been made in farming cod, but the returns are not attractive, and most hopes in Norway are now focused on halibut as a big future revenue earner.

Golden Sea Produce, Norsk Hydro's Scottish subsidiary, started commercial trout farming in 1983 and also operates Scotland's only shellfish hatchery.

Mr Odd Berg is anxious to see the country develop as a world leader in marine aquaculture. "Aquaculture today produces around 9m tonnes of fish and other organisms a year and output is rising by around 1m tonnes a year. By the year 2000 aquaculture production could be equivalent to half the annual catch from the world's oceans. We have to be in on it."

Bank survey says Swedish Government will miss targets

BY KEVIN DONE

SWEDEN'S SOCIAL Democratic Government will fail to achieve its main economic targets of sharply cutting inflation and keeping the increase in labour costs below 5 per cent this year, according to a new economic survey issued by PKBanken, one of the country's leading commercial banks.

Despite the fact that leaders of the employers and the blue collar unions have accepted the Government's voluntary wage ceiling, PKBanken expects wage drift to push up labour costs by around 6.5 per cent across the whole labour market.

Local negotiations in industry that are currently under way are expected to give average wage cost rises for blue collar workers in the private sector of 7 per cent and for white collar workers of 7.4 per cent. Even in the public sector labour costs are expected to rise on average by 5.5 per cent, again breaking the government's guideline.

Wage cost increases will be somewhat lower than the levels of recent years, however, industrial wage costs still rose by more than 10 per cent last year, the level set since the late 1960s, which has continually undermined the international competitiveness of Swedish exports.

PKBanken expects the Government's inflation goals to

prove unrealistic as well, with consumer prices still rising at 5 per cent by the end of the year, compared with the official target of 3 per cent. Inflation is forecast to rise on average this year by at least 7 per cent.

The bank says that 1985—an election year in Sweden—is likely to prove a "consumers' year" with real disposable incomes rising by 1.5 per cent, a faster increase than for many years. The general prospects for economic growth are gloomy, however.

"The Swedish economy is unavoidably entering a period of slower economic growth," says the report. "Growth will be halved this year and will fall to about 1 per cent in 1986."

Stronger domestic demand is forcing up imports, while, at the same time, export companies are beginning to lose market shares and the effects of the 1981 and 1982 devaluations are running out.

The Swedish central bank has adjusted the weights of the currencies in the foreign exchange basket to take account of the increasing importance of U.S. dollar-denominated trade. The weighting of the dollar was increased by 1.6 points to 20.7 per cent, while the weightings of all other currencies except the Japanese yen were lowered.

Swiss recovery continues as GDP goes up by 2%

BY JOHN WICKS IN ZURICH

THE SWISS economy continued its recovery last year, according to provisional figures issued by the Government. These show that gross domestic product was up by some 2 per cent in real terms over the year, following a rise of only 0.7 per cent in 1983. In the previous year, inflation-adjusted GDP had shown a drop of 1.1 per cent.

While private consumption grew by only about 1 per cent in real terms last year, investment spending went up by about 3.6 per cent and was building up towards the end of the year. Government expenditure rose by 2 per cent after price adjustment.

The volume of foreign trade

continued to grow. In real terms, exports of goods and services are estimated as having gone up by 5.7 per cent over the year. However, the corresponding import volume was about 6.9 per cent higher.

The government calculates that Switzerland last year experienced a total foreign trade deficit, including invisibles, of Sfr 1.36bn (£420m) as against Sfr 430m in 1983.

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Soviet Union's wartime trauma surfaces in death of an old man

BY PATRICK COCKBURN IN MOSCOW

LESS THAN two months before the Soviet Union celebrates the fortieth anniversary of victory over Nazi Germany the murder of an old man in a village in the south of the country illustrates the depth of popular feeling about the events of the last war.

The man who died was Mr Ivan Dergachov, an old man who lived alone and made a

living collecting empty bottles in the village of Orlovka in Donetsk province.

Mr Dergachov was also one of the few men to survive the war in Orlovka, some 200 people, almost the entire male population of the village, were killed by the Germans between 1941 and 1945.

After the war, a rumour spread through the village

that the bottle collector lived when the others died because he had collaborated with the Gestapo, but nothing happened for almost 40 years.

Then, one day recently, Mr Dergachov, by now an old man, tried to collect empty bottles from two young men called Kolya and Tolya who were drinking behind the village hall. They refused to hand

them over, a fight started and the old man was beaten up and eventually throttled with a belt. Two days later he died, and Kolya and Tolya were sentenced to seven years in prison for his murder.

Almost immediately, 300 people in Orlovka wrote to Komsomolskaya Pravda, the daily newspaper of the Communist youth organisation,

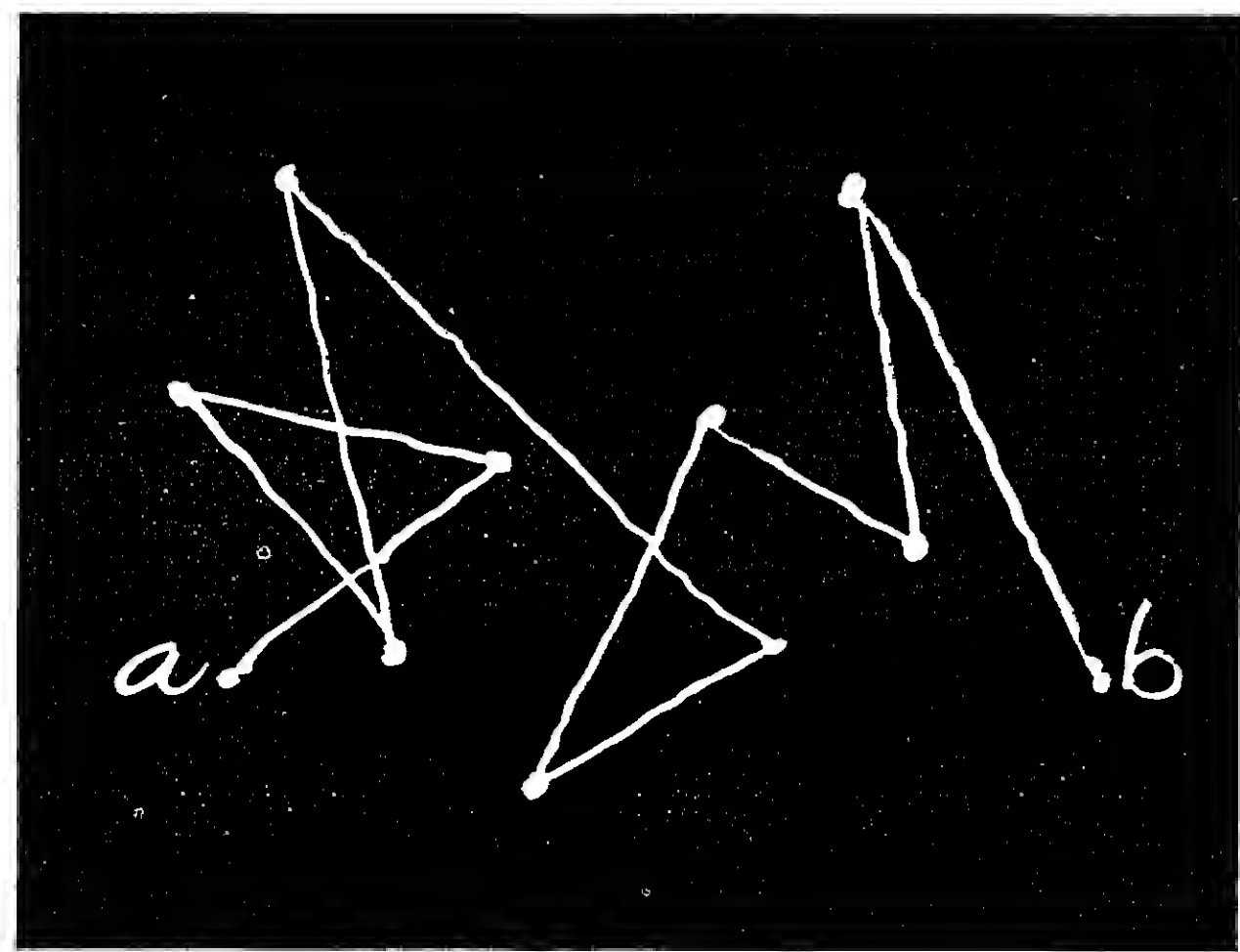
Komsomol, to which Kolya and Tolya belonged, demanding their release.

When the newspaper sent a reporter to interview people in the village, he was told by a local teacher: "I have no pity for a man like Dergachov. Hatred gives them the right to raise their hands against him."

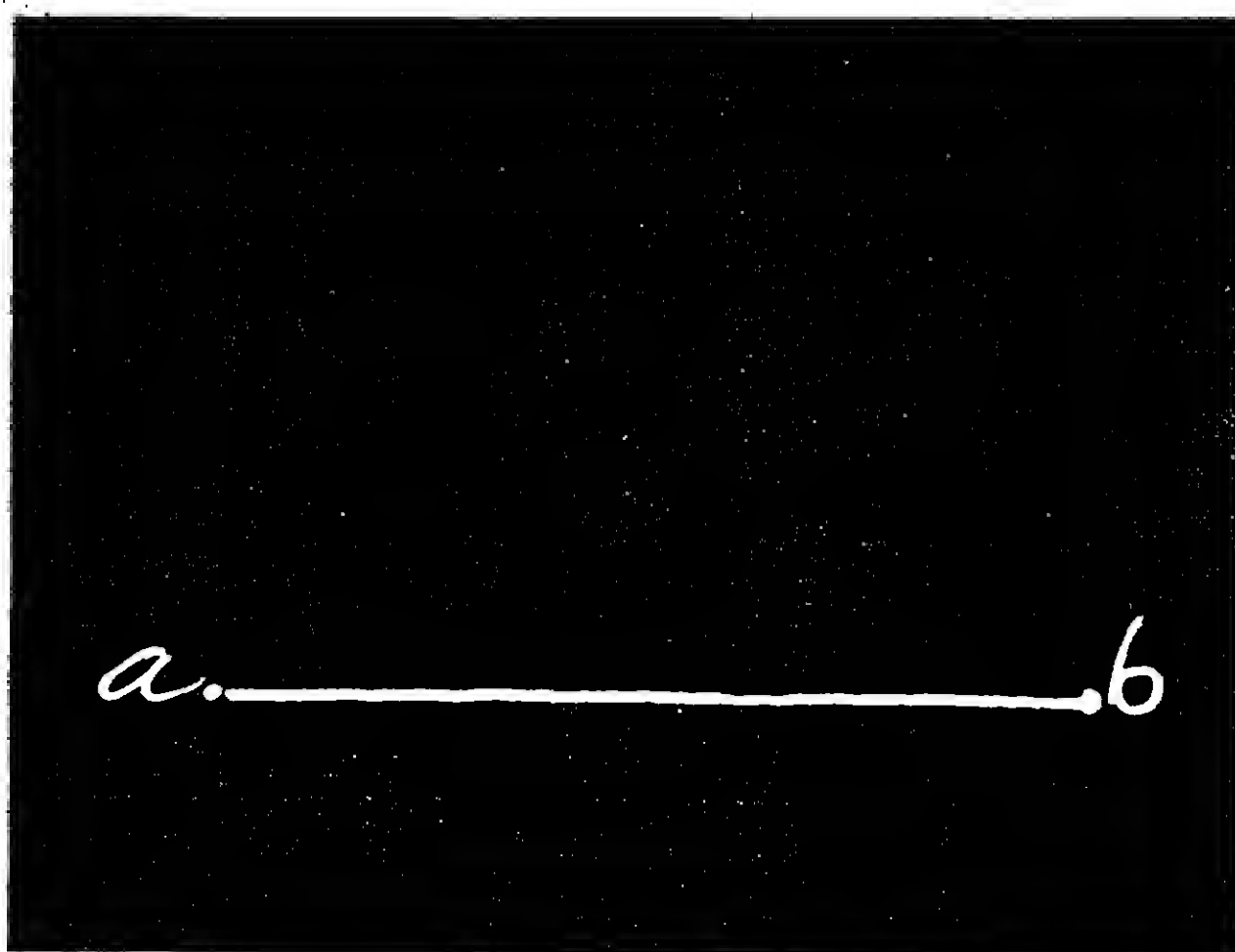
The reporter denounces the

murderers as drunken louts who deserved all they got and is shocked that the people of Orlovka justify the crime.

But murder, justified by the suspicion of collaboration long before the killers were born, illustrates the extent to which popular feeling in the Soviet Union is still conditioned by the trauma of the last war.



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EUROPEAN NEWS

WEST GERMAN OBJECTIONS IMPEDE COMMUNITY NEGOTIATIONS

Ministers abandon farm price talks

BY IVO DAWNAY IN LUXEMBOURG

EEC AGRICULTURE ministers agreed once again to abandon their talks on a new farm price package for 1985-86 after barely 24 hours of negotiations. Instead, Sig Filippino Maria Pandolfi, the Italian president of the Council, will attempt to draw up a new agenda for discussions highlighting the greatest areas of difficulty.

The negotiations are most seriously blocked over a number of demands from West Germany, the most important of which centre on its refusal to accept any price cut on cereals. There are also Italian and Greek objections to reductions in fruit and vegetable prices and arguments over the future

of the superlevy, which restrains the surplus milk production. Herr Ignaz Kiechle, the West German Farm Minister, remained adamant on Monday night that he could not accept the 3.5 per cent cut in grain prices proposed by the European Commission.

He was equally firm in his rejection of another proposal to get rid of West Germany's remaining Monetary compensatory amounts (MCAs)—the border taxes and subsidies that protect its farmers from cheaper imports.

Asked whether he would veto the agreement if his demands were not met, Herr Kiechle replied: "Chancellor Kohl has

told me to use any means necessary to secure our position."

He added that traditionally, farm ministers have not forced a vote if a member state has expressed serious political difficulties in agreeing to a measure. However, it is becoming increasingly difficult to see what course the Italian presidency can take.

Failure to agree should make some savings for the Ecu 20bn (£12bn) 1985-86 farm budget, as milk producers will not have their 1.5 per cent price rise back-dated to the beginning of the April to March farm year. But agreement on all the increases on the Commission's

proposals sought by member States would add a further Ecu 1bn to costs.

The ministers were yesterday engaged in yet another round of bilateral talks and are scheduled to meet again on April 22. Several observers commented yesterday, however, that Herr Kiechle is unlikely to have much room to soften his position until the elections for the North Rhine (Westphalia) region are completed in May 12. Even then, many are pessimistic over his ability to make substantial compromises after having given categorical assurances to his farmers that they will not suffer price cuts.

France, UK stalled on European fighter

By David Housego in Paris

BRITAIN AND France came no closer yesterday to reaching agreement on the design and powering of a new European fighter aircraft. Mr Michael Heseltine, the British Defence Secretary, held talks in Paris with M Charles Hernu, the French Defence Minister, after a visit by Mr Heseltine to the Dassault centre at St Cloud, near Paris. He saw a prototype of Dassault's ACE (Avion de Combat Experimental) ground-attack aircraft, which the French manufacturer would like to be adopted as the basis of the new European fighter.

The British side found no willingness among the French to abandon Dassault's insistence on design leadership for the fighter, nor was there any sign of a compromise over the engine that might power it.

France is proposing the Snecma 88, which the British feel could be outdated by the early 1990s. The British favour a derivative of the existing European Turbo-Union RB 199.

The new fighter is a joint project between Britain, France, Italy, West Germany and Spain.

Mr Heseltine, at a press conference later, restated his commitment to finding a European solution among the five nations involved in the project. But he also gave an implicit low-key warning to the French, saying that "nobody can emerge as a winner" from the project as this would mean other countries would have to be losers. He emphasised that he could not accept a solution which sacrificed the interests of British industry.

Defence ministers from the five countries hope to take decisions on the plane which would involve production costs of \$10.4bn, when they meet in Rome in May. But Mr Heseltine left little doubt that if no conclusion was reached the British Government would have to take its own decision in the summer.

Diplomats here feel that the French are counting on the West Germans and Italians rallying to their side at ministerial level in spite of technical advisers having a more favourable approach towards the heavier British plane.

France won ministerial support at The Hague meeting of defence ministers last autumn for its concept of a lighter plane

The 'figurehead' President who speaks his mind

THE RULE used to be that West German presidents, like decently brought-up children, should be seen but not heard. But with the advent of Richard Freiherr von Weizsäcker, the sixth head of state in the 36-year-history of the Federal Republic, it has begun to change — and few people should be entirely surprised.

In fact, notice came on the very day when he was elected to office, with the support not just of his own Christian Democrat (CDU) party but of most opposition Social Democrats as well. "I'll be making my position quite clear where important issues are concerned,"

based them on the argument that technological advances should not be allowed to endanger international, indeed human, relations between East and West. For Herr von Weizsäcker, once described as a man who "has lived tolerance" is above all an enlightened conservative, in his own words constantly inquisitive, and possessing an acute sense of history, above all of Germany's own.

In part, this stems from his background. Born the son of a diplomat, in the Stuttgart of 1920, he subsequently attended the universities of Oxford, Grenoble and Göttingen before

gaining experience in the different worlds of business, church and banking affairs.

Most of all, perhaps, however, the broad view comes from the three years he spent, immediately before he became Head of State, as mayor of Berlin, the divided city which remains the symbol of Germany's unhappy recent past and its still uncertain future.

For all the curbs on their authority, modern West German presidents have tended to catch the spirit of their times—and who better than Herr von Weizsäcker to embody the revived debate about West Germany's position in the world, and its ties with the other German state in which West Berlin is embedded?

It must be said too that the attention he now attracts is a reflection of the contrast between his own obvious patriotic culture and the pedestrian favour of the current Government. And for all the carefully ventilated reports of Chancellor's annoyance at the President's independent ways, it can scarcely be suggested that Herr von Weizsäcker has enlarged the real powers of his job. Nor is it likely that with his sense of history he would ever want to.

The wretched experience of Weimar, and the excessive power then invested in the office of president, have seen to it that the modern post is primarily a figurehead, atop a constitution already rich in the checks and balances of federalism. But as Herr von Weizsäcker is starting to show, that does not mean that an incumbent must always hold his tongue.

But his doubts about the scheme were already unmistakable—as President Reagan, to whom Herr von Weizsäcker yesterday was paying what may well have proved more than a mere courtesy visit in Washington, will have become the latest to discover. Typically, he couched his misgivings not in military terms but

W. German jobless total falls to 10%

By Peter Bruce in Bonn

WEST GERMAN unemployment dropped last month, to 10 per cent from 10.4 per cent in February, according to provisional Government figures released yesterday. The jobless total, however, at 2.47m, remained well above the 9.6 per cent unemployment rate of March last year.

Although Government politicians expressed their satisfaction with the latest figures, trade union leaders warned that Bonn's hopes of achieving a cut of 100,000 in dole queues this year were "built on sand."

The Federal Labour Office, repeating an explanation offered in January and February, said the fact that unemployment remained deeper than a year ago could also partly be explained by bad weather. It also said that a continuing slump in the building market was distorting the effects of a general recovery in the capital goods sector.

To an extent, this was supported by yesterday's simultaneous announcement that industrial production in January and February had risen 0.5 per cent above the same time last year, with a 7 per cent gain in capital goods but a disastrous 35.5 per cent slump in construction activity.

Seasonally adjusted total industrial production in February rose 10.7 per cent over January. That is, however, an increase of only 0.3 per cent over February 1984. The Government will be hoping that industrial order figures due today will finally show signs of a recovery of investment in the domestic market where orders are still trailing far behind exports.

Magistrate attacked Judge Carlo Palermo, a well-known Italian magistrate whose investigations into drugs and arms smuggling last year began to touch upon members of the Socialist Party, was yesterday wounded in a car bombing in Sicily which left three bystanders dead and several policemen hospitalised, Alan Friedman reports from Milan.

Commission seeks extra budget payment

BY PAUL CHEESERIGHT IN BRUSSELS

THE European Commission wants EEC governments to put up Ecu 2.3bn (£1.3bn) to fill a hole in this year's Community budget. This is Ecu 1bn more than the Ten had tacitly agreed last year. The British share would be 21.6 per cent, or £280m.

Proposals for the 1985 budget were unveiled by the Commission yesterday, setting the ground for a negotiation between the Commission itself, the Ten and the European Parliament, which will probably reach a climax in June.

The size of the expected deficit EEC governments agreed last month to finance is largely due to increased farm spending

and a substantial debt from last year's budget.

Setting a 1985 budget came to an abrupt halt in December last year when the Parliament threw out what had been agreed by the EEC Council of Ministers because the figures did not cover the whole year.

The process has started again because the Ten agreed last month that an anticipated shortfall would be met this year by contributions from the national capitals. On January 1, 1985, however, a new system of Community financing comes into play. It will provide enough funds to cover likely expenditure.

The rebate to the UK of Ecu

1bn on its 1984 contributions to the EEC is being arranged by reducing the level of its 1985 payments, made like those of other governments as a portion of VAT.

The total size of the Commission's new draft budget is Ecu 29.3bn. This compares with its draft proposal of Ecu 28.1bn put forward in June last year and the figure that last autumn the Council of Ministers decided it could accept—Ecu 26.1bn.

Budget ministers then found Ecu 600m of economies outside the farm sector. It is assumed that this time round they will keep these economies. But they also decided quite arbitrarily to trim the farm budget by Ecu 1.3bn.

However, the farm negotiations, far from permitting that arbitrary cut to stand, will be partly instrumental in creating a farm subsidy support budget of Ecu 19.9bn for 1985, against the Ecu 19.3bn the Commission put forward last year.

The Commission has also written into its new draft budget proposals Ecu 520m to clear off the overhand of the 1984 budget, and a further Ecu 40m for food aid.

On the basis of its latest figures, set against those that the Commission first proposed in June 1984, the gap the Ten have to fill is Ecu 2.9bn. But if the economies of Ecu 600m stand, then the hole is Ecu 2.3bn wide.

Strike disruption continues in Denmark

BY OUR COPENHAGEN CORRESPONDENT

MOST AREAS of Denmark expect to suffer disruption until after the Easter holiday, and uncertainty prevailed on the labour market yesterday in the aftermath of last weekend's tough legislation instigated by the coalition Government which ended the one-week public sector strike.

The Government seems determined to ride out the present wave of protests and some of the most violent post-war demonstrations

seen in Denmark, involving thousands of workers. These culminated in an abortive attempt by rioters to storm the Prime Minister's office in the parliament buildings in Copenhagen on Monday using sentry boxes as battering rams.

There were no big demonstrations yesterday and the traditionally law-abiding Danish trade union federation has not endorsed the unofficial work stoppages. But Denmark was still disrupted with hundreds of factories reporting absenteeism.

Ferry, bus and post services, and refuse collection, remained dislocated. Beer, oil and petrol supplies were limited and most leading newspapers were not on sale. Copenhagen's international airport was, however, functioning with delays. Danish television and radio broadcasts were halted with only four news bulletins a day produced with the help of managerial staff.

Because the Easter holiday starts today in Denmark, a full return to work in both the public and private sectors was not expected until next Tuesday.

The Government's austerity policies are so unpopular that opinion polls published in the past few days show that Mr Poul Schlüter, the Prime Minister, would lose power if elections were held now. The next elections are not due until 1988.

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*Being introduced progressively from 15th March to 15th May 1985.

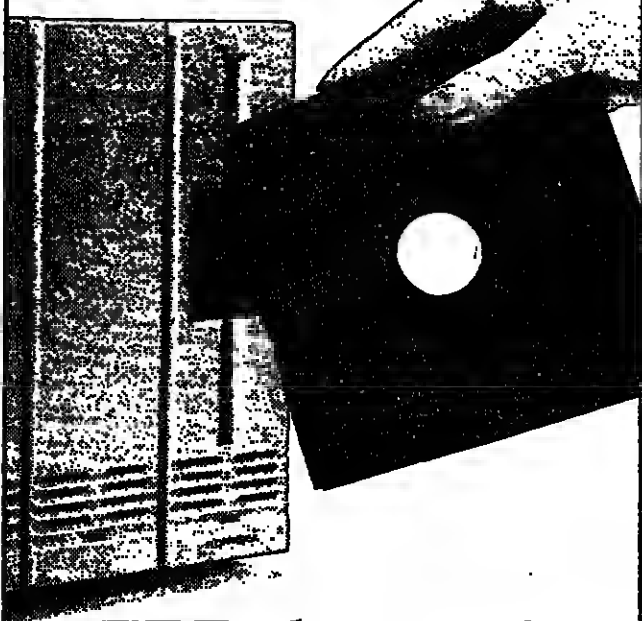
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OVERSEAS NEWS

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Bhopal plant
hit by
fresh poison
leakages

LIQUID chlorine has spilled from the pesticides factory in Bhopal in central India where 2,500 people were killed in last December's poison gas disaster, a spokesman for the Indian owners said yesterday. Agencies report from New Delhi.

Indian newspapers reported earlier that at least three people were injured by two fresh gas leaks at the plant and that hundreds of others living in a shanty-town nearby fled in panic.

The factory, owned by the Indian office of Union Carbide of the U.S., was the centre of the world's worst industrial disaster on record on December 3 when methyl isocyanate gas burst from the plant and swept through the city. About 125,000 people were injured.

Asked for his reaction to the newspaper reports, Union Carbide's vice-president Mr. K. Kamdar said in Bombay that poisonous liquid chlorine had spilled while it was being transferred from the factory into tankers on Thursday night.

"It was a minor matter. No one was affected and no one was hospitalised," Mr. Kamdar said.

The Indian Express newspaper reported that a factory spokesman in Bhopal said that fresh leaks of what he said was "chlorine" happened last Thursday night and early Monday.

The plant spokesman said they were brought under control with the use of water sprayed onto the leaking chemical.

The incidents occurred while about 100 tonnes of the substance were being transferred to tankers to be taken away and sold, he was quoted as saying.

Mr. Kamdar said chlorine was poisonous and could affect a person's breathing. He said removal of the liquid was carried out in compliance with orders from local Indian officials.

Several U.S. lawyers have filed lawsuits against the U.S. multinational for compensation worth billions of dollars following the December disaster.

The Indian Government has said it will soon decide whether to file a suit on behalf of victims or pursue an out-of-court settlement with Union Carbide.

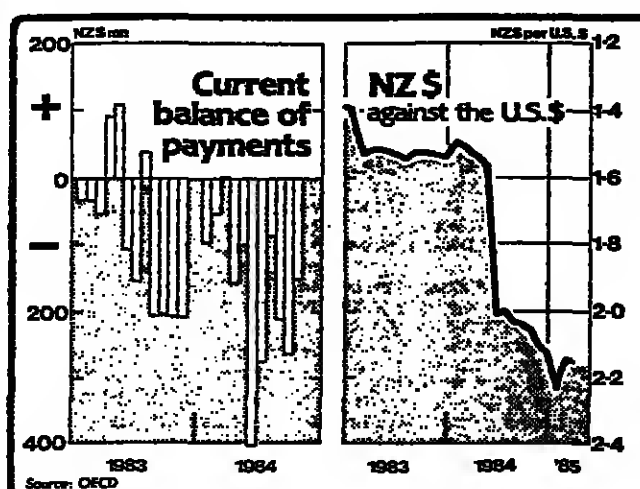
A chemical plant gas explosion in suburban Bombay killed three workers and injured four, city police reported today.

The Indian Express said the gas explosion occurred Monday, when the Vertes Chemical Corporation in Bombay started a trial run after a shutdown for repairs. The exploding gas was identified as methyl thiophene.

In another accident in a chemicals plant, five people were injured on Monday when a 20-year-old sulphuric acid factory of Rashtya Chemicals and Fertilisers, a state-owned company, outside Bombay leaked gas and acid fumes.

The five high priests of the Sikh religion yesterday ordered the ostracism of Mr. Bala Singh, India's Agriculture Minister and the only Sikh in the Cabinet, for disobeying their orders.

The Press Trust of India quoted an edict issued by the priests in the Sikh holy city of Amritsar as saying: Sikhs should boycott Mr. Singh and not allow him to speak at their meetings.

Dai Haywood reports from Wellington on rapid moves to a free market system
Labour takes lid off New Zealand's economy

THE NEW ZEALAND economy has undergone more radical and rapid changes in the last eight months than in the previous 10 years. The speed with which the Labour Government, and particularly Mr. Roger Douglas, its Finance Minister, has moved to turn the economy from a highly regulated and protected one to a free, open, competitive, market-oriented system has upset some of the Labour party's rank and file and excited New Zealand's business community. However, as Mr. Douglas himself points out, the Government has only done exactly what it said it would do.

In many ways it had no option. By the July, 1984, snap election the New Zealand economy was in serious trouble. The new Government was confronted with a sharply increasing balance of payments deficit, rapidly rising overseas debt, vanishing foreign reserves, a large budget deficit and rising unemployment and inflation.

Labour discarded traditional New Zealand solutions to such problems that were based on borrowing heavily from overseas and making minor "fine tuning" adjustments to the economy.

Following the immediate 20 per cent post-election devaluation last July, Mr. Douglas, with the backing of Cabinet, moved

quickly to implement a series of liberalising financial policies that involved removing exchange controls, lifting restrictions on interest rates, phasing out farm subsidies and the floating of the New Zealand dollar.

Much of the government's speed is explained by New Zealand's role of elections. The floating of the dollar was the culmination of these measures to remove constraints on the operation of domestic financial markets. It followed a period

of extensive lending by banks and finance houses, with the huge supply of foreign funds which flowed into the country after last year's devaluation and the lifting of domestic interest rate controls.

Mr. Douglas has criticised trading banks for ignoring Government warnings and failing to restrain their lending levels. Employing unfamiliar techniques in this new financial environment, the Government has sought to tighten the money

supply and keep a tight rein on liquidity. The result was a sharp increase in early March in interest rates. In the first week, overnight rates went to 100 per cent just as the March income tax payments created a demand for extra liquidity.

While about NZ\$900m left the country in anticipation of a dollar float and a subsequent fall in its value, the currency has, after an initial volatile period, settled back at around its March levels.

In the immediate aftermath of the devaluation, interest rates for overnight and short-term money skyrocketed, with some reaching 1000 per cent. As a result some speculators lost heavily.

The Government Reserve Bank finally intervened to ease liquidity and, although Mr. Douglas denies that the Government did not deliberately set out to teach anyone a lesson, it is evident that there will be a long time before speculators again try to move against the New Zealand dollar.

The next six months will be crucial for the Government. Inflation is rising and, while Mr. Douglas claims that it will peak in June at around 14 per cent, anything higher will expose the Government to widespread criticism, particularly from its own supporters.

An important regional Labour

Party conference recently rejected a plea from both Prime Minister David Lange and Mr. Douglas for full support for the proposed goods and services tax (equivalent to a value added tax). The conference demanded that food, clothing and essential services be exempt.

The Government will use the NZ\$2bn revenue from the tax to reduce income tax and sales tax to try to improve living standards of the lower and middle-income groups, to increase consumer spending and to create more jobs. But this is some months away. Before then New Zealand will pass through an extremely difficult period. Unemployment could rise again. The cost of living certainly will, and some business profits will be squeezed in a more severely competitive climate. Companies reporting profit increases of between 50 and 100 per cent for the first six months of the financial year are not likely to repeat this in the second.

If the Government can retain public confidence and support through the next six months, it should start to see some major benefits and results from its policies. The public could then give more support to Government plans for wage restraint and its proposed tax reform. Meanwhile, New Zealand's new economy will have to prove itself.

Pressure mounts for South Africa sanctions

THE CAMPAIGN for economic pressure against South Africa was stepped up yesterday, Agencies report.

In Johannesburg, demonstrators marched on the offices of Citibank to protest against the "independence" of the U.S. bank and other foreign companies over the killings of blacks by police, and, in Stockholm, the spokesman for South Africa's leading political opposition organisation said disinvestment by foreign companies would not make the black majority's situation any worse.

Meanwhile, the violent incidents following last month's Uitenhage killings continued yesterday, with a one-year-old black baby burned to death when a house was set on fire by

U.S. Secretary of State, George Shultz Monday condemned the shooting of blacks by police in South Africa and urged Pretoria to negotiate with the black majority. AP reports from Washington.

"Apartheid must end," Mr. Shultz told a conference of 300 black U.S. college officials. "South Africa needs peace, not violence; dialogue, not confrontation and repression."

A petrol bomb in rioting overnight in South Africa's eastern Cape. An official spokesman said riot police fired shotguns, rubber bullets and tear gas as crowds stoned police and army

vehicles in black townships near four towns. Three policemen and three soldiers were injured by stones.

About 40 demonstrators slipped in the Citibank building singly or in pairs, assembled on a middle floor and then marched into the bank's headquarters on the twenty-second floor.

The protest marked a new tactic by the United Democratic Front (UDF) anti-apartheid coalition, the largest black-rights movement in the country. For the first time, the protesters singled out a foreign company for failing to speak out against government policies affecting blacks.

After an hour-long meeting between five of the protesters

and Citibank executives, a bank spokesman said that Citibank "remained committed to peaceful social reforms" and that it "finds apartheid morally unacceptable and deplores its continuation in South Africa."

Citibank recently said it would no longer lend money to the public sector in South Africa, but the bank is still actively seeking new private clients.

UDF spokesman Mr. Murphy Morobe, who is in Sweden at the invitation of the Swedish labour movement, told a news conference that a pullout by foreign companies would not cause mass unemployment as so few worked in such companies and that it would be an effective protest.

Chinese strengthen patent law

Hundreds of Chinese and foreign businesses in China filed about 4,000 patent applications on the first day of a new law that aims to protect them against plagiarism and theft of inventions, according to a government report quoted yesterday by AP in Peking. The time is now over when intellectual achievements could be exploited by anyone at will.

Huang Kunyi, director-general of the Patent Office, told China Daily, the official English-language newspaper.

S. Korean exports up
South Korean exports on f.o.b. basis rose to \$2.38bn in March, up from \$1.87bn in February and \$2.28bn in March last year. Trade Ministry officials said the rise in exports was attributed to a recovery in exports of textiles, footwear and ships. However, total exports in the first three months of this year reached only \$5.83bn, 7.7 per cent lower than in the first quarter last year.

Chad meeting mooted
French Foreign Minister Roland Dumas said yesterday that France would welcome a meeting between Chad's President Hissene Habre and rebel leader Goukouni Oueddei, writes AP from Paris.

Cabinet reshuffle
Papua New Guinea's Prime Minister Michael Somare has reshuffled his Cabinet. Reuter reports from Port Moresby. Father John Morris, leader of the Melanesian Alliance Party in the country's new coalition, was appointed Deputy Prime Minister to replace Mr. Paia Wingti, who resigned after losing his challenge for the leadership.

Lebanon sends more troops to defend Sidon

BY NORA BOUSTANY IN SIDON

ARMoured personnel carriers were gathered at the Beirut International Airport yesterday to ferry Lebanese troop reinforcements to the embattled port city of Sidon, where army positions came under shellfire from Christian and Israeli-backed militias.

At the behest of Syrian President Hafez Assad, the Beirut Government Tuesday decided to dispatch an infantry battalion and another battalion, equipped with French and West

German-made anti-tank missiles in the next 48 hours. The violence in Sidon has triggered an exodus of thousands of families from villages on its eastern fringes and two Palestinian refugee camps. An estimated 40 people have been killed and 120 wounded in the fighting.

Muslim notables from Sidon have been pressing the central government for fresh troops and ammunition and have threat-

ened there would be grave consequences if such assistance was not forthcoming.

The French Embassy in Beirut announced the release yesterday of M. Gilles Sydney Peyrolles, the head of the French Cultural Centre in Tripoli after eight days in captivity. He is the seventh Westerner to have been freed following a wave of kidnappings this year that intensified last month.

On Sunday, French Embassy secretary, M. Danielle Perez, gained her freedom from the self-styled Khafar Brigades, which still holds her father, M. Marcel Carton, chief of protocol at the French Embassy. M. Marcel Fontaine, the vice-consul, is still missing.

The slide in Israel's foreign currency reserves, slower dramatically in March, according to the Bank of Israel, the central bank. After falling to \$222m in January and \$132m in February, the drop for March was a comparatively low \$54m. Nevertheless, the decline continues and reserves now stand at the dangerously low figure of about \$2.1bn.

Israelis free detained Lebanese Shi'ites

HUNDREDS of detainees at the Ansar Prison Camp in southern Lebanon were being freed yesterday by the occupying Israeli Army, a military spokesman said in Tel Aviv, Our Foreign Staff reports. Most of them were Shi'ite Muslims.

However, hundreds of others who are accused of taking part in attacks against the army were being transferred temporarily to a camp inside Israel, a communiqué said.

It said that, in a gesture aimed at improving relations with the people in southern

Lebanon, the army was releasing members of "various terrorist organisations but (who) did not personally or actively participate in attacks against the Israeli Defence Forces or Israeli citizens."

Meanwhile, Defence Minister Yitzhak Rabin said yesterday that Israel did not intend to keep any troops in Lebanon after it completes its withdrawal and expects security to be maintained by local forces, rather than by UN troops. Speaking to wounded soldiers in a Haifa hospital, Mr. Rabin

Base Rate

Williams & Glyn's Bank announces that with effect from 2nd April 1985 its Base Rate for advances is reduced from 13½% to 13% per annum.



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Notice of Meeting

Notice is hereby given that the 144th Annual General Meeting of United Kingdom Temperance and General Provident Institution will be held at United Kingdom House, Castle Street, Salisbury, Wiltshire, on Wednesday, 29th May 1985, at 11.15 am, for the following purposes:-

1. To consider the documents comprised within the Report and Accounts for the year ended 31st December 1984.
2. To re-elect the following directors who retire by rotation, in accordance with Rule 8.01:
Mr. W. M. Clarke, *ex officio*
The Rt. Hon. Dr. J. Dickinson Mabon
Mr. J. A. de Havilland
3. To elect the following director who has been appointed since the last Annual General Meeting in accordance with Rule 8.06:
Mr. N. H. McLean
4. To re-appoint Messrs. Deloitte Haskins & Sells as the auditors to the Institution and to authorise the directors to fix their remuneration.

By Order of the Board
S. V. Finn
Deputy General Manager (Property) & Secretary
27th March 1985

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AMERICAN NEWS

Gorbachev agrees to summit with Reagan says White House

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

MR MIKHAIL GORBACHEV, the new leader of the Soviet Union, has agreed in principle to a summit meeting with President Ronald Reagan, but "is given no indication as to when and where, U.S. officials said yesterday. Mr Gorbachev's message was understood to have been conveyed in a letter to Mr Reagan last week, which contained the idea of a summit."

Mr Reagan, in an interview with the Washington Post yesterday, would not comment on the contents of Mr Gorbachev's letter, but said that he was "hopeful" that a meeting could be arranged. Administration officials said that they were expecting a more detailed Soviet reply in the near future.

Mr Reagan invited Mr Gorbachev to a summit meeting in the U.S. in a letter delivered by Vice President George Bush when he attended President Konstantin Chernenko's funeral in Moscow last month. Since then, Mr Reagan has suggested that a meeting could be held in September, if Mr Gorbachev decides to come to the U.S. to attend the opening of the

United Nations General Assembly in New York. Arrangements for a summit had been "clouded" by last week's shooting of U.S. army Major Arthur Nicholson in East Germany by a Soviet soldier, one official said. The Administration indicated, however, that preparations had reached the stage at which they could be activated at relatively short notice.

Mr Reagan repeated that while he was still angry at Major Nicholson's death the incident had made him only more anxious for a summit.

Caspar Weinberger, the U.S. Defence Secretary, has launched the sharpest U.S. attack yet on the Soviet Union for the death of Major Nicholson. AP reports from Washington. He said yesterday that he considered the shooting the calculated act that amounted to an expression of Soviet policy.

Mr Weinberger likened the shooting to the Soviet Union's 1983 destruction of an unarmed Korean airliner and said he could not accept the idea it resulted from a single trigger-happy sentry.

Sprinkel sees no scope for money supply boost

BY STEWART FLEMING IN WASHINGTON

MR BERYL SPRINKEL, the man nominated by President Ronald Reagan to take over as chairman of the President's Council of Economic Advisors, said yesterday that he sees no scope at present for the Federal Reserve Board to ease monetary policy and that the growth of the money supply.

At the opening of his confirmation hearings before the Senate Banking Committee, Mr Sprinkel, an avowed monetarist, said: "I am not concerned that monetary policy at present is too expansive, but also I do not think there is much room to further accelerate monetary growth at present." There had been signs of a slowing of monetary growth in the past three weeks and the Fed would be aiming at the top end of its target range, he said.

Mr Sprinkel's firm monetarist orthodoxy will disappoint some Fed critics who would like to see the central bank encourage more rapid growth in the economy in view of the recent "flash" estimate that real gross national product grew at a sluggish 2.1 per cent real annual rate in the first quarter.

Mr James Baker, the Treasury Secretary, in a speech in New York on Monday night, added his voice to those Administration officials expressing scepticism about whether the Commerce Department "flash" GNP estimate is an accurate reflection of the underlying momentum in the economy. He also questioned the Department's prediction of a recession in the first quarter would run around the 5 per cent level, saying most private economists believe the estimate overstates inflation.

Duarte set to revive Salvador peace talks

By David Gardner in San Salvador

EFFORTS TO bring peace to El Salvador are to be revived, says that President Jose Napoleon Duarte has emerged strengthened from Sunday's National Assembly elections.

The talks with Left-wing insurgents that Mr Duarte began in mid October, but which were broken off after a second round at the end of November last year, are likely to be continued next month, once the new National Assembly is sworn in.

Mr Duarte's ruling Christian Democrats were still claiming an overall majority in the assembly yesterday, and victories in 200 of the country's 262 municipalities, though the official vote count had yet formally begun. The ruling party based its claim on its own returns and an exit poll conducted by a Mexican-owned TV network, both of which proved accurate in previous presidential elections.

Their far right opponents, who now stand to lose control of an assembly they dominated for three years, have cancelled a series of what presumably were to have been victory press conferences, and gone to ground. But they are not conceding defeat and are still expected to challenge the results through the electoral court which they control.

Major Roberto D'Aubinson, the extreme right's standard bearer in these elections, was reported by colleagues to be resting.

New peace talks are likely to involve a series of meetings with insurgent leaders to try and hammer out a minimum basis for agreement prior to a new round of talks.

Mr Duarte also closely involved with the peace initiative. "If we come away from a third public meeting with nothing to show for it that will be the end of dialogue," he said.

A likely Government coalition for new talks is that they be attended by Sr Joaquin Villalobos, the leader of one of the two principal guerrilla factions, the Peoples Revolutionary Army (ERP).

One of the main sticking points against the peace initiative has been the ambiguous attitude of Sr Villalobos,

U.S. institute calls for special IMF crisis facility

BY STEWART FLEMING IN WASHINGTON

THE CREATION of a special facility within the International Monetary Fund (IMF) to help less developed countries currently should be used to work on contingency plans to head off another debt crisis, which could erupt if another global recession strikes, interest rates rise or protectionism increases.

In this context the study says that the first line of defence should be the provision of fresh bank credits to countries with effective adjustment programmes, but that if necessary the retroactive copping of interest rates at levels prevailing prior to any new interest rate upsurge and even the outright capitalisation of part of

interest due should be examined as part of such contingency planning.

The institute's report follows the release earlier in the week of a letter to the chairman of the policy-making interim committee of the IMF and of the Joint IMF/World Bank development committee by the Institute for International Finance, an agency backed by 189 of the world's leading international banks.

In the letter, the IIF strongly rejects the view that the banks are seeking to pull back from international lending. However, the banks "cannot be expected to contribute to development financing in the

excessive proportion of the late 1970s. Since 1978 the share of developing country borrowers' debt owed to banks has risen to 70 per cent, he says.

The letter expresses concerns over the dangers higher interest rates or a global economic slowdown could pose to the stability of the international financial system, but the bank sponsored organisation warns against concessions on interest rates as a means of alleviating the debt burdens of developing countries. "It would be dangerous to single out interest payments among the various components of the debtor countries' obligations," it says.

It calls on the World Bank

and other multi-national development banks to play a bigger role in financing developing countries. It also calls for increases in official government aid to government finance.

Mr Andre de Larosiere, the managing director of the IMF, rejected the idea that the IMF should set up a special facility to help compensate borrowers for surges in interest rates. But he made it clear that the banks backing the IIF are becoming increasingly concerned about the fact that by the end of 1983 the IMF will have exhausted some two thirds of their access to IMF resources under the IMF's conditional facilities.

Bernard Simon looks at the detail of Ottawa's new pricing and taxation agreement

Curtain drawn on Canada's bitter energy row

THE NEW energy pricing and taxation agreement between the Canadian Government and three western producing provinces firmly draws the curtain on one of the most divisive and turbulent episodes in Canadian business history.

By dismantling most of the contentious 1980 National Energy Programme (NEP), the Western Accord, as last week's agreement has grandly been named, opens the way for increased investment in Canada by both foreign and local oil and gas companies. It also gives a boost to the economies of the western provinces, notably Alberta. The west was the main victim of the NEP's diversion of tax revenues from the provinces to the Federal Government, and its encouragement of oil and gas exploration in the Arctic and off the east coast.

Oil and gas share prices posted their biggest gain in two years on the Toronto Stock Exchange last week, shuffling off the uncertainties of the international energy market. Industry analysts estimate that the new taxation and pricing regime will add 3-4 per cent to this year's earnings of Canada's largest integrated oil companies. One of the main sticking points against the peace initiative has been the ambiguous attitude of Sr Villalobos,

the new regime will at least encourage a move to Canada by many small, independent U.S. producers, who have recently cut back drilling activity at home.

The Western Accord sets a firm timetable for eliminating an assortment of punitive taxes imposed by the previous Liberal government during the heady oil and gas boom of the late 1970s and early 1980s. It also takes advantage of the present weakness of oil markets by loosening official controls on domestic and export oil prices.

Deregulation of natural gas prices (currently set at 65 per cent of the domestic crude oil price calculated by thermal equivalent) has been postponed until producing and consuming provinces can resolve their conflicting interests. A cornerstone of the NEP, the 12 per cent Petroleum and Gas Revenue Tax (PGRT), will be dismantled in four stages between next January and the beginning of 1988. This measure alone will lighten the industry's tax burden by about \$300m (£5.3bn) over the next five years. The tax was the main target of corporate anger with the NEP. Imperial Oil alone paid \$150m in PGRT last year, compared with zero in 1980.

While the tax is being phased out, many companies will benefit from a provision allowing them to offset new exploration and development write-offs, not immediately usable to reduce income liability against PGRT obligations. No PGRT will be payable on new wells.

OIL AND GAS COMPANIES ON TORONTO STOCK EXCHANGE

1985	1975=1,000	Producers
Jan. 4	2,462	3,557
Jan. 11	2,484	3,557
Jan. 18	2,449	3,590
Jan. 25	2,623	3,702
Feb. 1	2,694	3,814
Feb. 8	2,791	3,893
Feb. 15	2,785	3,928
Feb. 22	2,686	3,876
March 1	2,761	3,837
March 8	2,787	3,829
March 15	2,781	3,784
March 22	2,899	3,843
March 29	3,026	4,168

The artificial distinction between "old" oil discovered before 1974 (which has hitherto fetched a fixed wellhead price of C\$2.75 a barrel) and "new" oil will be scrapped from June 1, allowing prices to be negotiated between producers and buyers.

The Petroleum Incentive Programme (PIP), a costly and discriminatory system of grants designed to encourage exploration and development by Canadian-controlled companies in the frontier areas, will come to an end next March. Existing PIP commitments will continue until December 1987, to avoid pulling the rug out from under some Canadian companies, like Bow Valley Resources and Husky Oil, which have come to depend heavily on Ottawa's largesse to fund their expansion.

The new measures will be of greatest benefit to foreign-controlled producers. Despite

the late Liberal government's efforts through the NEP to strengthen the local presence in the oil and gas industry, the multinationals remain in the strongest position. Canadian companies like Dome Petroleum, Turbo Resources and Sulpetro were encouraged by the NEP to expand rapidly, only to find themselves burdened with unmanageable heavy debts when oil prices fell and interest rates rose.

The Conservative Government, in office since last September, is also committed to greater Canadian participation in the oil and gas industry. At the same time, it appears to recognise that the multinationals remain the engine for future growth and investment, at least in the short term.

The well-established multinationals will gain most from removal of the dual pricing structure. About 55 per cent of Canada's oil output is now classified as "new" oil, receiving a price slightly higher than present world market levels.

But companies like Texaco, Gulf, BP and Shell produce mostly "old" oil. Only about 37 per cent of Texaco's production, for instance, is "new" oil.

The removal of the PIP grants, which have totalled C\$4.1bn in the past three years, will hit Canadian-owned companies hardest. The grants, which reimburse up to 50 per cent of frontier drilling costs, are tied to the level of Canadian

ownership of applicants. The state energy company, Petro-Canada, Dome Canada and Husky Oil have been the biggest recipients.

Ottawa is considering new tax-related incentives to compensate these companies for the loss of PIP grants, and to ensure continued exploration in the Arctic and off the East Coast. Investment in these two areas is expected to reach \$C3.2bn this year, compared with only C\$700m in 1979 before the PIP grants were introduced.

The Western accord leaves a number of questions unanswered. The Federal Government will lose substantial tax revenues as a result of the elimination of PGRT and other levies. The Canadian ownership special charge, levied to finance Petro-Canada's takeover of the Belgian energy group Petrofina's Canadian assets, brings in about C\$12m a year.

Phasing out the PIP grants will offset some lost revenues, and the Government hopes that increased activity in the oil and gas industry will generate higher corporate income taxes. But a substantial shortfall remains at a time when Ottawa needs to make some progress towards trimming the wide budget deficit.

It is a fairly safe bet that Mr Michael Wilson, the Finance Minister, will ask consumers to make up the shortfall in the form of higher excise taxes on petroleum products, when he presents his final budget towards the end of May.

WORLD TRADE NEWS

ECGD backs D-Mark loan to E. Germany

By Christian Tyler, Trade Editor

BRITAIN'S Export Credits Guarantee Department has broken new ground by guaranteeing a floating rate D-mark trade loan to East Germany.

The DM 20m (£3.2m) general purpose line of credit for Deutsche Aussenhandelsbank is being financed by a syndicate of British banks, led by Lloyds. It is to support British exports of capital goods and services.

Most ECGD guarantees for capital goods exports are on loans at fixed interest rates agreed by member nations of the Organisation for Economic Co-operation and Development under the so-called consensus system.

To benefit from the East German loan announced yesterday, contracts must be placed before March 11 next year and be worth at least DM 75,000 or the sterling equivalent, the ECGD said.

Small business export awards

By Our Trade Staff

FIVE COMPANIES have won \$5,000 each in British export awards for small businesses. They collected their prizes yesterday from Sir Geoffrey Howe, the Foreign Secretary.

One of the winners, Inverallan Knitters of Clackmannanshire, Scotland, employs only two full-time staff to manage 2,000 homeworkers knitting garments for sale mainly to Japan and America.

Another winner, Greenfields Exports, of Bousgrove, Wiltshire, has three employees and sells pedigree livestock. The other winners were Bloomer Electronics of Portadown, Co Armagh; Denford Machine Tools, of Brighouse, W. Yorks; and Wotton Chemical, of Bury St Edmunds, Suffolk.

The awards are sponsored by the British Overseas Trade Board, British Caledonian Airways, the Midland Bank and Thomas Cook. There were 225 entrants this year.

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Chris Sherwell looks at problems the Swedes have faced in helping run a pulp project in Vietnam

A paper mill's tale of trial and tribulation

ONE HUNDRED bumpy kilometres north-west of Hanoi, standing prominently above paddy fields, is a most singular industrial development: a Swedish-financed pulp and paper mill. It is the biggest aid project ever undertaken in Vietnam and reputedly the biggest such mill in Southeast Asia.

The story of its establishment is a tale of trial and tribulation, illustrating perfectly the problems and rewards for a Western government of assisting one of the world's poorest and hardest people.

Officially the project is known as the Vinh Phu pulp and paper mill, after the province in which it is located, but everyone calls it Bai Bang after the local village. Agreed between the two countries in 1974, before the war to reunify the country ended, it has continued despite Vietnam's invasion of Kampuchea in 1979 and finally came on stream in 1982.

The project is designed to develop Vietnam's forest industry. It involves felling trees in an area near the Chinese border, transporting them south to the mill by the

Song Lo River and by road, pulping the timber, and manufacturing writing and printing paper to help meet the needs of Vietnam's 60m people.

But at SKR 2bn (£185m), Bai Bang has cost far more than originally planned. It has also not been built in time, despite urging from the Swedish advisers. Part of the problem, it seems, was persuading relatively autonomous provincial authorities to take action, as well as co-ordinating different government departments. The Swedes have had to deal with the Ministry of Foreign Trade, the Ministry of Technoimport trading company, and the Ministries of Light Industry, Forestry and Construction, as well as the Vinh Phu provincial authorities.

The paper mill eventually started trial runs in 1981 using Swedish imported pulp, and produced 7,000 tons of paper. The following year it produced 11,000 tons, and in 1983 it generated the same amount but using Vietnamese pulp after the commissioning of the pulp plant.

With the raw material supply problems apparently over, the mill in 1985 is to increase still further last year's improved

production of 18,700 tons, taking output to 24,000 tons. Even this will still be below the 55,000-ton design capacity, which will now only be reached in 1990 — eight years after inauguration rather than the more usual 4-6 years seen elsewhere.

Other problems meanwhile continue to intrude. The plant recently was out of action for three days because the lime kiln needed repairing. Other equipment, according to Mr Minh, is simply unsuited to local conditions. In the case of inadequate riverside wood-handling equipment, however, the problem is that the tree-sellers upstream have been neglecting to cut correct timber lengths.

The wood-cutters themselves have also been the subject of controversy. A recent report by the Swedish International Development Authority (Sida), the foreign aid agency which represents Sweden in the project, accused Vietnam of forcibly recruiting forest workers and making them work under miserable conditions.

Yet the investment of so much money and prestige by Sweden is to increase still further last year's improved

production of 18,700 tons, taking output to 24,000 tons. Even this will still be below the 55,000-ton design capacity, which will now only be reached in 1990 — eight years after inauguration rather than the more usual 4-6 years seen elsewhere.

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NEW DIESEL POWER STATION

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Possible competitors are invited to apply for pre-qualification for this project, foreseen on a turn-key basis.

Detailed previous experience on this kind of project is essential. The answers must be received by 6.00 pm on 30th April 1985 and addressed to:

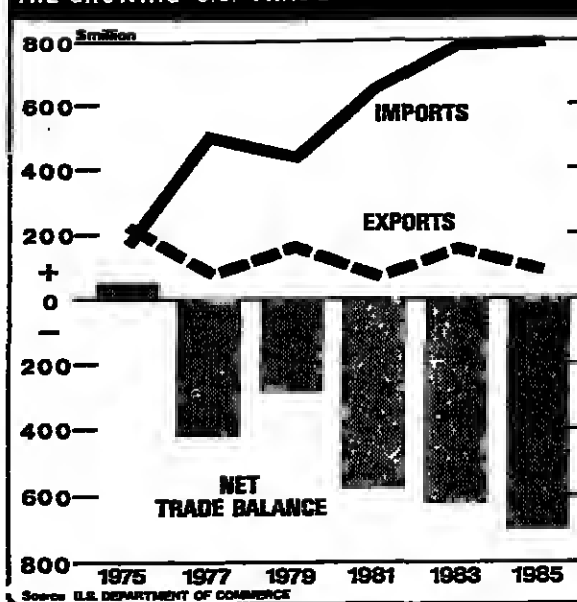
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RESOURCES REVIEW

The bottom drops out of U.S. copper

By Nancy Dunne in Washington

THE GROWING U.S. TRADE DEFICIT IN COPPER



they say provided the four major foreign copper producing countries — Chile, Peru, Zaire and Zambia — with \$1.72bn in concessional loans from 1975-1983 from its compensatory financing facility. The funds, they say, enabled American competitors to increase production when they should have made cutbacks during the last recession.

In 1981 the Bureau of Mines warned that the industry was on a serious slide. Profitability had been meagre, and imports were already taking their toll. U.S. environmental policies had forced mining companies to invest much of their capital in pollution control instead of modernisation.

Since then, the industry has tried to restructure. Companies

have merged, pruned and diversified. Unprofitable mines were closed down, and cost-saving measures were introduced. Production costs fell 18 per cent between 1981 and 1984, according to the Bureau of Mines.

But productivity gains have not been enough. The U.S. producers are no match for the resource-rich, giant new mines in the developing countries, which employ cheap labour and use the latest recovery techniques.

Nineteen mines have been closed since 1981, reducing annual production by more than 500,000 tonnes. Operational cutbacks at mines still open have reduced output by another 300,000 tonnes a year. The

closure of the Bingham mine, which has been operating at one-third its capacity, will cut annual U.S. output by another 73,000 tonnes.

In 1982, Chilean copper production surpassed the U.S. for the first time. Last year it produced an estimated 1.25m tonnes compared with about 1.05m tonnes mined in the U.S.

Meanwhile, U.S. refined copper imports, which as recently as 1979 were only about 10 per cent of domestic consumption, surged to 28 per cent in 1983 and according to Commerce Department projections, will reach 35 per cent in 1985.

The U.S. share of free world copper mine output has dropped from 23.5 per cent in 1975 to 18 per cent in 1984. Industry losses have been phenomenal. The five major producers estimate they have lost more than \$2.6bn since 1981. Kennecott alone reported losses of \$50m last year and \$40m in the first quarter of 1985.

Although domestic demand recovered after the recession, the strong U.S. dollar and imports have kept prices close to what is in real terms, depression era levels. According to the Commerce Department, during the first eight months of last year, prices on the New York Commodity Exchange averaged 63.2 cents a pound, down 16 per cent from the similar period the year before and 4.7 per cent below the average price in 1982, a year of deep recession. Prices in recent trading are still in the low range of 60 cents.

Throughout last year, the Commerce Department reported domestic and world copper prices reacted only to bearish supply factors and ignored positive developments like improved demand, conflicts in Central America and the Middle East and political unrest in some foreign producing countries.

All the setbacks since 1979 have shrunk the copper workforce by 48 per cent to about 20,800. Such is the demand for jobs that the companies have been able to get tough. When Phelps Dodge workers went on strike last summer, the company employed blacked and union dissidents. After much turmoil and violence, workers voted to decertify the union and take what wages and benefits they could get.

In October, Pennzoil's Duval subsidiary arbitrarily cut wages by 15 per cent, dropped cost-of-living adjustments and increased work time for all employees. When the chastened unions met the mining companies in January, they agreed to take wage reductions, but the deal fell through when management wanted still more cutbacks.

U.S. COPPER MINES' IDLE CAPACITY

Company	Idle capacity (tonnes)
Kennecott	220,000
Asarco	37,000
Phelps Dodge	26,000
Newmont	2,000
Magma	65,000
Inspiration	8,000
Quintana	100,000
Anamax	126,000
Arco-Anascondia	190,000
Copper Range	54,000
Duval	35,000
Hecla	5,000
Noranda	12,000
Sharon Steel	20,000
Total idle	920,000
Total capacity	1.815m

Although influential Congressmen in the Mid-West have sought various measures to aid the industry, the Reagan Administration has consistently resisted pleas for help. In 1982 they backed legislation to order the purchase of copper for the government strategic stockpile, but the measure never reached the President's desk.

The stockpile is still 971,000 tonnes short of its goal for copper, but stockpile managers want to use their funds to purchase cobalt and hauxite, since these metals are not widely available in North America. Despite the loss of many U.S. mines, they figure they can easily obtain copper from Canada or Mexico.

A special task force, appointed by Mr William F. Clark, the former Interior Secretary, late last year recommended that U.S. metals stockpile should come under

the auspices of a quasi-governmental corporation which, it argued, could more efficiently run a minerals policy than the Government. However, that idea, as well as many others to aid the industry, has never been put into practice.

Last summer the International Trade Commission ruled unanimously that the industry had been hurt by imports, but the President rejected quotas or tariffs. Westerners, claiming that the President had assisted the steel industry for its electoral votes before the election while refusing to help the less populous mining states, asked the Administration to negotiate production restraints with Chile, Peru, Zaire and Zambia. The President refused.

A provision passed in last year's Trade Act required that the Trade Representative's Office assess the possibility of production restraints. The report, still to be released, is believed to cast doubt on the Administration's ability to monitor such limitations, even if the U.S. is capable of twisting arms for an agreement.

Now Senator Domenici and Congressman Morris Udall, an Arizona Democrat, have introduced the "National Copper Policy Act of 1985" to "give the President the mandate he needs to initiate a voluntary production restraint agreement to save the U.S. copper industry."

They claim they have the votes for passage and the sympathy of their colleagues who are "fed up" with the losses endured by the U.S. copper industry. However, the President does not "need" a mandate to negotiate restraints. And it is very unlikely that he wants one.

The next Resources Review will look at the Chilean copper industry.

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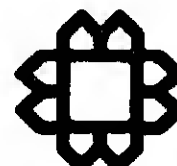
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Shareholders, holders of Beamer Depositary Receipts, debenture bonds, mortgage bonds and private bonds are hereby invited to attend the Annual General Meeting of Shareholders, to be held at the Amstel Hotel, Prof. Tulpplein 1, Amsterdam, The Netherlands, on Thursday 25th April 1985 at 10.30 a.m.

Agenda

1. Opening of the meeting.
2. Manner of adopting the Minutes in conformity with Article 21 paragraph 3 of the Articles of Association.
3. Correspondence received.
4. Annual Report of the Board of Management on the operations of the Company and the policies pursued in the year 1984.
5. Adoption of the Annual Accounts as at 31st December 1984.
6. Vacancy in the Supervisory Board as at 25th April 1985 due to Mr. A. Jiskoot retiring by rotation. This vacancy and the intention of the Supervisory Board to reappoint Mr. Jiskoot was already announced in the previous Annual Meeting. Right of objection of the General Meeting of Shareholders to this proposed reappointment.
7. Vacancy in the Supervisory Board due to Mr. E.K. den Bakker who is not available for re-election. The General Meeting of Shareholders has the right to propose a candidate for this vacancy. If this right is not exercised the Supervisory Board intends to fill this vacancy by appointing Mr. T.C. Braakman of Rijswijk. Right of objection of the General Meeting of Shareholders to this proposed reappointment.
8. Notice of the vacancies which will occur in 1986 in the Supervisory Board as a result of the retirement by rotation of Mrs. E. Veder-Smit and Mr. D. Noordhoff; Mrs. Veder is eligible for reappointment. The General Meeting of Shareholders has the right to nominate candidates to fill this vacancy.
9. Proposal to appoint Mr. D. Noordhoff as a member of the Advisory

Council. Proposal to appoint Mr. T.C. Braakman as a member of the Advisory Council, if he is appointed to the Supervisory Board as proposed under point 7 above.

10. Any other business.

11. Conclusion.

In order to attend the meeting in person, or to be represented by a proxy duly authorised in writing, or to address the meeting and exercise the right to vote, shareholders must notify the Company at its office in Amsterdam, Mr. Teublaan 7, addressing the Board of Management, either of the intention to attend the meeting or of the power of attorney, not less than 3 days before the meeting, all this with due observance of Article 19 of the Articles of Association. Upon the production of proof of the deposit of bearer depositary receipts with a bank or stockbroker at least 3 days prior to the meeting, holders of these receipts are entitled to attend the meeting in person, or to be represented by a proxy duly authorised in writing and to address the meeting. Holders of mortgage bonds, private loans and debentures have the right to attend and address the meeting on presentation of their securities. Documents containing information about the items to be discussed will be available for inspection by the above-mentioned duly authorised persons from 18th April until the closure of the meeting, at the head-office and branch offices of the Company. These documents, including the Annual Report, are available to them, free of charge, on application at the head-office of the Company, Mr. Teublaan 7, 1067 DP Amsterdam, The Netherlands. Tel. 010 31 20 5604811, or at J. Henry Schroder Wagge & Co., 220 Cheapside EC 2V 6DS London, Tel. 5884000. Copies of the Annual Report in English are available at the same address.

Board of Management.
Amsterdam, 3rd April 1985.

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National Coal Board

Management in extremis

John Lloyd talks to newly appointed operations director, John Northard

OF THE three National Coal Board area directors who had a good strike, John Northard is the invisible man. Michael Easton of North Yorkshire was forced into high visibility by being substituted for Ian MacGregor as the Board's face and voice; Ken Moses of North Derbyshire gained nationwide fame as the ingenious strike breaker of a hard area. The first is to become personnel director, the second technical director.

Northard — who has been appointed the Board's new operations director in day-to-day command of the areas and their pits — sat up at Stoke on Trent, the headquarters of his Western area and was little heard of — at his own volition. But he, too, had a good strike; it was noticed where it mattered, and he may go further yet.

The definition of a good strike in the tough times of the past year was based on a willingness to break old rules and customs and get results. Northard and his team of managers broke their strikes with a brilliantly opportunistic series of gambits which left the area unions reeling and which developed an alternative power structure in the working miners' groups.

It was not exactly text-book management but it was management in extremis. Northard, with his deputy director (mining) Jack Evans (who now replaces him), his industrial relations team (led by Jeanne and Brian Talbot, his area production managers and pit managers, carved out a new "right to manage" in the crudest of ways — by beating people who had organised themselves to beat them. Says Brian Talbot, the deputy industrial relations manager: "The strike was fought partly about the right to manage; now we have the chance to assert that right. But it's not a question of kicking them when they're down."

Northard was born in Pudsey in West Yorkshire; down the pits as a lad, he got his management training before nationalisation and was manager of Park Hill Colliery in North Yorkshire by the age of 28. At the end of the 1950s, he left for the East Midlands because he was keen to learn

about the new mechanised mining which was being introduced there; a temporary stay turned into a permanent one.

He was given pit and area jobs all over the Midlands fields in the 1960s and early 1970s; in 1973, in his mid-forties, he fetched up as area director of North Derbyshire. A few months after his appointment, a miners' official in his early fifties became the National Union of Mineworkers' area secretary: Peter Heathfield, with a name already made for himself on the NUM left. The two men worked out a reasonable *modus vivendi*: Northard speaks highly of the present NUM general secretary's integrity, though not his politics.

Their main upset provides an illuminating little glimpse into the highly politicised world of the Coal Board. Soon after the accession to power in 1974 of the Labour Government, Northard shut a pit called Langwith, Denis Skinner, the new MP for Bolsover and a former member of the North Derbyshire miners' executive, created a great fuss and demanded that the Government put a stop to the closure plan.

Receptive

Eric Varley, then Energy Secretary, refused — even though he was a native son and a Derbyshire miner, but when he swapped places with Tony Benn, Skinner's pressures found a more receptive ear. Derek (now Lord) Ezra (the then chairman of the NCB) began to question the wisdom of Northard's decision and the North Derbyshire area executive sent the issue up to national level, resulting in a national strike ballot being called. Northard's luck held; the ballot was lost, with even the North Derbyshire men voting against strike action.

He was shifted to the Western area — an amalgam of the Lancashire, West Midlands, North Wales and Cumbrian fields — in September 1981, specifying the condition that he keep his Chesterfield house. He is driven every day the 40 miles between Chesterfield and Stoke, emptying his in-tray on the

journeys.

Ray Hunter, Northard's predecessor, had known well enough that he had to reduce Lancashire's losses by cutting back on its unprofitable pits; but that great son of Lancaster, Jee Gernley, was President of the NUM and had a close relationship with Ezra. Hunter had to be "canny with Lancs" closures.

Northard's luck operated again: soon after taking the area, Gernley and Ezra hung up their clebs and the inhibitions were largely lifted.

Following a study of the Lancs field, Northard cut back on his biggest loss-maker, Bold.

His area's results improved in 1981-82 to a loss of £9.2m on a turnover of £412.3m. In 1982-83, the loss was £9m on a £426m turnover. He closed Victoria and West Cannock pits; he twinned Bickershaw and Farnsworth; he put more money into the loss-making Agercit and told the men that it could only succeed through their efforts. They told him that if it could be done, it would be.

Early last year, he proposed the closure of Cronton colliery, also in Lancs; it closed in March. And then the strike burst upon them; ballots in the area had shown the miners' opposition to the strike — by 59 per cent in Lancs, 73 per cent in the Midlands, 68 per cent in North Wales. Sid Vincent, the Lancs area secretary, had appealed to his national executive for a national ballot to settle the issue one way or the other; at the NUM executive on April 12, he melodramatically told his colleagues that if there were no ballot, there would be a funeral in his area (his own).

"We knew from the ballot results that the men wanted to work," says Northard: "So we began at first to phone up the key people, the leading figures in the miners' communities. At Silverdale in Staffordshire, for example, a number of men had transferred to it — so we contacted them first."

"We started on the fringes of the fields (where solidarity was weakest). At Lea Hall we chartered private buses — organised it with the police — and got the working miners in through the lines."

But Lea Hall and Silverdale were only a little way off the

M6 motorway — easy and accessible targets for pickets from Yorkshire and Lancashire. "The picketing was marvellous, but we got them through. In June we had a party of German mining engineers down Lea Hall. When we came out the police were just taking the afternoon shift out — and it all went so efficiently."

"When we got them in at Hem Heath, we had terrible trouble. Jim Colgan (the Midlands area secretary) and John Gidding (the Newcastle-under-Lyme MP) sat down on the road in front of the buses. When the buses stopped the pickets threw bricks through the windows."

The battle round Hem Heath gates is remembered vividly by the pit's manager, John Belcher, and Alan Houghton, the North Staffs group production manager. The pickets had used the pit's big iron gates at battering rams, swinging them to and fro in the paths of oncoming vehicles. During one night, the two men used ex-cyclycane gear to cut them down.

Northard and his team then moved up to Lancs: "I was told in a meeting at Hebart House — you'll never get Lancs back. But we started at Farnside and Bickershaw and built up from there."

Bold and Sutton Manor on the outskirts of Liverpool share that city's tradition of gritty radicalism; they were the hardest to crack. At Bold, many of the miners live in an uncompromising estate known locally as "Cement City"; at Sutton Manor, most miners live in the community round the pit.

Northard, like other area directors, found the strike hardest to break where communities are forced to solidarity and discipline: his first strike breakers lived in the cities, away from the pits.

In North Wales, with only two pits, Northard tried some psychological warfare. One pit, Bersham, was working; Point of Ayr, the other, was strike-bound. He told the NUM area secretary, Ted MacKay, that he was concerned with the pit's future — part of the shaft wall had collapsed — if repair work was not done. The NUM sent for a union mining engineer from South Wales who agreed



John Northard: broke old rules to get results

with Northard. But the North Wales men didn't want to let in safety men and thus break the strike; they proposed, first, that South Wales strikers do the work, then that private contractors come in. Northard refused both.

Worried by the possibility of the pit's closing for good, some 45 men went back. The pit decided to hold a ballot, with the noisy encouragement of a group of Lancashire strikers, the ballot was narrowly won for the union. But the victory was pyrrhic: a few days later, the majority went back.

Advocate

By the end of the strike, the area had about 90 per cent of its miners working. It was setting new productivity records and was getting more tonnage than before the strike. The area managers had brought the Silverdale New Mine into production; bad reconstructed Sutton Manor; and installed new winding gear at Littleton. The area had been about to break even before industrial action started (it lost £37m on a £397m turnover in 1983-84 because of the overtime ban, imposed in November 1983, and the first weeks of the strike). It is now likely to do so. Says Roy Maitland, the area chief accountant: "The strike is like

ripping out a page and starting again. We've had to write off a huge loss; but we can now start to be profitable once more."

Northard's reputation rests on more than simply that of a tough strike breaker. He has pioneered — and is an enthusiastic advocate of — a new transport system underground. His "Free Steered Vehicles" have replaced the tracked trains in six of his area's collieries. He has pushed the idea since he was a Midlands production manager, but had failed then to produce a working prototype.

When, in the mid-1970s, then deputy chairman Norman Siddall put him in charge of a committee on underground transport, he was able to push his idea further. He put the first working system into North Derbyshire's High Moor pit in 1976 — he claims the improvement in the safety record, and the cost savings, are there for all to see.

He will preach the system's virtues at an international mining symposium later this year — and his new post as operations director will clearly favour its further spread.

An austere, direct man who prides himself on his continuing close contacts with his men, Northard will not have the continuing and awesome responsibility for ushering in a new era in the pits.

BUSINESS PROBLEMS BY OUR LEGAL STAFF

Managing agent

I should be most grateful if you are able to confirm that a landlord company of a block of flats cannot legally act as its own managing agent in respect of residents who are not members of the company. Neither can it be in a position to influence the managing agent who must be independent.

The position is not quite as you state. The landlord of an associated company can act as its own managing agent. It is an agent cannot certify service charges and may also be unable to recoup the fees as part of the service charge — in each case unless the leases expressly empower them to do so.

Leasehold valuation

Recently myself and five friends, one of whom is a builder, have acquired a large dilapidated house in London through an offshore company. It is our intention to

refurbish this property in the form of six flats, one of which will be acquired by each of us at a price equal to cost. The building and refurbishment will be done by our builder friend.

As the price (cost) at which the leaseholds will be acquired by us from the offshore company is well below open market value, we are worried that the Inland Revenue may be able to disregard these and take an assumed open market value as a basis for assessing the offshore company.

We would be most grateful for any advice you may be able to offer on this problem and for any alternative mechanism for these circumstances that you can suggest. Your worries are justified. We recommend that you seek professional guidance through the maze and minefield of anti-avoidance legislation.

There is nothing which we can usefully add, without far more detailed background facts and figures than could conveniently be contained in a letter.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Management abstracts

Studying Organizational Cultures. H. M. Trice and J. M. Beyer in *The Academy of Management Review* (U.S.), October 1984. 183 pages.

Examines research on culture and organisational behaviour; criticises it for narrowness of focus, and advocates extending the study of cultural focus to encompass rites and ceremonies — rites of "passage" (such as induction and training procedures); of degradation and enhancement, renewal, conflict reduction and integration. Considers the implications of the typology for managerial practice.

Matching managers to strategies. A. D. Szilagyi and D. M. Schweiger in *The Academy of Management Review* (U.S.), October 1984 (12 pages).

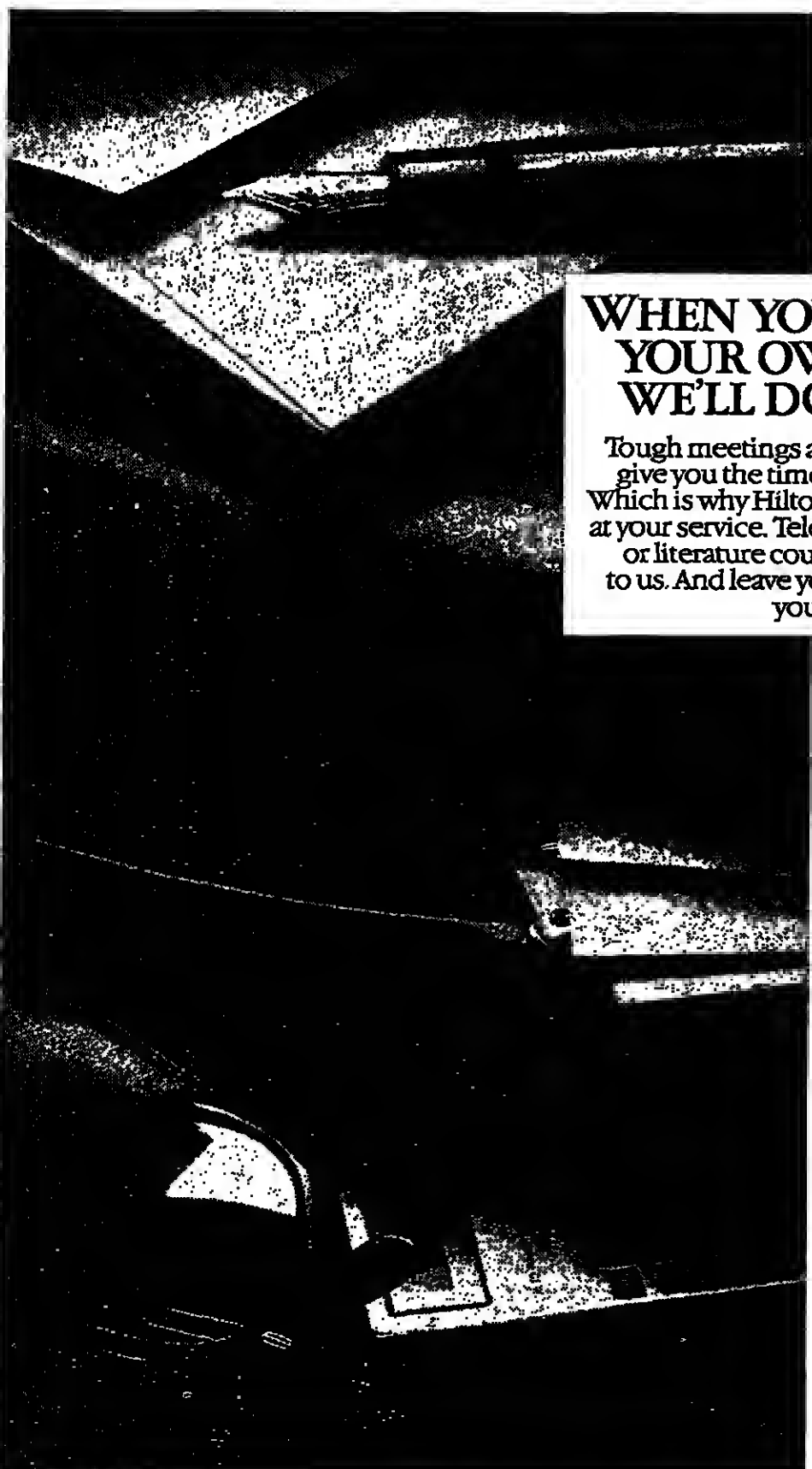
Reviews current thinking and models for developing business strategies, arguing that it is not simply a question of formulating the right ones, but of choosing the right managers to implement them. Implies that lack of success is often a

question of failing to give responsibility to the right people to carry it out, and suggests a framework for matching managers to strategies.

Computer-aided maintenance management. A. L. Wells in *Chartered Mechanical Engineer* (UK), Nov 1984 (5 pages).

Introduced as "an unabashed missionary article," discusses the theory and practice of corrective and preventive maintenance, suggesting that inadequate attention is paid to the "discipline" and advises on planning; maintains that not all features (even in an ideal comprehensive system) can be realised manually, and demonstrates the effectiveness of computerisation, with advice on system application; outlines operational benefits/costs.

These abstracts are condensed from the abstracting journals published by Andar Management Publications. Licensed copies of the original articles may be obtained at £2 each (including VAT and p. + p. cash with order) from Andar, PO Box 23, Wembley, HA9 8DJ.



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UK NEWS

Andrew Taylor looks at the joint conditions imposed by Britain and France

Guidelines set on Channel link

GUIDELINES containing a full list of the requirements which the British and French governments will want satisfied before they will permit a fixed link across the Channel were published in London and Paris yesterday.

The central theme of the joint report compiled by senior British and French civil servants is that the development must be funded entirely by private money without the aid of government financial guarantees. Failure to respect this condition will render any proposal unacceptable, according to the guidelines.

It says a fixed link must be constructed and operated at the promoters' own risk and must comply with national and EEC rules and legislation - particularly those affecting unfair competition.

"Subject to this, promoters will be free to decide their own commercial policy, tariffs and the type of service to be offered. They will be able to undertake the management and commercial operation of the link without government interference," it says.

In the case of failure by the promoters to complete or successfully operate the link, the governments would not be bound to ensure completion or continued operation. Promoters would also be required to remove at their own cost any obstructions in the Channel.

Governments would be liable for compensation if they halted construction or operation of the link for

PROMOTERS of cross-Channel schemes have been given until October 31 to submit proposals to the British and French governments, which hope to be able to decide on a development by the end of this year.

Proposals should be accompanied by deposits of £300,000 (\$211,200) in each country, which will be refunded to unsuccessful schemes.

The British Government will need to sponsor a hybrid Bill before a treaty can be ratified and before the necessary legislation, including land acquisition powers, can be passed by parliament. In France a Déclaration d'Utilité Publique will be needed. This will require a public inquiry.

reasons other than defence or national security. Traffic across the link, however, could be temporarily halted, without compensation, during an emergency such as a dangerous traffic jam.

According to the guidelines, the laws of each country will apply up to the respective sides of a frontier to be mutually agreed. Similar arrangements could apply in apportioning tax liabilities between the two countries.

To prevent unfair treatment as a result of different tax structures in the UK and France, the report suggests: "The project might take the form of a joint venture with one company incorporated in the UK and another incorporated in France. In the event of the concession being granted to two companies costs and receipts would be divided on the principle of equality with due regard to indirect taxes."

It says that tax arrangements should not discriminate in favour or against competing forms of cross-Channel transport such as ferries or aeroplanes. Promoters, however,

"should not assume that duty-free facilities will be available to users of the link."

The governments stress that they will need to be assured of the financial and technical viability of the project. They will place importance on the extent to which promoters are prepared to commit their own money to the project.

"It is left to promoters to determine the proportion of equity in their capital structure, however, the governments expect this proportion to be substantial," say the guidelines. Promoters must also indicate whether they intend to make a public offering of shares.

The governments also retain the right to acquire certain rights in the company. These would not affect the conduct and operation of the link but in the case of the British Government might be in the form of a preferential share.

The governments would require independent project managers to be appointed during the construction of the link. These would have no involvement with either the operators

of the concession or the contractors building the link.

No decision has been taken on the likely life of a concession to operate a fixed link. That will depend on the type of project selected and will be intended to be sufficient to allow debt to be repaid during the life of the concession and permit a return on equity that is reasonable taking account of the degree of risk. Promoters, however, will have to justify their proposals.

Promoters will be expected to support proposals with a mass of detailed information and studies as to the financial, economic, employment, technical, organisational, environmental and safety implications of their plans.

Authorities, for example, will need to be satisfied that sufficient finance is available to cover cost over-runs. They will need to know: the types and characteristics of financial instruments to be employed; amounts to be borrowed; the likely timing and size of fund-raising; the amounts of loan capital which would be outstanding at different times as well as the standing of institutions involved in the project.

Traffic forecasts, tariffs, costings, revenue and cash-flow projections would be strenuously tested against different assumptions for inflation and interest rates covering a period from the start of the project until at least 10 years after loans have been repaid.

Strict rules cover safety standards

CROSS-CHANNEL schemes involving bridges or any other structures such as ventilation shafts in main shipping lanes in the Channel will have to win acceptance from the International Maritime Organisation (IMO).

IMO will also have to be kept informed of working arrangements affecting inshore areas away from main shipping lanes.

The guidelines call for a strict regime on safety, technical, and environmental standards. Promoters must show that they have adequate insurance against accidents and injury, and have made adequate provision for dumping waste materials.

Structures will have to be capable of withstanding a collision from any vessel travelling at 17 knots. They will also have to be capable of enduring for 120 years, and studies will have to be made on possible implications for currents, tides and the effect on fishing grounds.

The guidelines also require that road schemes provide for at least two traffic lanes in each direction, which should be designed for a minimum speed limit of 80 kilometres an hour in order to keep traffic flowing.

In the case of a road tunnel, where dangerous fumes can build up, the guidelines recommend minimum standards for ventilation and

say that facilities must be available to take people to the surface within 90 minutes of an accident or other emergency.

The British and French governments expect promoters to provide a mass of detail on fire resistant and other materials to be used; safety and emergency procedures; measures to reduce noise pollution; traffic control systems and rules to deal with loads or dangerous cargoes.

Provisions will also have to be taken to prevent the accidental spread of rabies from continental Europe to Britain.

Studies will have to be made of the effect of wind, snow, ice, rainfall, tides, currents and temperature variations during the 120-year life of the link.

In the case of a bridge, promoters must indicate the measures to be taken to protect users during high winds and storms.

Structures will also have to be safeguarded against possible terrorist attack. A detailed feasibility study of the construction programme should include measures to remove obstructions from the Channel in the event that promoters abandon the project.

Traffic signs will have to be in English and French.

Tate & Lyle places big coal order in £11m refinery move

BY MAURICE SAMUELSON

TATE & LYLE, the sugar refiners, yesterday became Britain's second big industrial group to place a large long-term order for coal since the collapse last month of the miners' strike.

The group is to spend £11m at its Silvertown refinery in east London on installing boilers which can burn about 100,000 tonnes of coal a year.

Although originally running on coal, the plant was converted to natural gas in the early 1970s. But Tate & Lyle says its gas bill has increased by a factor of 13 in the past nine years, while coal prices have only doubled.

The four new boilers, one of which will be able to use oil as a standby fuel, are due to be commissioned in 1987.

Three weeks ago Imperial Chemical Industries (ICI) decided to raise its coal consumption by 500,000 tonnes a year by converting its oil

and gas-fired power stations at Wilton, Teesside, north-east England.

Both moves coincide with the National Coal Board's declaration to raise sales to general industry from 9m tonnes a year to 15m tonnes a year by the end of the decade.

Several of the biggest industrial sites along the Thames and in the south-east of England are already burning coal. Blue Circle's Northfleet cement works uses 500,000 tonnes a year; Rugby Portland at Rochester 150,000 tonnes; Bowaters' paper mill at Sittingbourne 250,000 tonnes; and Ford, Dagenham, 120,000 tonnes.

Mr Malcolm Edwards, the coal board's commercial director, said yesterday: "This sort of bulk flow to industry in this part of the world helps us to bring down transport costs, making it more economical for smaller local firms as well to go to coal."

BBC External Service audience up by 20%

BY RAYMOND SNOODY

THE REGULAR audience for BBC External Service broadcasts has risen by 20 per cent to a record 120m, according to new research.

About 25m people listen at least once a week to the English language World Service of the BBC and 100m listen to the services broadcast in 36 other languages - with a 5m overlap.

The BBC claims that this gives the corporation the largest external audience in the world, ahead of the Voice of America, which says it has a regular audience of 100m.

Mr Austin Kark, managing director of BBC External Services, said yesterday: "Even today's figures underestimate the real size of our audience. It does not include listeners in a number of countries including mainland China with almost a quarter of the world's population, because there is simply insufficient data in such places to make accurate assessments of audience size." The BBC receives between 20,000 and 30,000 letters a year from China.

The growth in audience size for the External Service which is funded directly by the Government,

has come from the India subcontinent, West Africa and the Arab world.

A new group of BBC listeners has sprung up in the refugee camps in Pakistan where an estimated 2m people live.

Research carried out in the camps by RBL Overseas, a London research company, suggests that 80 per cent of adult males in the camps listen regularly to BBC broadcasts in Pashto, the main language of Afghanistan.

More than 50 per cent of the entire population of the camps are said to be listeners to the broadcasts, which are only available for half an hour a night and for 45 minutes at weekends.

● The BBC is to spend £8m on a transmitter to improve the audibility of external services in East Africa. It is part of an audibility programme approved by the Government in 1981.

The transmitter, which will be sited on the Seychelles Island of Mahe, will improve reception for most of East Africa down to the border with South Africa.

Labour job campaign

BY PETER RIDDELL, POLITICAL EDITOR

THE OPPOSITION Labour Party yesterday launched a jobs and industry campaign aimed at winning back the political initiative on economic policy and unemployment.

In a letter to party members, Mr Neil Kinnock, the Labour leader, says: "At the last election (in 1983), people just did not believe our policies would work. They will only back us next time if we go out now and get our message across."

The campaign is intended to win support particularly among trade unionists, women and youngsters,

as well as recruit members. The emphasis will be on increasing Labour's credibility as a party that can run the economy competently and fairly, partly by pointing to what Labour local authorities are already doing, and by stressing that the Government is responsible for high unemployment.

Mr John Smith, the Labour industry spokesman, said the campaign would stress sustained wealth creation and an industrial strategy to rebuild manufacturing industry.



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Wednesday April 3 1983

Salvador poll
boosts Duarte

THE BALLOT BOX has yet to prove it is more powerful than the bullet in El Salvador. Nevertheless, the victory of President José Napoleón Duarte's Christian Democrats in Sunday's congressional and municipal elections is a convincing demonstration that the Salvadoran electorate wants this state of affairs to change.

Although the results are still unofficial, it looks as though the Christian Democrats have roundly beaten the main right-wing parties and acquired a working majority in Congress. President Duarte can now rightly claim his moderate reformist policies, that include negotiating with the left-wing guerrillas to end the civil war, have been endorsed.

The election of Sr Duarte himself 10 months ago was in good measure the result of Salvadoreans believing, or wanting to believe, that he could end the appalling cycle of violence that has seen over 50,000 lives lost in five years. Then he picked up more votes than was expected, and Major Roberto d'Aubuisson, the candidate of the extreme right-wing party, ARENA, fared much worse.

Commitment

Once more Major d'Aubuisson and his allies have failed to muster the support it was widely believed they possessed, especially in the Congress. His hope is that Salvadoreans are losing their fear of the extreme right and that Major d'Aubuisson has finally become a discredited figure because of his links with the death squads and divisive rhetoric.

Sr Duarte has been quick to pledge his commitment to resume peace talks with the guerrillas and to act on economic reforms promised last year. On paper at least, he should have a freer hand to do this. He inherited a Congress effectively controlled by Major d'Aubuisson who was able to block virtually all legislation. The strength of Major d'Aubuisson and his right-wing allies in Congress, coupled with their links to the powerful military establishment, also led to a gradual stalling of negotiations with the guerrillas.

A third round of talks between the Government and the guerrillas, due to be held in

January, failed to materialise. The right-wing parties feared that any accommodation with the guerrillas would lead to the eventual establishment of a Communist regime. The military shared this fear and were bolstered by what they say is a turn in the tide of war in their favour as a result of improved training and more sophisticated U.S.-supplied equipment.

They were also encouraged in this attitude by an ambiguous U.S. stance. While publicly backing a return to democracy under Sr Duarte in El Salvador, the Reagan Administration has not hidden its concern over the implications of a successful outcome to talks with the guerrillas.

This ambiguous U.S. strategy worked so long as all the main components in the El Salvador political picture—Sr Duarte, Major d'Aubuisson and his allies, the military and the guerrillas—were equal powers. Indeed, it was no accident that prior to these elections U.S. officials were hinting they would prefer a sort of institutionalised impotence of Sr Duarte, with the right-wing parties headed by ARENA controlling Congress. In this way it seemed ARENA could be kept within the democratic process and would not encourage the military to destabilise the system through resort to force again to the death squads.

This scenario has now altered and it has become more difficult for the U.S. to stand on the fence because of Sr Duarte's success.

The danger in the present situation is that a combination of Sr Duarte's efforts at consolidation, such as controversial measures as land reform and deal with the guerrillas will provoke the old alliance of big business and the military to overthrow him—as has happened before.

Now seems an ideal opportunity for the U.S. to use the very considerable influence it possesses in this tiny Central American country to ensure the Congress, coupled with their links to the powerful military establishment, also led to a gradual stalling of negotiations with the guerrillas.

Reforming UK's
rating system

SPRING is about to arrive in its official and most unwelcome form: the arrival on the doormat of the bill to amend the Rating Act 1963, which will alter the way in which local authorities can manage.

It is difficult to remember a time when this demand was not the subject of intemperate political debate. This year is no exception with Lord Whitelaw hastening back to London from a trip north of the border to warn the Prime Minister of serious disaffection over the rates, which have shot up for prosperous Scottish householders this year because of a routine and sensible revaluation.

Mrs Thatcher has wanted to "do something" about rates for 10 years. She has tried and failed throughout her five years in office and the outside government search is on for ways to ease the rates burden. But, as previous attempts have proved, it is not going to be easy and no extra sources of revenue are going to be popular: the tax which people enjoy paying has yet to be invented anywhere in the world.

The common link in the Government's string of unfortunate policy initiatives on local government since 1979 has been that they have been too hasty and ill-considered. If a careful and comprehensive review had been set up in those early years Mrs Thatcher might well now be reaping some praise and credit for a system of local taxation that appeared at least fair and rational. Instead she is presiding over a mess.

Anomalies

The rating system has much to commend it. Rates fulfil most of the properties of a good tax: they are visible, high-yielding, buoyant, cheap and easy to levy and collect, very difficult to evade.

But they have several major drawbacks: too few shoulders have to carry a burden which has now become too great, so many anomalies and distortions have been built into the system that it has become unjust and uneven in its impact, and too many people are protected through rebates and subsidies from the true impact of the spending decisions for which they vote.

In short, rates are far too good a tax to throw away but they need modernising and they need supplementing with one

or more extra revenue sources. Regular revaluations are essential to the outdoor rental value system, which rates are levied at, and are adjusted in line with changing circumstances. England and Wales have not had one since 1973, leaving rates completely out of date. Revaluations redistribute the rates burden without increasing or decreasing it overall. The Scottish revaluation has resulted in a switch in burden from industrial ratepayers to domestic ratepayers, domestic values having appreciated while much industrial property has deteriorated or become disused since the recession. The revaluation has increased Scottish domestic rate bills by an average 24 per cent but the average bill is still only £406. The last Scottish revaluation in 1973 switched the burden the other way with domestic ratepayers staying quietly contented while industry squealed.

Broad base
Mr George Younger, Scottish Secretary, has reacted to the unjustified outcry with a retrograde move. He raised the domestic rate relief from 4p in the pound to 5p and then again, as pressure mounted, to 5p. Scotland has thus moved far down the road of reduced council accountability, caused by cushioning ratepayers from the real impact of council spending decisions—a major problem in England where all domestic ratepayers get relief of 15.5p in the pound.

Most of the possibilities now being examined have already been considered and discarded as wholly unsuitable and impractical twice in two years—local sales tax, poll tax, petrol tax. No tax is perfect and there are accountability problems, for instance, with a local income tax. But such a tax merits at least serious consideration. It would be progressive in its incidence, have a broad base of 23m payers rather than the narrow 11m base for rates, excluding 7m rebated bills, and could easily be worked into the PAYE taxation model once it is computerised in 1987.

If local government is to survive and prosper a new source of local revenue has to be found to bolster a reformed rating system. The Government should approach the task cautiously and seriously in the cause of enhancing democratic local government.

"THE famine in Africa is not just a routine disaster. It is one of the central historical events of our time."

When a normally sceptical development official made this comment last month at the United Nations emergency conference on Africa, he was not referring simply to the grim new records for mass starvation which have been set in the past two years in Ethiopia, Sudan or Mali. These are the stuff of "routine" disasters.

But the full significance of the famine which will continue to threaten much of Africa for at least another year despite recent breaks in the drought in the southern part of the continent, goes beyond statistics or even the agonies of individuals. The famine is shaking the entire political, economic and social foundations on which a stable and prosperous post-colonial future for Africa was supposed to have been built.

For nearly two decades, Africa's post-independence dream of political liberation has gradually been turning into a nightmare of economic collapse. The present famine may be that nightmare's cathartic climax—the impending mortal blow which suddenly jolts a whole continent awake.

The outlines of the nightmare are by now familiar. Ten million people have abandoned their normal homes in search of food and water; 20 countries have been "officially" affected by drought; and 30m lives in all may be in danger, according to the UN's surveys. "That is more people than have been killed in any war," says Mr Morton, the UN co-ordinator of the international aid effort—and his message has sunk in.

After the worldwide publicity which began with October's BBC television reports from Ethiopia and culminated in last month's Geneva conference, Mr Morton is reasonable confident of mustering the \$1.6bn worth of emergency food, medicines and equipment which he believes is required to cope with the symptoms of the African disaster, at least until the next harvest.

But the readiness of the outside world to offer temporary relief leaves the hardest questions unanswered.

"Are we just keeping people alive this year, to starve the next, when the public loses interest and our food supplies decline?" asks one top aid official. Is famine nature's way of "culling" a human population that has swelled beyond the capacity of its environment, he adds, in desperation, wincing with embarrassment at his own choice of words.

There can be few relief workers in Africa today who could honestly say that such Malthusian pessimism, acknowledged by the World Bank in its latest Development Report, had never crossed their minds. Yet, in reality, the African disaster bears no comparison with the plagues and famines which ravaged Europe regularly until the early 19th century, and which inspired Thomas Malthus's grim conjectures about the natural balance between starvation and population growth.

In the world as a whole, there is now more food per head than ever before in history, and food production is likely to go on rising faster than population for the rest of the century—cereals production will increase by 2.5 to 3.5 per cent a year, against worldwide population growth of 1.7 per cent a year, between 1980 and 2000, according to World Bank, U.S. Agriculture

The famine in Africa

As much a
man-made
as a natural
disaster . . .

Anatole Kaletsky explains
how politics and history
are responsible for
a continent's suffering

Department and UN Food and Agricultural Organisation (FAO) projections. Even the poorest developing countries, as a group, have increased their per capita food production substantially since 1960 and will, on present trends, make even greater strides by the year 2000. In the short term, of course, huge surpluses of cereals and dairy products are being stored in government silos and refrigerated butter mountains all over America and Europe.

Why, then, has Africa's ability to feed itself deteriorated steadily since the 1960s? And why will many more Africans die in the next few months, despite the willingness of industrialised countries to unlock their immense food

Mr Morton's analogy between the African famine and death in warfare sheds light on both these questions. Africa is suffering as much a man-made as a natural disaster; and, as in war, it is a lethal combination of politics and history that is now taking its toll on the common man.

In the short term, the international relief effort still faces formidable problems in getting the food on offer to all the people who need it. While small and voluntary agencies like the International Red Cross, the Save the Children Fund, Unicef and the UN High Commissioner for Refugees are often most effective in dealing with shifting populations and in discovering and penetrating isolated pockets of starvation, there are only three organisations—the UN World Food Programme, the U.S. Agency for International Development (AID) and the European Commission—with the capacity to distribute large quantities of food required by the worst-affected countries—Ethiopia, Sudan, Chad, Niger, Mali and Mozambique. These organisations have to work in co-operation with local governments. And governments are often unable—and sometimes

unwilling—to get the food to the people who need it most.

This is why aid donors throughout the world, including even diehard critics of the UN system in the Reagan Administration, have strongly endorsed the UN's appointment of an experienced team of powerful officials, led by Mr Morton, a veteran U.S. politician who is also head of the UN Development Programme.

The main complaint about Mr Morton's team, which includes Mr Maurice Strong, a self-made Canadian property millionaire who has devoted much of his recent life to UN causes, and Mr Kurt Jansson, the Norwegian who supervised the international relief effort for Kampuchea in 1979, is that the

to where it is needed before summer rains and flash-floods threaten to make parts of Sudan, Ethiopia and other Sahelian countries impassable—a new danger which has already hit in Mozambique.

Ironically, it is in the starving countries themselves that Mr Morton's "arm-twisting" is less likely to be effective. The Ethiopian government, for example, shows no sign of relenting on its policy of blocking food distribution to areas of Eritrea and Tigre held by secessionist rebels. Mr Jansson, who is in charge of international emergency operations within Ethiopia, has sought to lead food convoys personally into rebel areas, but has been thwarted by the same kind of

twisted logic which he faced from the Vietnamese in Kampuchea. "There is no significant area or population groups under the control of the terrorist bandits. Therefore there is no need to send food to these people who are really fighters against the Ethiopian government," insisted Mr Goshin Volde, the Ethiopian Foreign Minister in Geneva.

For the hundreds of thousands of civilians who are starving behind the rebel lines, the choice is therefore to flee into neighbouring Sudan—at a rate approaching 4m in the last year—or to rely on precarious supply lines over desert tracks across the Sudanese border, a route which official aid donors cannot openly use for obvious diplomatic reasons.

Even in countries not riven by civil war, stories abound about less extreme forms of local government obstruction, about the diversion of food aid for private gain.

But when people are starving, to punish a corrupt or politically unscrupulous government by withholding food is generally not an option.

But the real difficulty of pulling Africa out of its present nightmare cannot be put down simply to African governments' corruption, incompetence or ruthlessness towards their own people.

On top of the drought, whose worst ravages have really been confined to just five or six nations, the whole of Africa—with the exception of a few smaller countries on the west coast and within South Africa's sphere of influence—is in the midst of an unprecedented financial and economic crisis. This broader crisis is hitting the "modern" urban sectors of the continent, as well as the long-suffering rural poor. It has reduced per capita output in at least ten out of the 39 sub-Saharan countries to below its pre-independence level. It had already cut incomes per head by 12 per cent between 1960 and 1983, even before the worst of the drought hit last year, decimating agricultural output even in countries which have avoided starvation.

For many African leaders, in financial crisis, which they attribute to a vicious plunder movement of rising interest rates, falling commodity prices and declining aid, is the root cause of all the continent's hardships. Africa's debts have multiplied tenfold since 1960, and in relation to GNP, its debt burden is heavier than any other continent's—58 per cent of GNP in 1984, against Latin America's 46 per cent.

President Julius Nyerere of Tanzania, for one, sees this debt burden as the key to his country's problems. "If nothing is done to halt the transfer of resources from Africa to the developed world, of course the situation will get worse," he says. But the conventional wisdom among today's aid donors dif-

fers emphatically from President Nyerere's diagnosis. Money alone is no longer considered an answer to Africa's problems. Food aid to save the starving—and to run off Western grain surpluses—may still be available to countries of all economic philosophies or ideological leanings; but long-term development assistance is becoming conditioned, as never before, on sweeping political reform.

Africa has received far more aid per head than other parts of the Third World, and further aid, without new policies, the Western donors argue, would be throwing good money after bad. As the World Bank has recently pointed out, if terms established since 1965 continue, "Africa's food production per head in 1985 will be the same as in the drought-ravaged year of 1984, even if 1985 has normal weather. Something must be done to reverse this trend."

This "something," according to the new orthodoxy among the donors, may require cherished economic institutions and class privileges built up since independence to be swept away. "In a sense, we're talking about a kind of reconversion—about sending smart white boys to tell them how to run their country," admit one official.

But increasing numbers of African governments are being forced by desperate economic hardships to swallow their pride and accept the ex-colonialists' prescriptions. Some are even embracing new policies with gusto, apparently convinced that the white man's medicine can be adapted and Africanised to serve their countries' needs.

These are the countries which could yet emerge, in the World Bank's view, "from despair to hope in the eyes of the world."

A second article, about initiatives by the World Bank, the U.S. and other donors to encourage long-term policy reforms in Africa will appear next week.

insiders will also note the

Observer

For many leaders, the
financial crisis is the root
cause of Africa's hardship

UN took so long to put it

together.

Now that the Geneva conference has "established" Brad Morton's leadership, he should be able to pull together the overall needs, so the world doesn't just focus on Ethiopia; he can also twist arms to ensure that food arrives when it is promised and is distributed to those who need it," says Mr Peter McPherson, who, as Administrator of the AID, has the responsibility of fulfilling the U.S. pledge to provide at least half of Africa's total emergency food requirements.

In the meetings on specific countries held in Geneva after the main conference, the UN co-ordination has begun to show signs of bearing fruit. European and U.S. officials generally seem to feel that these meetings will help to translate general pledges of political support and logistical support and maximise the chances of moving the food

jeopardised, fuel usage will climb, and astoundingly technicians will be put back 15 years at a stroke," says Roger Levick of the Paintmakers Association.

The Royal Yachting Association, foreseeing foul bottoms for 120,000 small boat-owners, will be asking pointedly about the millions of tonnes of shipping also using these paints which will escape the proposed ban.

Meanwhile the oyster, somewhat perversely, is thriving in the Solent and Poole harbour areas where yachting concentrations are highest. "Solent oysters are breeding like rabbits," says Peter Viggers, Conservative MP for Gosport.

Price's plan

Price Waterhouse's strategic plan, shelved during the abortive merger negotiations with Deloitte Haskins and Sells, today finally sees the light of day. Howard Hughes makes up to the new post of managing partner, and Tim Hout takes charge of marketing—a nasty commercial word over which the accountants apparently dithered for quite a while.

This leaves senior partner, Jeffery Bowman, dropping his day-to-day responsibilities on reaching the ripe old age of 50, and taking much more of a chairman's role. PW's top man in the UK for not quite three years now, he explained, wanted an initial period of holding the reins myself. Now is the time to make the change."

Bowman is now free to pursue longer term strategy which does not include any more major merger proposals. I gather—and to cultivate relations with clients and the City and business community. Already, he sits on the Accounting Standards Committee. Insiders will also note the

Trust in
Hanson

BP's track record on acquisitions is not as glittering as one might expect from Britain's biggest company—which explains why a group of its senior managers, led by James Rose, head of corporate planning, recently got together with the take-over expert at Hanson Trust.

Theme of the talks over lunch—set up after a chat between Lord Hanson and BP chairman, Sir Peter Walters—was how a multinational like BP could learn from a fast-growing conglomerate like Hanson in choosing the right buy and then making it work.

BP watchers say this is typical of the Rose approach. He is a man fascinated by intellectual problems: why, for instance, has BP failed to make a success of its mineral business, Selection Trust? What is the best corporate shape for a company seeking to diversify or absorb new businesses?

By all accounts, the talks provided a fascinating insight into the psychology of the UK's arch-predator company. If, as rumour has it, BP is on the brink of a big acquisition, it should glean some benefit from the ground-work.



"Look, unless we go back how do you expect us to hold a postal ballot?"

Men and Matters

Crying foul

It may be an uphill task to convince FT readers that a row between the champagne and oysters set and yachtsmen is anything more than the frivolity high living. Nevertheless, I will try.

What is allowable on the Queen Elizabeth 2 and supertankers will soon be illegal on a weekend sailor's Saucy Sue if the Department of the Environment gets its way.

The Ministry of Agriculture, Fisheries, and Food, after encouraging the importation of Pacific oysters for breeding in British estuaries, is alarmed about falling production.

One outspoken West Country oysterman, John Lambie, claims that part of the problem is bad husbandry. He says he is thinking of reporting some of his competitors to the RSPCA for cruelty to molluscs.

Ag and Fish scientists, however, say the oysters may be suffering from poisons contained in modern anti-fouling paints (organo-tin compounds) used to protect the underwater hulls of vessels from barnacles and weeds.

The DOE has boasted that thought on boats in proper nautical style. Environment junior minister William Waldegrave is now seeking a total ban on use of the paints on boats under 12 metres long. The Government can do that under the Control of Pollution Act without the ban even being discussed on the floor of the Commons.

The British paint industry, a leader in marine paints technology with £200m worth of world business annually, is horrified at this environmental intrusion to protect the oyster trade which has a turnover of under £1m a year. "Safety at sea will be

elevation of Alan Wheatley to the key post of director of the London office, the highest single branch in the worldwide PW empire. His rumoured opposition to the Deloittes deal thus appears to have done him no harm in the promotion stakes—perhaps not surprisingly when Jeffery Bowman confirms that the great majority of the UK partnership gave a sign of relief when the merger collapsed.

"Most people in the UK were not very enthusiastic about the proposals but were prepared to consider them in the interests of the worldwide firm as a whole," says Bowman guardedly.

Water bright
The fastest-growing sector of Britain's food and drink market is a product which is guaranteed to contain absolutely no food value. Pure water is going down extremely well.

Consumption of mineral waters in Britain quadrupled between 1979 and 1984 according to a survey by the Leatherhead Food Research Association.

Several mineral water producers and bottlers report growth of around one-third in sales last year. That compares with a steady fall in national consumption of fresh fruit and vegetables for several years past.

The inference of the survey is that in the current national food fads a "healthy image" is only good for food sales if it is also linked to convenience in preparation, keeping, and serving. Which seems to be why fresh fruit and vegetables are losing out—they have to be peeled or scraped in most cases.

The puzzle for the nutritionists is why cream defies the trend. Total cream sales rose by nearly eight per cent in 1983 to £78m worth of retail business. To make sure that cream sales do not falter on grounds of convenience the food industry is now pushing its aerosol dispensers of fresh plain or chocolate flavoured cream.



WEARY and battle-scarred, Britain's machine tool companies are fighting back at the eleventh hour in a market that seems clearly, if belatedly, to have swung in their direction.

New business has been rising steadily over the past year or so, vindicating the faith of those manufacturers who decided to stick it out through the rough times, shedding capacity and streamlining their product ranges along the way.

British companies have been picking up his home and foreign orders, aided by the effect of the strong dollar on exports and the pick-up in major economies, notably across the Atlantic. New orders in the final quarter of 1984 were nearly 30 per cent above the same period of 1983.

Some companies like DeVlieg, which is U.S.-owned, and TI Machine Tools have booked a 50 per cent rise in business in January-March, 1985, over a year ago. "We are very busy and so is everyone I talk to," says Mr Eddie Addison, chairman of Addison Tool and president of the Machine Tool Trades Association (MTTA).

Addison Tool has taken only three months to achieve the sort of home sales figures it was expecting for the first nine. Most of the demand is coming from small- and medium-sized rather than big engineering firms. "I do not foresee any let up this year."

DeVlieg has just won an order worth £100,000 for a new machine for a \$10.6m (£8.6m) flexible machining system that its parent is building for General Dynamics of Texas. And TI is producing Jaguar Cars with machining centres worth over £500,000 to make engine parts.

All this is a long way from the harsh climate of several years ago. The recession hit UK manufacturing industry with such ferocity at the turn of the 1980s that machine tool makers found large chunks of their markets had disappeared, notably in the motor and engineering sectors. And the Japanese, then far more market-oriented than their British counterparts, tore into the UK, aided by the strength of sterling.

"The market fell away very suddenly and surprisingly," said Mr Mark Russell, chairman of R. Elliott, which has also put its machine tool activities through a radical team shift. "We didn't think it would go as deep as it did for as long as it did."

Machine tool companies make equipment on which their customers manufacture their own products. The machinery enables users to advance production and reduce costs. In recent years, this has been possible most obviously through application of electronics (CNC, or computer numerical control), to lathes and machining centres.

UK machine tools

A fight-back at the eleventh hour

By Andrew Fisher

machine tool makers—a major casualty has been Alfred Herbert, the demise of which gave the industry a negative image from which it is still finding it hard to recover—have had to put their house in order in several ways.

They have had to take a long, hard look at their products and decide which fitted the market, abandoning the rest. In several cases, licence deals have been signed with Japanese companies as a way of filling gaps in product range which it would have been too costly and time-consuming to do alone.

One group which tried to get out of persistent machine tool losses was John Brown, which sold its two Coventry subsidiaries, Wickman and

Big home and foreign orders have been won

Webster & Bennett, to Kellon, a Kent-based maker of motor parts mainly for Ford. Renamed Wickman Bennett, the company expects 1985 sales of £15m and has boosted the workforce from 130 to 340 people.

B. Elliott, long a stalwart of the UK industry, closed two of its four machine tool plants in Essex a year ago, concentrating its precision grinding machines at the Newall plant in Kesteven, West Yorkshire, and milling machines at Butler in Halifax, once a thriving centre of the industry. It amalgamated the two companies under the Butler Newall name.

For Alfred Herbert, once the doyen of the UK industry and then taken over by the National Enterprise Board in 1976 after sliding into the red, the final blow came in 1983. It had been liquidated by the NEB three years before. Its late business was bought up, with institutional support by an entrepreneur, Mr Ron Lynch, who got it back into profit only

to succumb to heavy debts at a time of recession.

This remnant of the Herbert group went into receivership with debts of £17m. At the end of 1983, TI picked up the Herbert CNC lathes range to add to its Churchill specialised custom lathes. By this time, the Government had given up the search for a likely leader to try to reinvigorate the industry.

Jobs have suffered considerably in this process. Redundancies over the four years of 1980 to 1983 totalled more than 15,000 out of a total workforce of some 45,000. Sales by UK machine tool makers in 1983 were around £370m, less than the 1977 level, with the 1984 level around £400m.

The recession in domestic manufacturing industry removed a large slice of the UK machine tool makers' traditional markets in a frighteningly short time. "The market is only half what it was," says Elliott's Mr Russell. The company recently won orders worth £5.5m from General Motors of the U.S. for grinding machines and has just booked two more totalling £1.25m from the U.S. aerospace industry.

Along with the increased emphasis on electronics, as surviving industrial companies strive for greater efficiency and cheapness of output, machine tool makers have had to pay more attention to the product, design and quality needs of their markets.

"Nobody wants to see the UK machine tool industry shrink more than it has," asserts Mr John Wareing, brought in recently as managing director of TI Machine Tools. "There is an enormous opportunity now—we've got to sharpen our image with our customers."

Companies have tended to make the following key moves in an attempt to stay in, or ahead of, the game:

● Change their product mix drastically. Leicester-based Wadkin jettisoned one-third of

its models, such as universal milling machines, rotary millers for the domestic appliance industry, and a number of big bespoke machine tools.

"We decided we had to address the horrendous cost equation or get out," says Mr Michael Goddard, the chairman. Wadkin had started along this road in the late 1970s, but was propelled along a lot faster and more painfully as a result of the recession, inflation and the Japanese import surge.

It now concentrates on vertical machining centres, which it has mostly been selling in the UK since it experienced a sudden rush of demand from late 1983, partly helped by Government grants (now

The buyers all demand top quality

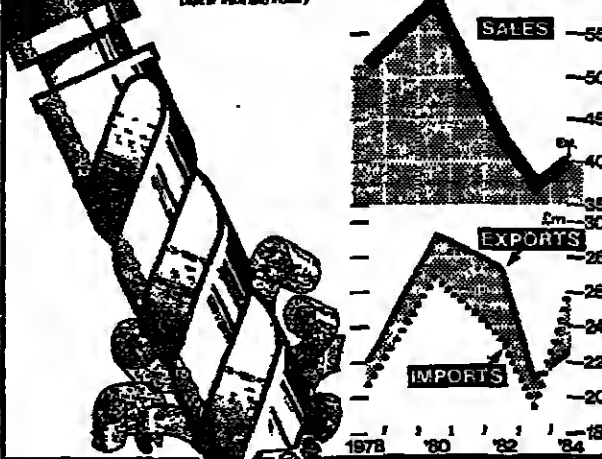
ended) for investment in automation.

"The order book just went screaming mad." Production went up fourfold in the 15 months to end-1984. Wadkin, which wants to get its export levels up from the current 15 per cent, other UK companies are much higher—developed assembly from 20 to four weeks. It made machines with 20 per cent fewer parts as a result of designing specially for economic manufacture.

But Mr Goddard has not taken Wadkin down the road followed by a number of companies to fill out their product ranges while saving time and cost, namely:

● Fixing up licence deals with leading Japanese companies. KTM has done so with Mitsubishi. Bridgeport Textron (another U.S.-owned concern) with Yamaichi, TI with Takisawa, and DeVlieg with Okuma. All involve machining centres, a fast growing market helped by

HOW THE UK INDUSTRY HAS SHRUNK



Labour costs and economic growth

Why two supply shocks are now needed

By Jean Waelbroeck

THERE ARE two large surpluses in Europe. The Brussels lake district, pretty wine and olive oil lakes that mirror lovely food mountains. And the drab army of the unemployed.

Nine out of ten economists will agree that pricing errors account for the agricultural surpluses. On real wages, nine out of ten will run discussion in all directions that seem likely to befuddle the issue. That is understandable. Wages are the prices of men; it is hard not to be emotional about them. There are, however, 20m unemployed in Europe.

In pure theory, we know that there are prices that balance supply and demand on all markets. There is no need for fiscal policy; supply creates its own demand. Yet there are such deep Keynesian runs in our minds that it is useful to go over the reasoning.

Imagine a South Sea island, call it Albion, that has managed to see without being seen and has copied the benefits of civilisation, up to and including shop stewards who defend fiercely a target growth of the real wage. It produces one good, that may be consumed or used as machines, of which the latest are the most productive. Payment is in specially inscribed cowrie shells, issued by Grand Vizier Lah San, in accordance with the salutes of the Long Term Cowrie Strategy (LTCS).

After a shipwreck, a machine floats on to the beach. A firm is set up to use it. I will show that this "supply shock" guarantees the demand needed to absorb the extra output.

The new firm at first draws orders away from an existing one—aggregate demand is still as it was. That other firm was worth operating initially, it is still profitable since the price/wage relation is right. It cuts its price to get back in business, competitors follow suit, the wage in cowrie shells falls.

The LTCS fixes the cowrie shell supply. With output worth less, that market is now more liquid; the rate of interest falls, and investment rises. Thanks to the multiplier, consumption follows. The price fall stops when the new firm is in operation, and all the old ones too. A supply led upswing has taken place.

Assume now a different situation. A new sultan, Kin Ank, has come to power. After some thought, he keeps the LTCS, realising that inscribing more cowrie shells will not make a single firm profitable that did not make money before. He is lucky to persuade the unruly shop stewards to accept a real wage cut. The story is the same. Is a machine "discovered"? Indeed: the one that was to be discarded at the old wage rate. Of course the world is not so simple, demand policy has some effect. But never forget supply led growth. Mr Reagan's success in supply and demand led, Mr Mitterrand's failure was demand led and supply dragged. Mrs Thatcher's failure is demand and supply neutral: the LTCS, and better productivity by and large offset by higher wages.

Most of all, public opinion should understand the issue, that is why economists should practise casuistry less. As to labour market institutions, it is crucial that it is employers who accept wage demands and that they may give too much. If that sounds strange, it must be kept in mind that there is no market to guide what they decide, as for instance there is one forICI stock. Whether he has a union like Ford or none like IBM, each employer will guess the going rate, and give that if he can afford it. For wages are the prices of men and, unlike chairs and tables, men don't work well if they are angry about their price. Only firms going bankrupt know better who listens to them?

Last and not least, cutting wages is not the lone talkman that will keep unemployment at bay. Chancellor Lawson's elasticities suggest that a 12 per cent cut would be required to make a useful dent in unemployment. The enormous boost to profits that would result would be widely regarded as wrong. Worse, as Talleyrand said of one of Napoleon's misdeeds, "C'est plus qu'un crime: c'est une faute", the policy would feel. The shop stewards would take their men out. With profits so high, firms would give in. Wages would jump back up.

That is why two supply shocks are needed: lower real wages, but also more machines. Not floated on to the blindingly white beaches of Albion, but bought by greedy men. Greedy men who think that money is happiness who want it for power, not taking time to discover that a thing of beauty is a joy for ever. The greedy bourgeoisie that Marx has admired. The tools. They make the economic wheels go round.

They opened up the North Sea. There was money in the salty deep. They will create 20m jobs, if creating jobs is the royal road to wealth.

The author is Professor of Economics and Mathematical Economics at the Université Libre de Bruxelles.

Co-operation across borders

From Ms Jane Welch

Sir,—Dr Hermann was somewhat unfair in his assessment of the European Economic Interest Grouping (March 20). Why not give some credit to the commission for a relatively modest proposal which requires no major concessions from the member states? It is aimed purely and simply at facilitating cross border co-operation within the EEC, and while everyone would agree that the large multinationals mentioned by Dr Hermann need little help in this direction, the same cannot be said of smaller undertakings or individuals who are eligible to join the grouping.

The change of name from the European Co-operation Grouping was due not to the insistence of the French but to pressure from the European Co-operative movement which felt that there was a danger of confusion. The decision as to whether the grouping will have legal personality is left to each member state, but in any event the extensive legal capacity which the grouping enjoys under the regulation makes the question of legal personality an academic irrelevance.

Dr Hermann is of course on stronger ground when he questions the compatibility of the EEC with EEC competition rules. The danger does exist that a grouping may contravene Articles 85 or 86 but in this respect it will be no worse off than any other private venture. What is surprising is Dr Hermann's suggestion that undertakings should be allowed automatic exemption from the competition rules by the commission. This would create precisely the sort of privileged supra-national entity that the Commission have been anxious to guard against. They have stressed throughout that, apart from the specific rules laid down in the regulation, the grouping will be subject to the national law of the state where it operates.

The principle of unlimited joint and several liability of members for the grouping's debts may deter potential members, but it does provide valuable protection for third parties who may otherwise be reluctant to trade with the grouping. Nor is the procedure quite so arbitrary as Dr Hermann makes out—a creditor cannot take action against an individual member until a demand for payment has been made to the grouping itself and the grouping has failed to meet the demand within a reasonable period of time.

As for the suggestion that setting up a limited company for the purpose of membership somehow amounts to an attempt to "do it right", this is an attempt at deconstruction which is unworthy of Dr Hermann.

The grouping is entirely

Letters to the Editor

optional; no harmonisation of company law is involved. It is free of the taxation and employee participation problems which have bedevilled other attempts to facilitate cross border co-operation, and it offers a degree of flexibility which we in the UK and Ireland may take for granted but which is not necessarily enjoyed by businesses in other Member States.

Jane Welch, Senior Research Fellow in Company and Commercial Law, Institute of Advanced Legal Studies, University of London, 27, Russell Square, London WC1.

Chinese walls and conflicts of interest
From Mr S. J. Green

Mr S. J. Green (March 28) is at pains to explain why Chinese walls should not be totally impenetrable and why disclosures should be less than the Government's White Paper suggests. Clients of Barclays de Zoete Wedd should not worry about possible conflicts of interest as the new financial hypermarket will be establishing a compliance department. Second mortgages carry higher rates of interest on account of the inherent second charge structure. The entrepreneur is thus forced into higher charges as a direct result of the MIRAS system.

In addition, if the individual moves house and takes the larger mortgage on the new property, MIRAS relief is available on the whole loan. The desired result but misallocation of resources in respect of removal expenses, solicitors fees, etc.

As the Revenue allow MIRAS on the first £30,000 of larger mortgages, there really is no excuse for not incorporating the facility of relief on the relevant part of a hybrid loan.

The whole issue is only one of initial teething problems for the Revenue. I am sure but how ironic that a Government so committed to helping small businesses, manages to discriminate so potentially against them.

Domino Scofield, Lawrence, Scofield and Co., 40, Josephs Well.

In defence of the ECU

From Mr B. Cassidy, MEP

Sir,—Dr Wilhelm Nolling, President of the State Central Bank, Hamburg, claims (March 27) that the European Currency Unit (ECU) is a softening influence which is "dynamic for the stability of the system (the European monetary system, that is). Could that be the

reaction of an embattled German central banker?

The ECU has acquired an enormous market for itself in an increasing range of international commercial transactions in spite of rather than because of the attitude of central banks. All central banks within the European Community (with the exception of the Bundesbank) have now come to appreciate its usefulness not only as a hedge against foreign exchange fluctuations (the only virtue Dr Nolling is prepared to credit to it) but also as a vehicle for international financial transactions such as loans to non-EEC countries like India and the Soviet Union.

Indeed, from this year, a further virtue is planned—the issuing of ECU denominated travellers' cheques. This is an important step towards making the ECU available to the citizens of the European Community in their everyday lives.

The ECU's success has been achieved by the cleverness of bankers, mainly in the private sector, who have developed it alongside the framework of the EMS. It is not inconceivable that if the ECU continues to be used in an ever wider range of international transactions, the EMS may no longer be needed for anything except meetings of central bankers and Ministers of Finance.

Dr Nolling's objections to the ECU bear an uncanny resemblance to those of the British Treasury to the EMS—most notably the risk that external factors might have an influence over domestic policy (as if they didn't already).

Your readers may be reassured to know that when he advanced them recently at a meeting at the European Parliament in Strasbourg, the German MEPs who were present were very critical of his negative attitude and that of the Bundesbank towards non-governmental (or private) use of the ECU.

Bryan Cassidy, 97 Portland Road, London W11.

Undergraduates undervalued

From Mrs D. A. Myers

Sir,—We read a lot lately about the shortage of good engineering and technical graduates in this country.

My own son is a typical example of a student seeking initial training opportunities and experience in industry by way of summer vacation work. A second year mathematics undergraduate at Imperial College, with excellent credentials, he has during the last two year sent countless letters and CVs to companies, both large and small. So far he has had only negative responses. He now feels very discouraged and has started to worry about his job prospects after graduating.

D. A. Myers (Mrs), 41, Tverskaya Crescent, Harrow, Middlesex.



When Halley's discovery last came hurtling round in 1910, "anti-comet" pills were all the rage. However, having been in business for only 25 years, we had more pressing problems. Like providing engine oils for new-fangled flying machines called aeroplanes.

When the Columbia Space Shuttle came along some seventy years later, we already had just the leading synthesised lubricant waiting on the shelf—Mobil Jet Oil II. The self-same product was already being used by one in three commercial aircraft worldwide.

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FINANCIAL TIMES

Wednesday April 3 1985

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NO EARLY U.S. ACCESS TO TELECOMMUNICATIONS MARKET

Japan promises liberalisation

BY ROBERT COTTRELL IN TOKYO AND NANCY DUNNE IN WASHINGTON

U.S. DEMANDS for better access to Japan's telecommunications market seem unlikely to be satisfied immediately, although promises of future improvement will probably be made following two meetings between Prime Minister Yasuhiro Nakasone and two American envoys at the weekend.

This emerged yesterday as officials in Washington studied the concessions offered by the Japanese leader, and President Ronald Reagan moved to defuse calls in the U.S. Congress for new protectionist legislation.

The U.S. Cabinet met to consider two proposals Mr Nakasone is reported to have made to the two envoys, Mr Gaston Sigur of the National Security Council and Mr Lionel Olmer, the Commerce Under-Secretary.

He is said to have given assurances that one or more Japanese companies will be named to the council which advises the Japanese Government on telecommunications policy, and to have pledged that the number of technical standards for telecommunications equipment will soon be decreased.

The U.S. Government sees the newly liberalised Japanese market

in telecommunications as a major opportunity to decrease its \$37bn trade deficit with Japan.

The market-access row is embarrassing Mr Nakasone, whose party political rivals say he has aggravated U.S. pressure by promising more concrete measures to President Reagan than he was in a position to deliver. Japan's politicians are generally less powerful than its senior civil servants. Mr Nakasone has said he will announce on April 9 a wide-ranging package of measures to help sales of U.S. products and services in Japan.

In an interview published yesterday in the Washington Post, President Reagan expressed confidence that Mr Nakasone will act to pry open Japanese markets to U.S. goods. "Just as I do, he's got some political problems," Mr Reagan said.

For the moment, however, Japan's bureaucrats are more concerned with advertising the merits of the country's new telecommunications structure than with encouraging expectations of rapid change. "We feel that we have done reasonably well," said Mr Michihiko Kunihiro, director-general of the Japanese Foreign Ministry's Bureau of Economic Affairs, yesterday. "We

are still prepared to improve if improvement is necessary."

Among the major areas in which the U.S. believes Japan still has room for improvement is that of the standards procedure for approving new imports of telecommunications hardware. Japan's checklist now includes 30 specific points, down from 33 under the old regime. Japan has invited American experts from private sources as well as government to join in its further study of whether these 30 can be reduced, Mr Kunihiro said.

On the issue of the membership of the advisory committees, Mr Kunihiro said there was "no intention of refusing a Japanese national who belongs to a foreign affiliate in this country. However, at this particular moment the whole membership is filled by Japanese (who do not)." Japan hoped to "accommodate" the desire for foreign corporate representation "very soon." A representative of IBM Japan, is believed to be a possible choice.

The U.S. is also concerned that Japan's standard-testing engineers may be biased against imported equipment, since the engineers are recruited from NTT and domestic electronics manufacturers. "We have had to use people who do cer-

tain work, had to use people who had certain kinds of experience doing this job," Mr Kunihiro said. However, he said, the engineers have signed written undertakings not to accept payment or advice from their former employers, and face legal penalties if they do so.

U.S. companies who want to provide sophisticated telecommunications services on a fee basis in Japan, as they are now permitted to do, fear that various official requirements to "license," "notify" or "register" such services could be used by Japanese ministries as weapons to discriminate against foreign entry. Mr Kunihiro says not. "Our aim is competition," he argues, "we would like to minimise whatever regulation we consider necessary. There is no comparable free market in the world apart from the United States."

It is not clear whether the concessions will be enough to satisfy Congress, where various protectionist bills are winding their way towards a vote. Mr Thomas P. "Tip" O'Neill, the Speaker of the House, has announced the formation of a 17-member Democratic Party trade task force "to study all aspects of the trade problem."

Greece now resolved to stay in EEC

By Andriana Ierodiakonou

DR ANDREAS PAPANDREOU, the Greek Prime Minister, signalled a 180-degree turn in Greece's EEC policy yesterday when he declared that his Government was resolved to stay in the European Community and fight for better economic benefits rather than engage in costly withdrawal despite the negative effects of European competition on Greek industry.

Since their sweeping election victory in 1981 on a foreign policy platform - which included the pledge to pull out of the EEC pending a referendum - the Socialists have been back-peddalling on this policy. Their change of heart has had much to do with the positive effects on Greece's current account balance of receipts from the Community, which climbed from 10.1bn drachmas (\$74.8m) in 1981, the first year of full membership, to 70.35bn drachmas in 1984.

Dr Papandreou suggested in a press conference that the shift in policy was linked with the feeling that Greece was in a "spiral" as an EEC member. In the past few months' wrangling over extra development funds for the Mediterranean regions of the Community.

The Prime Minister said the deal achieved last weekend in Brussels under which Greece will get about £2.2bn (\$1.44bn) in Mediterranean funding in the next seven years. "I think the EEC has realised that although we are a small country we are not beggars. Our intention is to remain in the Community, continuing, however, to fight for our rights."

He went back to link the resumption of a dialogue with Turkey - aimed at resolving the two countries' disputes in the Aegean - to the end of the 11-year occupation of northern Cyprus by Turkish troops. He also insisted that Ankara must waive all objections to the current legal status quo in the Aegean. A dialogue on any other terms would be "suicide," Dr Papandreou said.

"Before Mr Ozal professes olive branches he would do well to come up with something substantial - we have plenty of olive trees here in Greece," the Prime Minister quipped, referring to a proposal in March for a meeting, made by Mr Turgut Ozal, the Turkish Prime Minister.

Ministers abandon farm talks, Page 3

Blue Circle in \$145m deal for U.S. group

By Joan Gray, Construction Correspondent, in London

BLUE CIRCLE, the UK's largest cement manufacturer, is buying Atlantic Cement, a subsidiary of Newmont Mining, the U.S. minerals company, for \$145m.

The purchase will give Blue Circle an extra 2.3m tons a year of cement-making capacity in the U.S., one of the world's fastest expanding markets. Blue Circle has been looking for further acquisitions for some time.

Mr John Milne, Blue Circle's chairman, said: "The acquisition is a significant part of Blue Circle's planned strategic development. It will create a major operation in the U.S., giving the group a strong base in the UK and the U.S."

The takeover, which Blue Circle hopes to complete by May subject to U.S. Government approval, will give Blue Circle two major cement-making plants in the U.S.: a 1.5m tons-a-year plant at Ravenna in New York state, and an 800,000 tons-a-year plant in Maryland which makes cement from blast furnace slag.

Blue Circle will also acquire Atlantic Cement's 10 coastal terminals in 16 states from Boston to Florida. These are used for delivering cement by barge from the main New York plant on the Hudson River.

Newmont Mining sold the company, which made \$3.6m pre-tax profit in 1984, to raise cash to develop its main mining operations.

Blue Circle is not planning any major capital investment in Atlantic, for which it is paying cash, but it expects to be able to improve the efficiency of the company's operations.

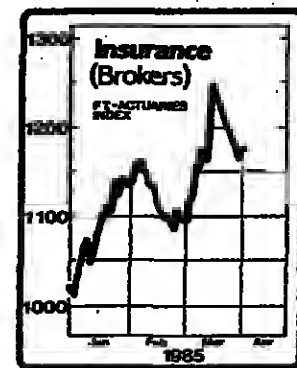
Blue Circle owns three cement-making plants in the U.S., in Georgia, Alabama, and Oklahoma, which it bought from Martin Marietta for \$103m in 1983. These gave it 2m tons of cement making capacity a year.

It is paying comparatively more for Atlantic because of the stronger market in the U.S., which is now a magnet for British construction materials companies seeking further growth.

See Lex

THE LEX COLUMN

Sedgwick pays a premium



Off and on, Sedgwick has been involved in the most grandiose of insurance-broker merger plans ever since the formation of mega-brokers became fashionable. Indeed, its heroic attempt to cut through international taxation differences and get spliced to Alexander & Alexander was one of the first and largest deals - although one of the first to founder. This time round, just as Alexander & Alexander seems to be going through a rough patch in its engagement to Reed Stenhouse - with talk of financial shortcomings on both sides - it is to be hoped that Sedgwick has at last pulled off the U.S. merger it has been looking for.

The \$650m of Sedgwick shares that are being issued in to pay for Reed Stenhouse should create a broking combine that comes about second in the world both for revenue and for profits. By issuing 39 per cent of its enlarged equity to Transamerica, in exchange for 100 per cent of James Sedgwick, is aiming to replace some of the Lloyd's of London that it used to get from A&A - among others in the U.S. - as well as to cash in on the tightening of the U.S. retail market in the next couple of years.

Structurally, this makes a lot of sense, yet it seems that James will have to work very hard if Sedgwick shareholders are to escape earnings dilution. If James achieves the forecast 60 per cent jump in dollar earnings, there still appears to be a dilution of about 10 per cent in the first year. Although the forecast looks demanding, Sedgwick can doubtless arrange for James to see a bit more business if things turn sticky as the year goes on; for Sedgwick shareholders, the real justification for the deal will have to come from earnings growth in 1986 and later. At least there is no cash consideration.

For Transamerica, a highly geared conglomerate which paid \$300m for James two years ago, the terms must seem easily handsome enough - even without a book profit - to justify staying as a minority holder of Sedgwick, for four years. There could be a turn at the end of that, too.

BAT/Mardon

It was, perhaps, just as well that BAT Industries emphasised yesterday that it was in no tearing hurry to sell Mardon, the packaging and printing business which it has put

up for auction. On the face of it, there are no obvious buyers. BAT is sounding a retreat which has already been beaten by Bowater, Reed and Metal Box in the UK. It is almost certainly no coincidence that, whereas the disposal of International Stores and the cosmetics business was announced once a purchaser had been found, BAT is on this occasion placing unpaid advertisements in the press.

In theory, BAT could realise around \$200m for a debt-free Mardon. An earnings multiple of about nine times looks appropriate for the business, which made £24m at the trading level last year. BAT has the option of selling the geographical divisions one by one but appears to prefer the idea of a single deal. The book profit is unlikely to be substantial - Mardon's net worth is probably around £125m on a historic cost basis and £175m on current cost - and the business was valued at £178m as long ago as 1979, when BAT bought a 50 per cent share from Imperial. But at least BAT will have achieved its strategic objective of whittling down a disparate portfolio to four core divisions. And making cigarette packets is so much less exciting than selling insurance.

Standard Chartered

By choosing not to subscribe to its South African subsidiary's rights issue, Standard Chartered has not only added some weight to its capital ratios - it has also exorcised itself nearly from a heavy presence in that country which was promising to become both a political and a financial embarrassment.

Now that Standard's stake in Stanbic is to be reduced to 41.9 per cent, South African profits and assets will not be consolidated. In 1984, this would have left a £53m

dent in pre-tax profits - though hardly any in earnings per share. The balance sheet will now shrink by £50m and some of the rights issue proceeds will be added to equity, pushing the free capital ratio up to a respectable 5.3 per cent. Since Stanbic's advances grew by 55 per cent last year, putting some strain on its parent company's balance sheet, it seems only appropriate that the South Africans should stump up the cash to bring the ratios back into line.

If improving gearing was Standard's main motive, its timing on other fronts was impeccable. Stanbic did particularly well last year in the first stages of the recession with prime rates of over 20 per cent, but will have bills to pay from now on if drought-stricken farmers start to default. And with anti South African pressure mounting, especially in the U.S., Standard's image can only improve now that it has lost its controlling stake. Given Barclays' problems on the same score, it might be wondering whether to follow suit.

BCI/Atlantic

Blue Circle Industries has proved a shrewd buyer of U.S. assets in the past so it deserves the benefit of some doubt about the price being paid for Atlantic Cement, the Newmont Mining subsidiary.

None the less, \$145m looks a rich price for a business which made \$3.6m pre-tax last year. Even assuming that Atlantic makes almost three times that figure in 1985, BCI is unlikely to show a positive return after funding costs.

Even on an asset basis, the group seems to be paying rather more for Atlantic than it stumped up for the Martin Marietta operation two years ago.

BCI is presumably reckoning that it can improve the returns by converting from a wet to a semi-wet process and by integrating Atlantic with its existing U.S. cement distribution network. And, in the market's eyes, initial earnings dilution may not seem much of a price to pay for an acquisition which will further reduce BCI's dependence on low quality Mexican and Chilean earnings.

The deal is being funded locally in dollars and will push BCI's debt/equity ratio to about 45 per cent. That is a little higher than the industry norm but at least the assets are rock solid.

BAT seeks bids for Mardon Packaging International unit

BY TONY JACKSON IN LONDON

BAT, the UK-based tobacco-insurance multinational, wants to sell its Mardon Packaging International subsidiary for a price expected to be around £200m (\$240m). No buyer has yet been found.

The group said that Mardon, though an important and successful business, was not likely to develop to a scale comparable with BAT's four chief business areas - tobacco, paper, retailing and financial services. Last year Mardon made trading profits of £34m - 40 per cent up on the year before - on sales 22 per cent ahead at £608m. Trading profits for the group as a whole were £1.15bn.

BAT has already sold its interests in cosmetics and food retailing as

part of the process of concentrating on its four main businesses, and said that no further major disposals were planned. The group has further minor interests in packaging and printing - mainly in South America - and a home improvement business in Germany. These companies fall under the responsibility of local management, however, where as Mardon is the only business outside BAT's four main areas to report direct to the main board.

Mardon is one of the largest and most diverse packaging groups in the UK, besides deriving around half of its sales from overseas. Its interests range from folding cartons such as cigarette packets to flexible plastic packaging and plastic bottles. It is also a leading producer of cans for pet food.

It was set up in 1982 by Imperial Tobacco, and BAT took a 50 per cent stake at the time. BAT bought the remaining 50 per cent for £87.8m in 1978. During the years of joint ownership, Mardon expanded rapidly, chiefly through acquisition. BAT said it was in no hurry to sell and Mardon's development and investment programmes would continue unchanged in the meantime.

Lazard, the merchant bank handling the sale, said it was unable to make any comment on the probable price range, but analysts suggest the price is likely to be in the region of £200m.

See Lex

UK bank cuts S. Africa stake

BY DAVID LASCELLES IN LONDON AND JIM JONES IN JOHANNESBURG

STANDARD Chartered Bank, the London-based overseas bank, is reducing its stake in its main South African banking subsidiary from just over half to 42 per cent. The move is being made for business rather than political reasons, the bank said yesterday, and does not represent a disinvestment in South Africa.

The reduction will follow from Standard Chartered's decision not to subscribe to a R177.4m (\$94.16m) rights issue announced yesterday by Standard Bank Investment Corp (Stanbic), its entitlement will be subscribed for by Gold Fields of South Africa and Liberty Holdings, which are jointly underwriting the issue, but it will remain the largest single shareholder.

Stanbic, which is South Africa's second largest banking group, will cease to be a subsidiary of Standard Chartered, and become an associate instead. But the two groups will maintain close business contacts.

Mr Stuart Tarrant, executive director of Standard Chartered, said yesterday that the bank had not come under any pressure from either within South Africa or elsewhere to reduce its interest.

Stanbic's need for capital, however, which stems partly from a proposed tightening of South African bank capital standards and its rapid growth, was rising faster than Standard Chartered's post-tax returns from Stanbic would also be little affected by the reduction in the stake.

Dr Conrad Strauss, Stanbic's managing director, said South African banks as a whole had less capital than those in other OECD countries and that they were likely to need more when new banking regulations are introduced later this year.

Although the South African Government has in the past pressed foreign banks to reduce their inter-

est in local subsidiaries to below 50 per cent, it appears to have softened that policy in recent years.

The move leaves Barclays Bank with the largest interest in a South African bank, through its 50.5 per cent-owned Barclays National Bank. It comes at a time when many U.S. banks have decided for political reasons to cease doing business with the Pretoria Government because of its apartheid policies.

The Stanbic rights issue is the largest ever made by a South African banking group. It is on a one-for-five basis, at R12 each, the price at which Stanbic shares have recently been trading.

Last year Stanbic reported a 27 per cent increase in pre-tax profits at a time when many South African banks were performing badly because of high interest rates. Its shareholders funds at the end of the year were R751m and total assets R16.1bn.

Channel link

Continued from Page 1

create a fixed link will be granted under a concession by the two governments. How long that will run has not been decided, but will depend upon the revenue and cost projections made by promoters when they submit their proposals this autumn.

Promoters will also be expected to supply a mass of detailed financial information on the nature, source and timing of fund-raising to reassure both governments that there is sufficient backing to overcome any delays or cost over-runs and finish the project.

Hellenic Shipyards closure looms

Continued from Page 1

for charter to the Soviet Union this year, but was reported to face blank order books after that.

Negotiations with Moscow for the construction of four refrigerated cargo vessels, under an economic co-operation agreement between Greece and the Soviet Union, were reported to have run into problems because the Soviets were offering \$18m for each ship, about \$1m below the market price.

In the past two months the problems of Hellenic Shipyards have been complicated by persistent strike action led by trade unionists affiliated to the governing Socialist and to the pro-Moscow Communist opposition. According to Mr Brissimis, the strikes lost the company "seven working hours out of every eight." Strikers were demanding increased pay and benefits.

Attempts by the management to declare a lockout were ruled illegal, as was the dismissal last week of 25 employees. The plant's management says that mass dismissals of as many as 1,000 workers would have been necessary to eliminate industrial unrest.

Mr Evangelos Giannopoulos, Greek Labour Minister, who has been working with the strikers and the shipyard management to defuse

the labour crisis, was not available for comment yesterday. A ministry official said, however, that Mr Giannopoulos had begun talks with Hellenic Shipyards directors to seek ways to avert closure.

The ministry declined to discuss the possibility that the Government might resort to nationalisation to keep the yard open. The Socialists are already burdened with more than 30 ailing industries which they have taken in hand over the past three years in an effort to keep down unemployment.

The closure of Hellenic Shipyards will mean the disappearance of one of the biggest single private industries in Greece as well as the first heavy industrial enterprise set up after the second world war.

Mr Niarchos built the plant in a show of tycoon one-upmanship against the late Aristotle Onassis, who retorted by founding Olympic Airways, nationalised in the mid-1970s.

Hellenic Shipyards boasted the largest drydock in the Mediterranean, with a capacity of 300,000 tonnes. The company's total assets were estimated at 18bn drachmas (\$124m) and its debts approximately 6bn drachmas. The company's investments are estimated at about 17bn drachmas.

See Lex

World Weather

Location	Temp	Wind	Cloud	Temp	Wind	Cloud
Alexandria	18	10	10	18	10	10
Algiers	18	10	10	18	10	10
Amman	18	10	10	18	10	10
Antwerp	18	10	10	18	10	10
Athens	18	10	10	18	10	10
Bahia	18	10	10	18	10	10
Bangkok	18	10	10	18	10	10
Bombay	18	10	10	18	10	10
Buenos Aires	18	10	10	18	10	10
Calcutta	18	10	10	18	10	10
Canton	18	10	10	18	10	10
Cebu	18	10	10	18	10	10
Colon	18	10	10	18	10	10
Dacca	18	10	10	18	10	10
Dhaka	18	10	10	18	10	10
Delhi	18	10	10	18	10	10
Durban	18	10	10	18	10	10
Frankfurt	18	10	10	18	10	10
Glasgow	18	10	10	18	10	10
Hankow	18	10	10	18	10	10
Hong Kong	18	10	10	18	10	10
Kobe	18	10	10	18	10	10
London	18	10	10	18	10	10
Lyons	18	10	10	18	10	10
Manila	18	10	10	18	10	10
Medan	18	10	10	18	10	10
Memphis	18	10	10	18	10	10
Mumbai	18	10	10	18	10	10
Nairobi	18	10	10	18	10	10
Osaka	18	10	10	18	10	10
Paris	18	10	10	18	10	10
Peking	18	10	10	18	10	10
Port of Spain	18	10	10	18	10	10
Rangoon	18	10	10	18	10	10
Reykjavik	18	10	10	18	10	10
Rio de Janeiro	18	10	10	18	10	10
Rome	18	10	10	18	10	10
Singapore	18	10	10	18	10	10
Sourabaya	18	10	10	18	10	10
Taipei	18	10	10	18	10	10
Tientsin	18	10	10	18	10	10
Tokyo	18	10	10	18	10	10
Tripoli	18	10	10	18	10	10
Urumchi	18	10	10	18	10	10
Yokohama	18	10	10	18	10	10

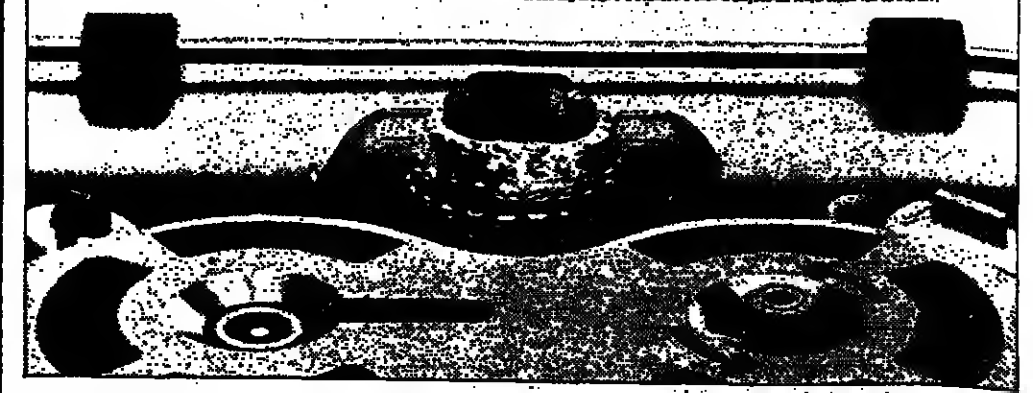
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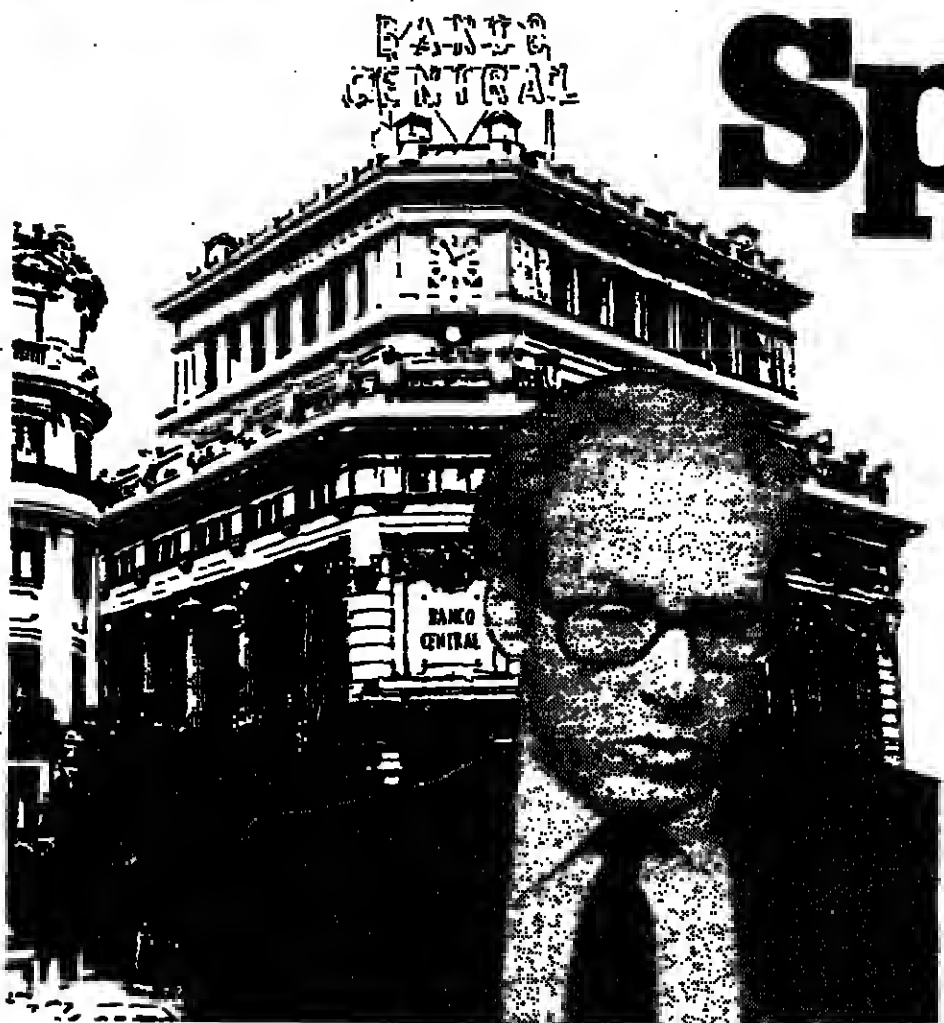


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FINANCIAL TIMES SURVEY

Spanish Banking

FINANCE AND INVESTMENT



Spain's Finance Minister, Sr. Miguel Boyer: Government objectives are for an increase in economic growth this year of 3 per cent

BICYCLES, dishwashers, decorative clocks: a year ago, Spanish banks were giving anything to bring in customers' deposits. Instead of waiting for interest you could take home a television set, an electric organ or a pair of skis. Today, their publicity campaigns are quite the opposite: they want customers to borrow.

All have new personal loan schemes, and television advertisements show happy recipients beaming over their new furnishings and home computers. Bank statements arrive with the invitation: "Ask us for up to a million."

From offering video recorders for people's savings the banks are now offering people money to buy video recorders.

This odd change invites two kinds of conclusion. One, from an official point of view, is that the Socialist Government's policies have succeeded in establishing a better equilibrium. Interest rates had for several years refused to come down with inflation, partly because of the impact public indebtedness had on the markets, partly because of lack of confidence in a persistently tough monetary policy.

Now they have fallen sharply, from around 20 per cent on the interbank market (at that level banks were out for all the cheap customers' funds they could get) to around 12 per cent.

At the same time companies, with improved profits and with possibilities for raising funds on the stock markets and abroad, have put less pressure on the banks for loans.

The other version is that the country is as dead as a Sunday in August. Bank liquidity is high because both consumption and investment are down. Leading indicators such as car sales and electricity consumption are trailing on the levels of a year ago, and the investment slump is starkly reflected in the job figures—registered unemployment of over 20 per cent and still rising.

Spain, as it girds its loins for

There is renewed optimism following a sharp turnaround in the country's balance of payments. However, there are worries over whether Spain's banks will be sufficiently competitive to stave off foreign competition after the country joins the EEC, and the impact of a series of bank collapses in recent years lingers on.

Facing the challenge of EEC membership

By David White

Joining the EEC, is a country which has become in some respects one of Europe's better performers. It is a favoured international borrower these days, with a current account surplus, a rather firm currency, the world's strongest stock market in 1984, inflation in single digits for the first time since General Franco's death, and a wide-ranging pact in operation between Government, employers and unions; but it has failed to rally business confidence.

After more than two years of Sr. Felipe Gonzalez's Government, even though economic policy has developed along cautious social-democratic lines, distrust of the Socialists still prevails in the private business sector.

Tax reform looms. Scandals such as the involvement of high-society figures in an alleged currency-evasion network are regarded as witch-hunts. The public sector, with its runaway deficits, is seen crowding out private enterprise. Added to these concerns are uncertainty and fears in numerous industrial and some agricultural sectors about their future when

they join the EEC and Spain's traditional protectionist structures are abandoned.

This mood appears to have been little affected by the profit upturn. According to the Government, trading profits rose by 22 per cent throughout the economy last year—particularly in export sectors.

Spanish merchandise exports soared by 18.5 per cent in volume in 1984. Coupled with a strong year for tourism, this turned the current account balance from a U.S.\$2.5bn deficit into a \$2bn surplus—something the Government never aimed for.

Because of the high dollar, export prices ran well ahead of Spanish prices while moderate wage settlements and productivity gains meant that the rise in unit labour costs was almost halved to 5.5 per cent.

The profits have, however, gone anywhere except into expansion. Companies have taken the opportunity to implement costly labour cuts and, after finding out in recent years the cost of their heavy dependence on bank borrowing, reduced their debt burden.

In the long run this suggests

that Spanish companies, able to carry out restructuring measures and increasing their self-financing capacity, will become healthier. From a government point of view it brings little comfort in the short term.

Foreigners are investing in Spain—including Japanese and U.S. companies setting up manufacturing bases in advanced technology sectors—but Spaniards are not.

Despite some recent tentative signs that industry is beginning to spend more on new equipment, the awaited investment recovery is not yet in sight and may not arrive in time for the 1986 elections.

The task the Socialists set themselves in their 1983 campaign was to create 800,000 new jobs; at present they need 1.2m new jobs to achieve this aim. The most they can hope for at the moment is to stem the erosion of employment.

The Government's objective is a rise in growth to 3 per cent this year from 2.5 per cent, but this may prove difficult. The export boom is expected to run out with a loss of competitiveness from the peseta's 5 per cent

rise in value last year against the average of EEC currencies.

The compensation is scheduled to come from domestic consumption, but trends so far are worrying and have been aggravated by a re-acceleration in prices after last year's unexpectedly low, 9 per cent rise.

This year's wage rounds, now about halfway through, have produced average increases of about 7.3 per cent, slightly lower than last time but closer to recent price inflation.

Government planners reckon that, with companies feeling more generous, wage-drift may make up the difference and help keep consumer spending up. If consumption levels fail to improve, a switch in policy to stimulative measures such as tax adjustments is not ruled out, although the present economic team is firmly against either a relaxation of monetary controls or an increase in Government spending.

Between now and the end of the year the Government has to evaluate the effects of EEC entry in 1986—and particularly the upward push which the introduction of value-added-tax will give to inflation.

The generally depressed economic mood is matched by the banking community, struggling with narrower margins, trying to keep pace with sudden changes in the circumstances under which they operate and forever looking over their shoulders at the overweening presence of the state.

This presence is felt both by the state's claims on their own funds, through the complex system of obligatory reserves and state-directed investments, which reached over 51 per cent of their total deposits before the rates were relaxed a bit in February by what is seen as increasing state interference.

CONTINUED ON PAGE 3

IN THIS SURVEY

- BANKING GROUPS:** Almost 90 per cent of banking business in Spain is in the hands of eight groups
- FOREIGN BANKS:** The 36 foreign banks in Spain increased their pre-tax profits last year by 64 per cent, in marked contrast to the 8 per cent improvement achieved by their Spanish counterparts
- HISPANO GROUP:** The existence of continuing weakness of Spanish banks has been highlighted by the recent misfortunes of Banco Hispano Americano
- SMALLER BANKS:** Outside Spain's five "medium-sized" banks, the field has been reduced to the big groups and a few assorted stragglers
- THE PESETA:** The country's bankers are quite content with the prospects of the peseta tip-toeing into Europe and giving the Snake a wide berth
- INTERNATIONAL CAPITAL MARKETS:** A sharp improvement in its balance of
- payments has made Spain one of the more sought after—and exclusive—borrowers in the Euromarkets
- FOREIGN INVESTMENT:** Overseas interests are looking at Spain in the context of the country joining the EEC and the benefits this is expected to bring to exports
- STOCK MARKETS:** It has taken ten years for the bulls to return to Spain's stock exchanges, and shares still look undervalued
- IMPACT OF EEC MEMBERSHIP:** Publicly Spain's bankers welcome the stimulus of foreign competition. Privately they worry about their ability to absorb the shock waves this will create
- PUBLIC SECTOR DEFICIT:** Sr. Rafael Termes, chairman of The Association of Spanish Private Banks, bluntly refers to the country's rising deficit and its manifestations as "a cancer"

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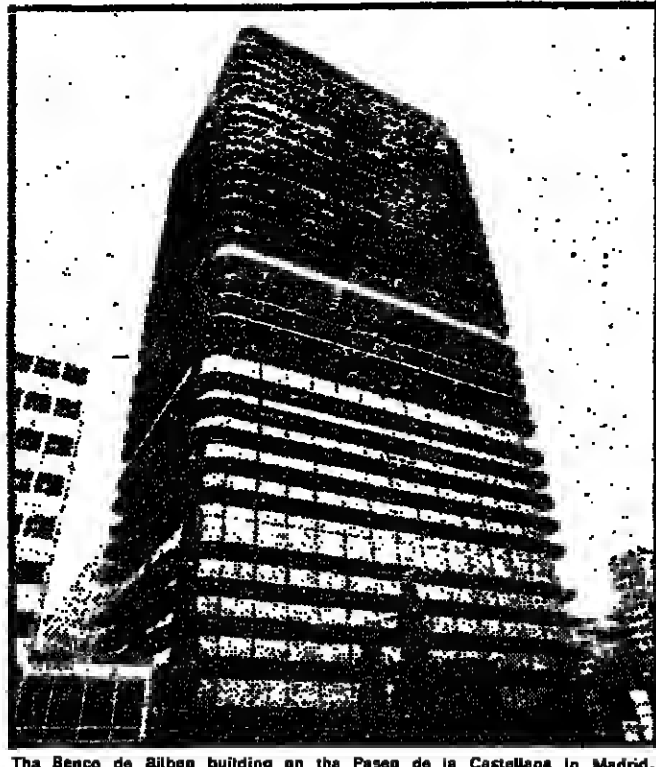


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Spanish Banking 2



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Banco de Granada
Banco Internacional de Comercio
Banco del Noroeste
Banco de Sevilla

Inter bank connections

The following table, compiled from information supplied by each of the main eight banks, lists the other Spanish-registered banks which are either controlled by, affiliated to or associated with them. Overseas subsidiaries and affiliates are not included.

Banco de Valencia	Banco del Oeste (Promobank)
Banco Hispano Americano:	Banco de Vizcaya:
Banco de Jerez	Banco de Barcelona
Banco Mercantil de Tarragona	Banco de Crédito y Ahorro
Banco del Norte	Banco de Crédito Comercial
Banco Urquijo Union	Banco de Financiación Industrial
Banco de Bilbao:	Banco Industrial de Cataluña
Banca mas Sarda	Banco Industrial del Mediterráneo
Banco de Extremadura	Banco Industrial del Sur
Banco de Huesca	Banco Meridional
Banco Industrial de Bilbao	
Banco Latino	

Banco Occidental
Banco de Previsión y Ahorro (Ahorrobanc)

Banco de Santander:
Banco Comercial de Cataluña
Banco Comercial Español
Banco Intercontinental Español (Bankinter)
Banco Jover
Banco de Murcia
Banco Popular Español:
Banco de Andalucía
Banco de Castilla
Banco de Crédito Balear
Banco de Galicia
Banco Popular Industrial (Eurobanco)
Banco de Vasconia
Banco Exterior de España:
Banco de Alicante
Banco Atlántico
Banco Cantabrio
Banco Exterior de los Andes y de España
Banco Sincova

Relentless process of business absorption

Banking Groups
DAVID WHITE

BANKS TAKE up 30 pages of the Madrid telephone directory, but the picture of names is deceptive. Today, almost nine-tenths of banking business in Spain is in the hands of eight groups.

Concentration has increased as unround banks have been re-assigned to new owners, one by one or, most recently, in the case of the Banca Catalana group and the 20 banks formerly controlled by the Rumasa conglomerate, in batches.

Most of these have maintained separate identities as "second brands"—a peculiarity Spanish phenomenon in which leading banks operate under several guises as well as their own, sometimes on the same stretch of High Street.

Of the 134 Spanish and foreign banks listed by the semi-governmental Consejo Superior Bancario as being registered at the end of last year, exactly half belong to or are associated with the eight principal groups.

Adding all the figures for peseta and currency deposits—the criterion most accepted in Spain for measuring a bank's power—produces the following conclusions. The so-called big seven private-sector banks have almost exactly 60 per cent of the total, but with their offshoots and affiliates control 82.2 per cent.

With the majority state-held Banco Exterior de España, which has been among the most acquisitive in its search to become more of a retail bank, the figure reaches 88.6 per cent of all deposits in the commercial banking system.

A relentless process of absorptions accompanied a rapid expansion of branch networks from the late 1960s as banks fought for customers, who in those less sophisticated days provided the only source of funds, and for places in the rankings. Despite the obvious overlap in staffing and other costs all have opted to keep on "second brands".

The advantage is seen principally as being able to offer a variety of images—local bank, personal services, etc.—to different clients.

An example of this is the way Bilbao has used Banca mas Sarda, traditionally a rather exclusive Barcelona bank, to

Non-consolidated Figures of Main Banks

	Assets, Dec 84 Pta bn	Deposits Pta bn	Pre-tax profit Pta bn	Change %
Central	2,871	1,892	15.3	+ 7.4
Banesto	2,639	1,780	20.5	+13.4
Hispano Americano	2,333	1,413	6.1	-93.2
Bilbao	2,114	1,306	14.6	+ 1.1
Vizcaya	1,871	1,061	13.0	+15.8
Santander	1,544	1,027	15.5	+10.6
Popular	1,000	703	9.5	+ 8.6
Exterior	1,809	621	5.2	+15.1

set up a special banking division for Barcelona Football Club. Mas Sarda's peseta deposits went up 69 per cent last year.

In addition, almost all the banks have at least one offshoot which, as part of the rescue terms, is temporarily exempted from compulsory reserve and credit-allocation requirements and is therefore in a position to offer customers above-the-normal levels of remuneration.

The degree to which affiliates' links with the big banks are advertised varies. Both extremes were shown in the defunct Rumasa banking division which promoted a group image by placing its bee-symbol on all the banks it controlled—bar one, the largest, Banco Atlantico, which in keeping

with its relative managerial independence not only eschewed the use of the bee but also omitted the mention of Rumasa from its reports.

The number of "second brands" was boosted last year when the split-up and reprivatisation of the Rumasa banking group was completed. In this instance, however, no one was an eager buyer. The Rumasa banks, their losses covered by a massive Pta440bn financial deal between the Government and the private banking community, were allocated by agreement among the reluctant new owners, the smallest of the big seven, Banco Popular Español, promptly pulled out and paid Bilbao to take over the bank-and-a-bit it had just acquired.

While increasing their share of the business, the big seven private banks are generally considered to have lost as a group some of their muscle and their power to influence Government decisions.

Attitudes among them differ widely, and their potential role as a cartel has been undermined by fact that agreements on interest rates have been systematically violated.

Only recently, following cuts in lending rates, have they succeeded in enforcing a pact to bring down rates on deposits.

The monthly closed-door meetings between the chairmen of the big seven have an anachronistic aura. Although two of the oldest members have retired in the past two years, this is still partly a question of age. The majority are past normal retirement age. Sr Pablo Garcia, who took over at Banesto just over a year ago, and Sr Alfonso Escamez at Banco Central have both been in their groups since before the Spanish Civil War.

The banks have contrasting images. Bilbao and Vizcaya, for instance, have excellent ahead reputations and Popular is known as a well-run if highly cautious operation (it is the nearest thing to a pure retail bank, with no stakes in big

companies). But that of the giants, Banesto with its legendary austerity and relatively undeveloped international side, and Central, with its big Latin American interests, is as sticky as Spanish patisserie. They are also the only major banks which have still to comply with Bank of Spain recommendations for consolidated accounts.

Speculation about further concentration in Spanish banks—including theoretical permutations for mergers among the big seven—is a favourite periodic pastime. General Franco opposed such moves and is said to have taken the stance that nationalisation would be preferable to a concentration of power.

Some senior banking figures—for instance the younger Sr Emilio Botín, heir-apparent at Banco de Santander—are overtly opposed to major bank mergers, and the Bank of Spain Governor, Sr Mariano Rubio, while taking a neutral position, says that "the economics of scale are open to discussion". Others, however, believe that Spain's oligarchic banking structure is outdated and that the country—as a future EEC member—should be able to boast a bank at least in the world's top 50.

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Correspondents in all major financial centres

Higher profits and
bullish outlookForeign Banks
WILLIAM CHISLETT

A RECENT cartoon in a Spanish magazine depicted an international banker towing away a multi-storey Spanish bank as he puffed contentedly on a fat cigar which blew out dollar signs. Six years after Spain allowed in more foreign banks the country is becoming increasingly profitable for most of them and, in the process, significant structural changes have been wrought on the financial system.

The 36 foreign banks in Spain increased their pre-tax profits by 64 per cent last year, in marked contrast with the 6 per cent increase of the Spanish banks. The foreign banks share of overall banking profits rose from 6.2 per cent to 9.4 per cent.

While Spanish banks reduced their outstanding loans by Pta 370bn in 1984, the loan portfolio of the foreign banks rose Pta 210bn.

Manufacturers Hanover Trust became the first foreign bank last year to make the top ten for profits with pre-tax earnings of Pta 3.6bn. The bank has been quick to take advantage of the sharply lower cost of funds on the interbank market and increased its loans by 40 per cent, luring business away from the main Spanish banks.

Bank of America raised pro-

fits by 77 per cent to Pta 2.47bn and Credit Lyonnais doubled its earnings to Pta 753m. Not all banks, however, were profitable. Deutsche Bank suffered a Pta 406m loss, up from Pta 45m in 1983.

Foreign banks have been the catalyst behind creating more sophisticated money markets. Without them Spain would probably never have developed an active interbank market. "Before we came it was unthinkable for a Spanish bank to borrow money from another bank because people would have thought it was in trouble," recalled a European banker.

"There was an intolerable stop-go situation for borrowers who would be encouraged to borrow when the banks were liquid and then be asked to repay when the banks were short of funds."

By the end of 1980 a syndicated peseta market had emerged which replaced, to a large degree, borrowings from the Eurocurrency market and the exchange risk this entailed. New financial instruments have been introduced like the pagares de empresa (Commercial paper), a source of one year funds at fixed rates below the volatile market interest rates.

Foreign banks, too, were behind the creation of a long-term peseta market through the introduction of the *libre concept* (Madrid interbank offered rate).

Banks also brought in bills of exchange which were traded on the Madrid bourse and were to succeed that of Banco de España killed the market because the bills weakened its tight monetary controls as they were not subject to obligatory reserves.

"We were the victims of our own success," said a European banker who found exchange bills good business. Through the purchase of retail networks from ailing banks—Barclays with Banco de Valladolid, Citibank with Banco de Levante, Banquía Nacional de París (BNP) with Banca Lopez Quesada—Spanish banks have been pushed into modernising their business.

The Socialist Government regards the expansion of the foreign banks as highly successful and openly praises the previous UCD centrist government for taking the step. Before 1978 the only foreign banks in Spain were Credit Lyonnais, Bank of London and South America (part of Lloyds Bank), Société Générale de France and Banca Nazionale del Lavoro from Italy.

With competition for business now intense, foreign banks are having to redefine their strategy. "We have to decide what size of market share we want and where we can find a niche for ourselves," said a U.S. banker. As measured by loans, foreign banks now account for 16 per cent of the banking sector.

The sharp fall in the demand for credit has sent interbank rates tumbling and enabled the tightly run foreign banks to undercut the Spanish banks in

PROFITS OF FOREIGN BANKS IN SPAIN

	1984	1983	1982	1981	1980
Morgan Guaranty	349.6	673.7	724	441	209
Banque Nationale de Paris	397.8	557.0	593	57	15
Dresdner	214.7	419.8	544	87	511
Deutsche	164.7	354.2	580	(49)	(406)
Citibank	218.9	528.7	642	369	(199)
Paribas	215.5	323.9	1	22	233
Chase Manhattan	118.0	361.6	N/A	74	484
Manufacturers Hanover	250.1	1,154.8	396	2,773	3,655
Algemene	6.2	198.1	99	(25)	(96)
Chemical	46.5	309.8	324	301	688
Continental Illinois	30.2	117.7	337	114	304
Commerzbank	(35.7)	19.6	N/A	116	94
Tokyo	22.1	196.5	162	260	296
Bankers Trust	27.6	111.9	218	92	415
Chicago	—	100.9	117	393	527
National Westminster	144.9	239.3	490	352	356
Barclays	66.1	481.6	375	412	282
Indosuez	116.6	247.9	295	173	136
Banco do Brasil	(11.9)	78.3	133	129	42
Banco di Roma	—	52.1	105	111	123
S.G. Banco Belgia	—	—	4	(6)	100
Banco Exterior de los Andes	—	50.1	224	240	298
Banco Estado de São Paulo	—	—	103	188	73
Midland	—	12.8	25	13	449
Bank of America	509.2	806.3	809	1,394	2,465
Banco de Londres y America del Sur	388.0	744.2	672	101	519
Credit Lyonnais	402.1	856.9	196	359	753
Société Générale de Banque en Espagne	304.2	101.4	(425)	(701)	151
Banca Nazionale	127.9	181.6	N/A	N/A	170
Bruxelles Lambert	—	—	—	218	99
Banco de la Nación Argentina	—	—	—	31	2
Banco Real	—	—	—	39	29
Sumitomo	—	—	—	17	494
Credit Commerciale de France	—	—	—	91	260
Banca Commerciale Italiana	—	—	—	(56)	(81)
First Interstate Bank of California	—	—	—	5	285

Source: Consejo Superior Bancario

loan terms as they have lower operational costs.

Foreign banks have formed three groups—those which have become indigenous through purchasing a retail network, those which are essentially wholesale corporate banks, like Chase Manhattan and those banks, like the Italians, whose main business is still tied up with promoting the activities in Spain of companies from their countries.

While Barclays is putting into practice its philosophy of having a branch on every high street in the world, opening, for example, more branches in Madrid, Manufacturers Hanover would appear to have decided to dedicate itself to the interbank market for its funds.

At the end of 1984, Manufacturers Hanover's loans totalled Pta 85.6bn and its deposits Pta 6.9bn, whereas Barclays has taken a much more conservative approach matching its loans with deposits of Pta 46.9bn with deposits of the same size.

Midland Bank has gone into specialist services. It introduced commercial paper to the Spanish market and last year through its new non-banking arm Midland handled 48.4 per cent of the total paper which went through the Madrid Stock Exchange.

National Westminster, which set up in the first wave of banks after 1978, has found the three branches limitation has seriously constrained its capacity to get deposits and sell its services. The bank also takes the view that it is not wise to tie itself to the interbank

market for funds since it would be vulnerable to any sudden change.

In cast around for a retail network in February, agreed in principle a deal with Banca March which will give National Westminster over 80 branches.

National Westminster will take 49 per cent of the stock of Banco de Girona, a small affiliate of Banca March, a solid respected bank, and of the March operations in mainland Spain. The total investment in the deal is estimated at around Pta 7bn.

The first wave of buying retail networks coincided with a serious crisis among Spanish banks, with 53 of the 109 in existence in 1978 either written off or absorbed into other banks. To help them rescue ailing banks the Government exempted Barclays, BNP and Citibank from coefficients and also made cheap credit available through the Deposit Guaranty Fund, the "hospital" for sick banks.

For example, BNP paid Pta 3bn for Banca Lopez Quesada in 1981, a cheap price. It obtained a three year exemption from obligatory reserves with the central bank, worth some Pta 1bn a year, and below market rates.

BNP expects to have got rid of its accumulated losses of Pta 12.5bn by 1988 and to be paying a dividend. The Government has been severely criticised by Spanish banks for granting exemptions from coefficients

and it is thought unlikely that the Banco de España will be so generous in the future.

Officially the worst of the Spanish banking crisis is over, although one senior U.S. banker said that statements to this effect from the Government should be taken "with a tone of salt, not a grain."

Analysts say that some banks are facing problems as they have to meet higher operating costs, lower yields from important assets like treasury bills and the possibility of more onerous capital requirements. This could produce a situation which would make it easier for foreign banks to buy some of the smaller banking subsidiaries of the large bank groups.

Chase Manhattan is understood to be looking for a retail network and is in discussions with Banco de Finanzas, part of the Grupo Fierro. Bank of America is reportedly in talks with Banco Internacional de Comercio, part of Grupo Central, one of the seven big banks.

Meanwhile, foreign banks are beginning to receive inquiries from institutions with excess liquidity, like regional savings banks, which are cottoning on to the fact that they can earn more, as one European banker put it, "lending to us than they can in financing a new church clock in some village."

Foreign bankers are bullish about the prospects. "We may be too profitable for our own good and attract the attention of the politicians, was the note of caution injected by one U.S. banker.

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Spanish Banking 3

Very few of the minnows left

Smaller Banks

DAVID WHITE

THERE are Rockefellers, and there are Rothschilds. There are Warburtons and there are Hambros. And, in obscure corners of the Iberian peninsula there are Perfecto Castros.

Perfecto Castro Canosa is a bank which has been in business over 50 years. In the past 25 it has quadrupled its customer network — to four branches. It has four shareholders, makes a small profit, and keeps its head down.

The rout of secondary banks in Spain since the late 1970s has left few survivors. Of the small banks that were not already taken over, numerous names collapsed — most, but not all of them to be subsequently refloated under the auspices of major banks or to be absorbed by them. It has happened for a bank to collapse, be refloated, collapse again with its new owners, and be refloated again.

The last stages of the banking crisis in 1982-83 cleared the field of several intermediate banks, bringing them into the orbit of the eight major groups. Outside a group of five smaller banks which by Spanish comparison earn the respectable epithet of "medium-sized," the field has now been reduced to the big groups and a few assorted stragglers.

The "Club of Five" medium banks has one common characteristic apart from size, that distinguishes its members from the major groups, and that is the regional factor. Spain, despite its strong regional differences and the concentration of industrial wealth in areas which have resisted centralised government control, has not produced a major regional bank. The Basque banks, Bilbao and Vizcaya, and the Banco de Santander are dominantly regional-based but all have one foot firmly planted in Madrid.

Not only have the medium banks — Banco Pastor, Banco de Sabadell, Banco Zaragozano, Banca March and Banco Herrero — maintained in varying degrees their regional and local flavour, they have also come to rely on this as an essential factor in their survival.

The banks, with just under 1,000 branches between them, all date from before the Civil War. Pastor is the oldest — over 200 years — and the largest. In recent years, with more emphasis on its retail banking business, it has expanded out-

side its home base of Galicia to other industrial regions of Spain and — mainly because of its business with emigre workers — abroad.

But it still counts heavily on its special place in Galicia, where it is the biggest force in banking and where its image is firmly linked to that of its main shareholder, the Barria Foundation.

This cultural and educational body is the legacy of Pedro Barria de la Maza, who built the bank up as a promoter of industry under the Franco dictatorship, and whose widow, the Countess of Fenosa (Fenosa is the local electricity company), is now the bank's president.

Sabadell, based in a textile-manufacturing centre near Barcelona but with most of its business outside, is by contrast the opposite of a family bank, with no one holding more than 0.75 per cent of its capital. The bank has a conservative image,

Herrero, based in the declining heavy-industry centre of Asturias in Northern Spain, manages to beat them all and the rest of Spanish banks in terms of return on assets. Its pre-tax profits were 14.5 per cent up last year at Pta 2,77m, almost 2 per cent of assets and twice the rate of any of the big banks.

It has reinforced its local stronghold by taking over Banca Masaveu, an old family bank which had surfaced among the Rumasa group's secret acquisitions. Herrero has now transformed Masaveu into a wholesale banking outfit, thereby erasing one more venerable banking name from the registers.

While keeping each to itself, the five have since 1979 operated as a club, co-operating in specific projects such as syndicated loans and bank cards, and trying to promote a common image, in a precarious environment, of solidity and solvency.

battle with the big national banks, the country's smaller remaining independent banks are so small they cannot even aspire to regional stature.

The minnows include several banks like Perfecto Castro, in the classic mould, run discreetly by heirs of their founders, and others from the crop of new banks which caused much of the crisis in the 1970s.

Perfecto Castro is registered in a town called Cee on the north-west Finisterre coast, which is about as far as you can get in Spain from the financial centres of Madrid and Barcelona.

At Benizos in the same province of La Coruna is the doyen of the small banks, Banco Echeverría, founded in 1717 under the name of Juan Echeverría Banquer. Run by Echeverría, it has eight branches.

Perhaps the oddest of the bunch is Banco Puyo, a 95-year-old institution whose board is all one family and whose headquarters are at Villanueva de la Serena in the impoverished province of Badajoz. It is the only commercial bank registered in the province. Like the others it was for a long time a one-counter operation but today boasts nine branches.

Apart from one 1910 Catalan bank, Sindicato de Banqueros de Barcelona, which has a relatively grand network of 24 branches, the remaining half-dozen independent Spanish-owned banks are modern creations, mostly of the mid-1970s. There are no new additions to the list from the 1980s, and more removals may be in store. The takeover spree has almost certainly not finished.

Latest to submit was the Banco Simeon, a small Galician bank which NatWest coveted and which went instead to Banco Exterior.

The smallest family banks, which have recently done most of their business on the inter-bank market, have probably been spared most of all by their size; without the capital to expand their networks they have made themselves less appetising to foreign or Spanish purchasers in search of market shares. The Perfecto Castros could still be around for a while.

But Spain sadly no longer has a bank called Banco Pecho (Bosom Bank) or one called Hijo de Pecho... the country is a banking cemetery: over 90 names have disappeared in the last 30 years. Whoever founded a bank called La Antigua Espana in 1832 was tempting fate. It folded the following year.

Spain's five medium-sized banks have come to rely on their regional and local flavour as an essential factor in their fight for survival.

a waiting list for shareholders, a reputation for prudence, and high profits. Its pre-tax earnings last year, 17 per cent up at Pta 4.9bn, came close on the heels of the state-controlled Banco Exterior, which has five times Sabadell's assets.

Zaragozano is, of the five, the one that has tended most towards becoming a nationwide bank, spreading its wings far enough beyond Aragón to have a subsidiary in the U.S., Miami National Bank, and a representative office in Venezuela. It is a non-specialised retail bank with a large farming custom.

The Majorca-based Banca March is part of the business empire left by the colourful and controversial self-made millionaire Juan March, whose grandson Jose Carlos March Delgado now heads the bank.

Like Pastor it is linked to a cultural foundation. Interests include Banco de Asturias, a minority stake in Bank of Virginia in the U.S. and industrial and retail holdings, among them Spain's leading building materials company Uralita.

This model of federated independence has been somewhat upset by March's agreement with National Westminster to join forces in mainland Spain. Under their recent letter of intent, the two are each to hold 49 per cent in a network called NatWest-March, into which March throws the banking interests it picked up from the ruins of the Cotalana and Rumasa empires, plus its own mainland branches.

For the UK bank, the deal is a way into Spanish retail banking, which it has been seeking for some time. For March it offers the technological and marketing backup of a big international group at a crucial moment as Spain prepares its entrance on to the EEC stage.

But it also entails a change of persons; Banca March will be cutting itself back to a Balearic Islands bank, acting as a holding company for its furthering interests.

If the medium banks look to their regional identity as a fundamental strength in their

Continuing weaknesses exist

Hispano Group

DAVID WHITE

OUTSIDE the Governor's office at the Bank of Spain is a high-ceilinged ante-room with portraits of earlier holders of the job. The series stops at 1978, making room for one other picture, a curious anonymous fragment. It shows a man in an oriental garb dangling in the void, apparently hanging on for dear life from the arms of another. It is not meant to, but it serves well as an allegory for Spain's post-1978 banking crisis.

The succession of collapses finally subsided two years ago, and the Deposit Guarantee Fund, the lifeboat body brought in to salvage marooned banks, has been some months without any passengers. But the existence of continuing weaknesses has been dramatically shown up by the recent misfortunes of Banco Hispano Americano, one of the pillars of the financial establishment.

Hispano, once Spain's largest bank, now ranking number three, linked in a cross-share relationship with Commerzbank of West Germany, has had to accept both a suspension of dividends and a new chief as conditions for negotiating aid from the Bank of Spain. The sudden loss of face would not have been so bad if the bank's boardroom quarrels and the issue of succession to the chairmanship had not become a public spectacle.

As a consequence of difficulties in absorbing its main banking acquisitions, and of its own insufficient profitability, Hispano now faces the possibility of having to omit dividend payments — something unprecedented among major Spanish banks, whose shares are the backbone of the country's stock markets — for another one or two years.

The albatross around Hispano's neck is Banco Urquijo Union, the result of the merger of what were previously Spain's largest specialised industrial banks. Industrial banks were the most typical victims of the banking crisis. The distinction between commercial and industrial banks was made in the early 1960s, the former concentrating on deposit-taking and short-term lending, the latter

devoting themselves to longer-term credits and equity holdings, and benefiting from certain incentives. Industrial recession in the late 1970s, and the banks' own inability to meet management challenges, left them badly exposed. Of the 17 original industrial banks, not one has survived without being taken under the wing of a major institution.

The two largest industrial banks were taken over by Hispano in 1982 and 1983 before being merged at the beginning of last year. The circumstances of the takeovers were quite distinct. Hispano bought control of Banco Union, which was in the keeping of the Deposit Guarantee Fund, in competition with the number four group, Banco de Bilbao, whose offer excluded companies in which Banco Union had shareholdings. By presenting a better bid, Hispano countered the risk of losing another place in the rankings.

The Urquijo deal, almost a year later, was made by arrangement with the Bank of Spain without intervention by

an optimistic view. "After the complex process of preparing and implementing the legal and operational aspects of the merger," it said, "both banks, now joined as one under the title of Banco Urquijo Union, have embarked in 1984 on a new era, starting from a solid business sheet, with the aim of becoming one of the most profitable institutions in the group."

The first public sign that recovery plans were going badly away came in October with the departure of Banco Urquijo Union chairman Sr Jose Maria Lojaga.

In December Hispano confirmed rumours that it would be omitting dividends. A Bank of Spain inspection had concluded that the group had fallen short on provisions. Virtually the whole trading profit of Pta 29bn was needed to shore up its operations.

The morning after the dividend shock, Sr Rafael Terres, head of the Private Banking Association, called a breakfast meeting to try to mount an assistance scheme from the main banks, and keep the anti-

Finally another outsider, Sr Claudio Borda, one-time head of INI, the state industrial plant, most recently chairman of the state energy holding company INI, and in both jobs the former boss of the current Finance Minister Sr Miguel Boyer, was appointed.

His appraisal of the situation at Hispano is expected to shed new light on the problems. These were initially presented as stemming primarily from the Urquijo arrangement (for which the official aid pact was left open-ended to cater for unexpected setbacks).

But questions are also being raised about the merger project itself and about Hispano's own profit record, for several years the lowest of the big seven in terms of return on assets. Its trading profit last year was some 30 per cent less than that of the smaller Vizcaya and barely half Banco Central's.

The first year's results of the merged subsidiary are again widely expected to show operating profits of only Pta 1bn against forecasts of Pta 11bn. The first reason is the sharp drop in interest rates, fouling expectations that the bank could keep earnings 20 per cent by placing its liquid funds on the interbank market.

But senior bankers also believe there was a serious over-estimation of the management improvements that could be brought to bear, and an equally serious underestimation of the cost of the merger.

Some contend that Urquijo, far from being the main source of difficulties, would on its own have been well on its way to recovery. Although new bad risks have emerged — such as a construction company which suffered heavy losses on a Kuwait road project — they say these were more than offset by the increase in value of Urquijo's share portfolio, gains on the sale of its Seven Chimneys' headquarters (which now houses the Ministry of Culture) and by an earnings performance which in 1983, before the merger, was well up on expectations.

But the bank that was Urquijo is now in a sad state. Morale is low, and dozens of management staff have left, a number of them snapped up by foreign banks.

The idea has been mooted of Hispano selling the industrial banking outfit, possibly to a foreign bank, and senior officials say the authorities would not oppose such a move. Bankers, however, now ask the question: who would buy?

As a consequence of its difficulties, Hispano faces omitting dividends for another one or two years

the fund. Urquijo, hit by a bad run in some of its major investments, was still a prestige bank, one of Spain's best international names, with a merchant bank aura, a top-drawer clientele and long-standing ties with Hispano.

Hispano agreed to pump in almost Pta 10bn in new capital and to buy up Pta 12.5bn of Urquijo's assets in exchange for concessions on compulsory reserve requirements, which tie down funds at low interest rates.

An audit after the Banco Union takeover showed unaccounted assets of Pta 29bn, of which the fund agreed to cover just over half, leaving Pta 14bn. Urquijo, under the terms of the rescue agreement, which permitted the use of its reserves, had a similar figure of dud assets remaining to be cleared up — 13.4bn. The combined total is thought to have since risen to Pta 30bn or more.

Hispano's report published in June last year gave shareholders

outlets out as far as possible. Three offers are understood to have been made, to no avail.

In January, Sr Alejandro Albert, who had been promoted to the chairmanship of Hispano less than two years earlier, a professional still in his 40s and hailed as representing a "new style" in Spanish banking, handed in his resignation. He had wanted to leave the bank temporarily for medical treatment, but it became instantly clear he was not coming back. No successor had been named.

At the Bank of Spain, governor Mariano Rubio wanted, before discussing aid, to have someone in the job he was prepared to deal with. Proposals from within the board were vetoed. The name was aired of Sr Manuel de la Coocha, head of the Madrid Stock Exchange and former partner of Sr Rubio. So was that of the managing director of the powerful Catalan Savings Bank, La Caixa. He turned the job down.

Today it is the other way round. The aftermath of five years of banking crisis, in which 51 banks collapsed, a larger proportion of the system than in any other modern crisis in an industrialised country, and which has cost a figure that in pesetas goes well into 13 digits, has brought a clampdown on accounting procedures and on risk provisions.

All the main banks now have independent audits and next year it is hoped that oil will be producing consolidated balance sheets. New rules on capital requirements for banks and savings banks — of particular concern to foreign banks in Spain — are currently under discussion.

The re-privatisation of the

seized banks of the Rumasa Group can be said to have brought the crisis to a close. But ripples continue, both in the banking system (witness Hispano Americano's troubles with its industrial banking interests) and in the courts, with extradition proceedings against the exiled Rumasa head, Sr Jose Maria Ruiz-Mateos. There is also a continuing and politically explosive case against former directors of Banca Catalana (including the President of the Catalonia's autonomous government, Sr Jordi Pujol).

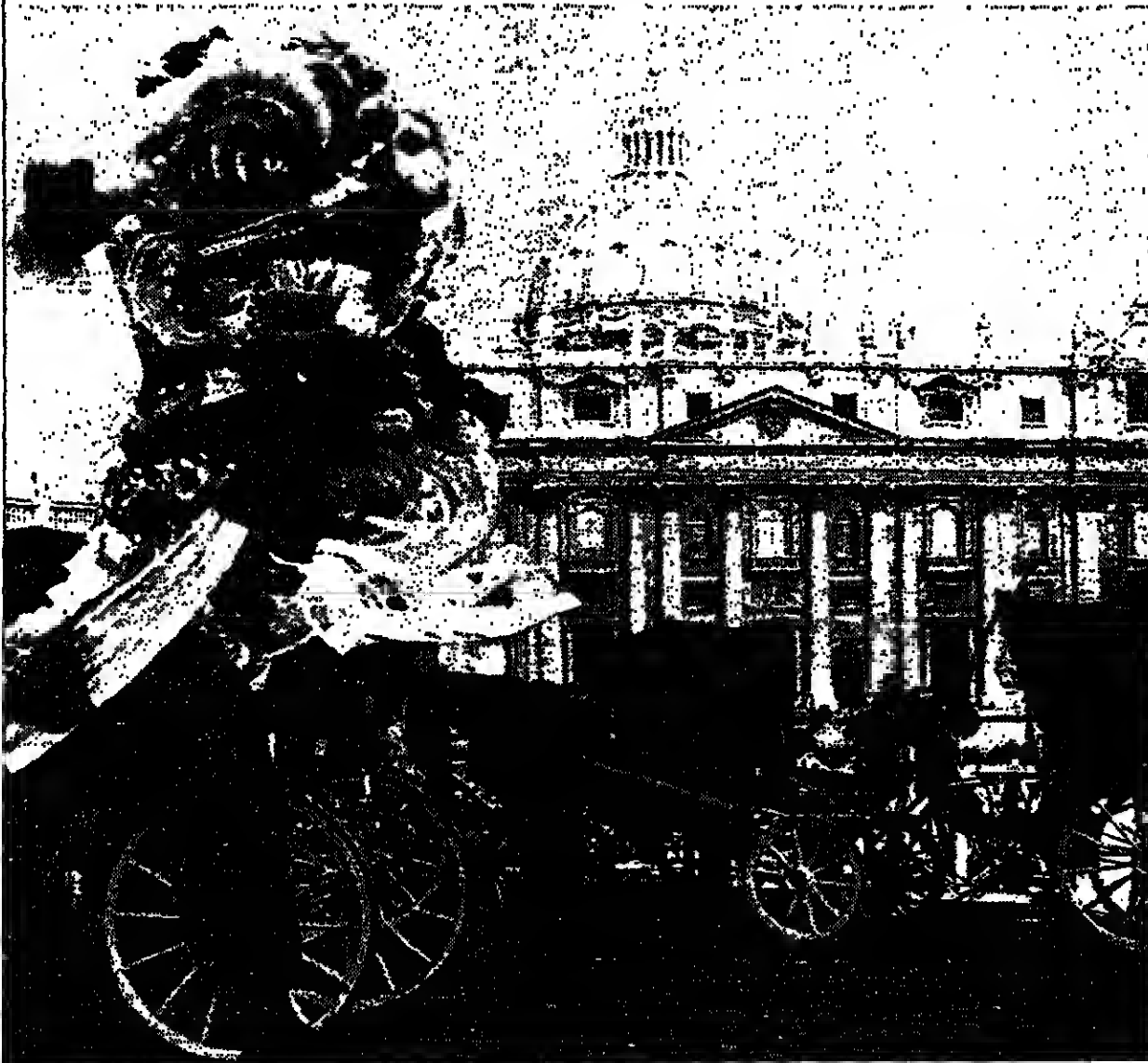
The challenge of EEC membership is being taken up energetically by some of the major banks, which have been turning from traditional Latin American hunting grounds to

stepping up their European connections. One sign of this is that Banco de Bilbao is expected shortly to become the first Spanish bank with shares quoted in London.

But EEC membership may also accentuate competition on home ground. The sharp drop in Spanish interbank rates last year caught some by surprise and allowed foreign banks to move in and undercut the big names' prime lending rates.

Under the terms of EEC agreements, restrictions on foreign banks' operations will be progressively dismantled over seven years. Spanish banks, which have already been through a period of rapid modernisation, will have until 1993 to show they are really competitive.

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Challenge of EEC membership

CONTINUED FROM
PAGE 1

The authorities' tough line over recent setbacks in the Hispano American Banking Group, with the appointment as chairman of a senior figure from the state sector, Sr Claudio Borda, is a case in point. The father figure of Spanish banking, 87-year-old Sr Jose Maria Aguirre Gonzalez, who reluctantly relinquished the chairmanship of Banesto just over a year ago, was left muttering that it was worse than nationalisation.

Sr Mariano Rubio, promoted last year to the governorship of the Bank of Spain, is well-known as a wily operator. Spain's big banks used to have their men in the Bank of Spain;

Spanish Banking 4

Content to give the Snake a wide berth



Sr Manuel de la Concha, chairman of the Madrid Stock Exchange, where the index jumped 40.7 per cent in 1984

The Peseta

TOM BURNS

SPAIN'S NEGOTIATIONS for entry to the EEC have been marked by bitterer than average words about fruit, veg and fish. As the negotiators bombarded each other with statistics covering everything from carafes of wine to flets of hake remarkably little was said about the Spanish and the European currencies.

The relationship, or rather the lack of a relationship, between the peseta and the European Monetary System (EMS) has all the appearance of being a shared secret among Spanish officials and bankers. They are quite content with the prospect of the peseta tip-toeing into Europe and giving the Snake a wide berth.

The absence of debate over the issue does not in any way indicate discussion over the peseta/EMS is irrelevant. Quite the opposite is true. The exchange rate with the European currencies is of key importance to the Spanish economy.

Spanish banking, business and Treasury circles know this only too well. They are also in agreement that it is absolutely vital to remain, at least in the mid-term, outside the EMS.

Fortunately Brussels has not pressed the point and the Bank of Spain has so far escaped any pressure from its fellow central banks urging the peseta to toe the line.

The seeming conspiracy of silence over Spain and the Snake is prompted by the currently healthy Spanish trade with the EEC and by the acute

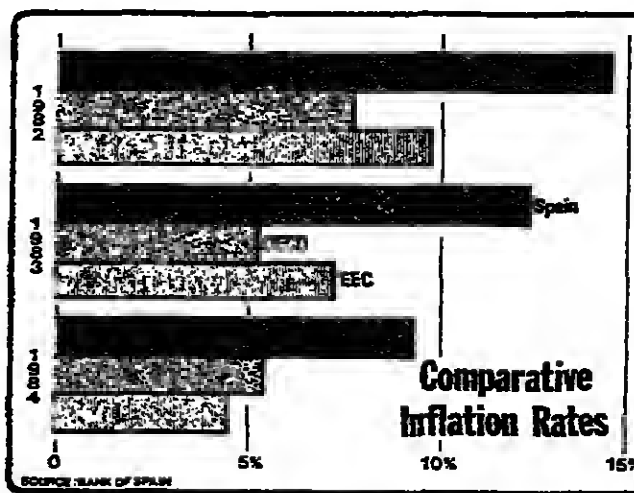
uncertainty over what the impact of entry on the trade pattern might be.

Elementary common sense dictates that the peseta must be flexible if Spain is to meet the post-entry challenges. The senior officials of the Bank of Spain pay only lip service to the ideal of converging European currencies when the peseta is under scrutiny.

Spanish exports have been the success story of the economy and last year brought about a current account surplus for the first time since 1979. With a 20 per cent rise in real terms in income over the previous year, the Spanish export sector found itself converted into the linchpin of the economy, having contributed as much as 1.7 per cent of the overall 2.5 per cent rise of the gross domestic product (GDP). Exports to the EEC represented close on 50 per cent of the total, with a slight fall in exports to France amply compensated by an increased volume of sales to the UK and West Germany.

The trade pattern would appear to make a case for closer than ever links with the European currencies. However, the reality is that the export boom was bolstered by the sharp decline of the peseta against the Euro-currencies at the end of 1982—when the peseta was devalued by 10 per cent and allowed to slide—while continued through the first quarter of 1983.

Spanish exports have surged in the past year thanks to the delayed effect of the tumbling peseta. The Spanish currency has since appreciated and it is now stable against those of Europe. But Madrid officials have learnt the value of the December 1982 process and taken it to heart.



Once the Madrid Treasury had identified the export sector as the key growth factor for the economy, the use of exchange rates became particularly crucial given the adverse inflation rate in Spain, with relation to the European trading partners.

At the end of last year inflation was brought down to single figures for the first time since the mid 1970s. The success in narrowing the price gap to a degree compensated the parallel strengthening of the exchange rate of major currencies, with the obvious exception of the dollar.

The prospect of European entry however, introduces wholly new factors. Top officials at the Bank of Spain candidly admit that during the first phase of the enlargement of the community, the impact of Europe on the Spanish economy, be it the movement of capital, the trade pattern or the

consumer price index, will be quite unpredictable. It follows, then, that Spain must, out of economic self-preservation, retain freedom of action in all that concerns its currency.

One reference point when attempting to forecast the impact of European entry is provided by the calculations of the European Commission itself. Spain's acceptance of the Common External Tariff and the planned introduction of value added tax on January 1 1986 will, according to the Commission, halve the current trade protection enjoyed by Spanish products.

Quality controls and other Brussels regulations will compound the effect of tariff disarmament and put Spain's domestic output still further at the mercy of European competitors.

The greatest unknown concerns the impact that VAT will

have on domestic inflation. The reduction of inflation under the Socialist Government's austerity policy has been notable. In its first full year of government, Sr Miguel Boyer's finance policy brought the index down from 14 per cent yearly rise to 12 per cent. By the end of the second year, last December, it was down to 9 per cent, one point over the Government's target. The future is however less rosy.

The hope is that price rises will continue to slow in 1985 and the expectation is in theory well grounded as a wage agreement, settled last autumn and operative through to 1986, will keep salary rises pegged to below the inflation index.

However, officials talk of an immediate impact of VAT in January which will hike prices by between three and four percentage points. A continued strong dollar this year will in addition have an inevitable inflationary effect due to Spain's imported energy requirements.

The prospect of having to adjust rapidly to correct an inflationary spiral is the chief reason for remaining wary of the Snake. The Government will continue to need the pull that the export sector provided to the economy in the past year and it cannot afford to have a widening inflation gap with its trading partners.

Officials say that considerable study is required before deciding on the timing of joining the EMS. Bluntly this means time to digest the early years of the transition period to European membership. The Government's judgment is moreover that it will be extremely difficult for Spain to come under any significant pressure to join the system while Britain remains

outside it. A further telling point for the broad anti-Snake lobby is the inescapable fact that the peseta would on its past record be a wildly uncomfortable partner within the system. According to Sr Guillermo de la Dehesa, a senior policy planner in the commerce department of the Finance Ministry, should Spain have been in the Snake on the same terms as Italy, this is with a six point band above and below, between the period of March 1979 to October 1983 which is when the Spanish currency stabilised, the peseta would only have been able to remain within the band without adjustments in May 1980.

Sr de la Dehesa argues that in March 1981, had Spain been within the Snake on the Italian terms, it would have had to readjust together with the lire's devaluation and it would have had to adjust once more with the 3 per cent French franc devaluation of October 1981. Previously, between 1980 and March 1981 the Bank of Spain would have had to intervene heavily to shore up the peseta.

The lesson is a perfectly clear one. Throughout that period the sole manner in which Madrid could compensate its inflation differential with the EEC and by virtue of this its competitiveness, was through maintaining flexible exchange rates.

Critics of such thinking argue that the Government is overvaluing the exchange rate's ability to protect an economy against inflation and that the minor currencies of smaller economies stand to gain through being linked to the major productive systems.

Those who are running the peseta, however, turn deaf ears to such warnings. Spain has no intention of being tempted by the Snake.

Sought after borrower in the Euromarkets

International Capital Markets

PETER MONTAGNON

A DRAMATIC improvement in its balance of payments has made Spain one of the more sought after—and elusive—borrowers in the Euromarkets.

Last year, for the first time since 1979, the country's current account balance of payments was in surplus. This was not just by a narrow margin but by a substantial \$2bn, compared with a deficit of \$2.5bn in 1983.

As a result Spain's foreign debt has stopped growing, and the Government has even been able to pay down some of its existing loans ahead of the maturity.

Figures compiled by the Bank of Spain show that total foreign debt at the end of 1984 was \$28.5bn, barely changed on the \$28.4bn posted a year earlier. Just over half the total is owed by the private sector. Where once bankers could find rich pickings from Spanish borrowing abroad, now the new business has become relatively sparse and the margins thin.

Like other European countries whose trade accounts have improved as the oil price shock recedes, Spain has used its newfound strength in the market place to repay some of its existing debt and refinance it on better terms.

Officials at the Finance Ministry in Madrid say the Treasury itself paid down some \$1.2bn in foreign debt last year. This was replaced with cheaper borrowings in the form of a \$600m revolving underwriting facility arranged in the summer and a \$500m floating rate note launched last November. The balance needed to repay the old loans came from the country's reserves.

In the process the Treasury managed to save Ptas 1bn in interest costs every year. Perhaps more important the average maturity of its foreign debt was increased from five to 6.5 years.

This year, the officials say, there will again be substantial prepayments of existing borrowings. In February the Kingdom of Spain launched a \$375m floating rate note of which all

but \$25m will go towards debt refinancing.

Currently it is considering plans to launch a \$200m to \$300m commercial paper programme in the U.S. This is reckoned to be just about the cheapest way of raising dollars, and it is a decision to go ahead is taken further savings on debt service will follow.

Beyond that the Treasury is again expected to draw on the country's foreign exchange reserves to pay down existing loans, and though the amount will depend on the actual level of the reserves, this means perhaps a total of some \$1bn in Treasury debt could be repaid ahead of time in 1985.

Refinancing of existing loans has thus become one clear strand of Spain's foreign debt policy. Another is the diversification of borrowing into currencies other than the dollar.

At the end of last year about 70 per cent of the Kingdom's foreign debt was denominated in U.S. currency. The target is to reduce this proportion to between 60 and 65 per cent. This year the Treasury itself (it is important to remember that this excludes state, entities such as the holding company INI and the credit institute ICI) plans to net foreign borrowing abroad of some \$550m equivalent.

Only \$25m of this will actually be in dollars and that amount has already been covered through February's floating rate note. For the rest the Treasury is looking at a mix of sterling, in which it has already raised a \$60m building bond, Yen in which it plans to raise a Yen 300m Samurai bond, and Swiss Francs and German Marks in which borrowings, postponed because of poor market conditions in February, will be revived later in the year.

Some bankers argue that this is a dangerous strategy. For the rest the Treasury is looking at a mix of sterling, in which it has already raised a \$60m building bond, Yen in which it plans to raise a Yen 300m Samurai bond, and Swiss Francs and German Marks in which borrowings, postponed because of poor market conditions in February, will be revived later in the year.

This diversification into other currencies forms a plank of the foreign borrowing policy not just of the Treasury itself but also of other Spanish borrowers which have felt the strain of servicing high interest debt in appreciating dollars.

Other currencies, including frequently Ecu, the European

currency unit, also figure in their foreign borrowing programme.

However, many of these borrowers are also adopting an even lower market profile than the Kingdom itself for a number of different reasons. First, expectations that the balance of payments will continue in surplus this year, though at a slightly lower level of perhaps \$1.5bn, means they are no longer under pressure to borrow abroad. Indeed, the high level of Spain's foreign exchange reserves and ample liquidity at home means the syndicated loan market in pesetas is flourishing, and borrowing pesetas entails no exchange risk.

For that reason bankers expect to see very few borrowing operations abroad by the large state entities such as INI, the total debt of which last year amounted to \$5.3bn and Renfe, the state railways with debts of \$2bn.

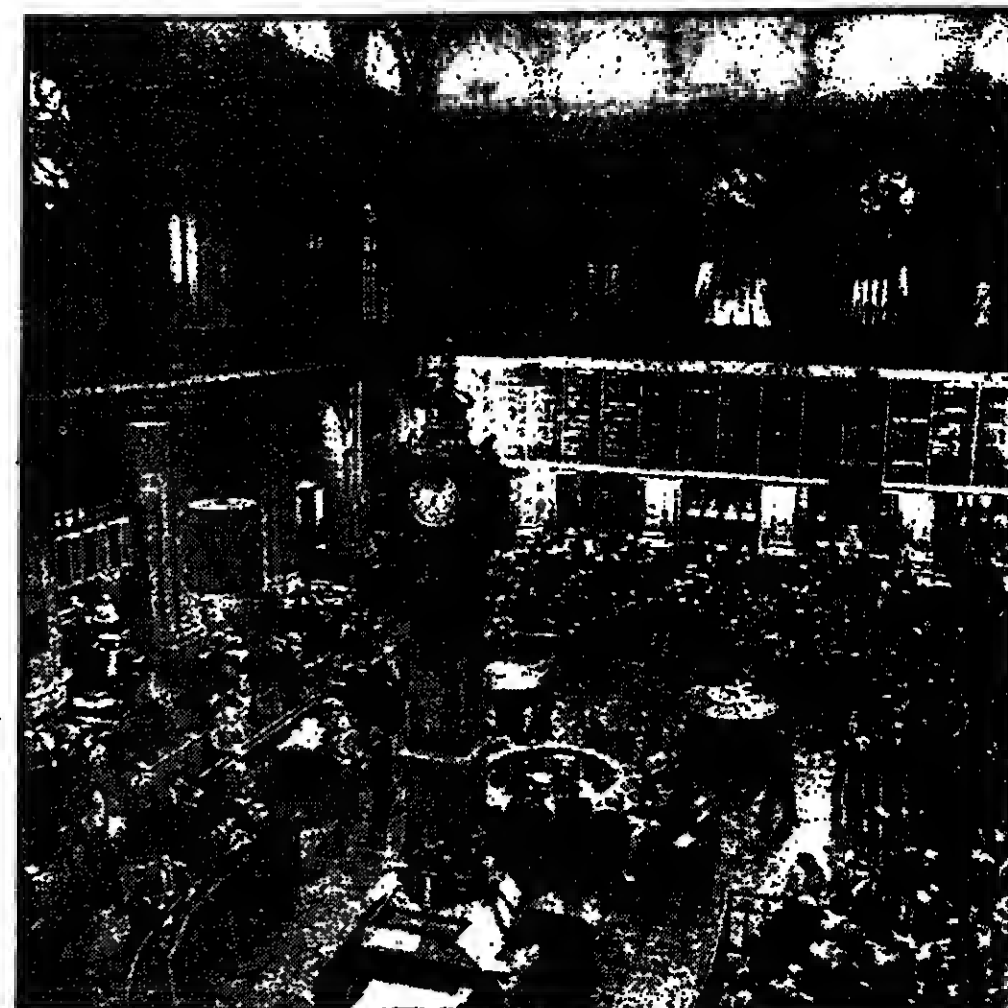
These organisations might find some attraction in following the Treasury's example and refinancing existing loans, but a quick of Spanish accounting practice makes this rather problematic.

With the exception of the Treasury, Spanish borrowers must account for currency losses on their borrowings if they repay them early, though they can be renegotiated with the same syndicate of banks. Lack of willingness to take large dollar borrowings has made both public and private sector entities more reluctant than some other countries, such as Italy, to refinance their debts.

At the same time one major source of loan business for international banks in Spain has dropped away. Energy utility companies, which have been frequent borrowers in the past, have dropped out of the market while exchanges of assets and liabilities required under the new national energy plan are completed.

That leaves the motorways which have continued to borrow both to raise fresh money and to reorganise their debts, following the state takeover of certain highway companies last year.

Even here, however, margins have come under pressure, limiting the profit potential for the banks. Times may be good for Spain, but they are no longer easy for the country's bankers.



Trading floor of the Madrid Stock Exchange

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TOTAL ASSETS	553,344	2,750
RESERVES	28,760	142
LOANS AND DISCOUNTS	240,486	1,172
SECURITIES PORTFOLIO	91,136	451
DEPOSITS AND BONDS	432,635	2,142
GROSS OPERATING PROFITS	7,084	35
NET PROFITS	3,572	18

OFFICERS AND DIRECTORS

José Juan Pinedó Ruiz	Chairman
Enrique Alcántara-García	First Vice-Chairman
Irazoqui	Second Vice-Chairman
Javier Adroer Taxis	Secretary
José Mussons Meta	Managing Director
Andrés Bades Costa	Manager International Area
Antonio Benassar G. Fierro	Manager Secretary Area
Luis Ramello Massanes	Manager Economic & Financial Area
Ignacio Mercadé Nubiola	Manager Affiliated Companies, Products and Services Area
Antonio Alana Megri	Manager Social Projects Area
José González López	Manager Institutional Clients Area
Juan Torres Picamal	Manager Area Barcelona I
Emilio Lloparc Vells	Manager Area Barcelona II
José-Miguel Guardiet Gil	Manager Area Cataluña I
Antonio Miller Abbas	Manager Area Cataluña II
Jorge González Calvente	Manager Area Madrid
Emilio Gilolmo López	Manager Area Madrid

CORRESPONDENTS

Citibank, N.A., New York
Chase Manhattan Bank, N.A., New York
Irving Trust Company, New York
National Westminster Bank PLC, London
Barclays Bank PLC, London
Deutsche Bank A.G., Frankfurt/Main
Banque Nationale de Paris, Paris

CAIXA DE BARCELONA

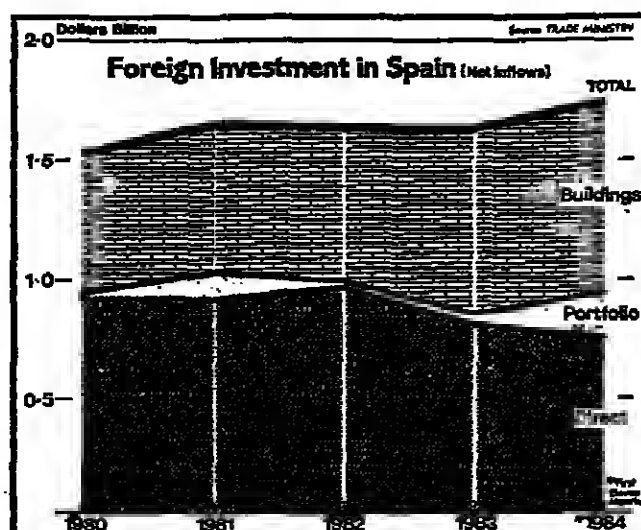
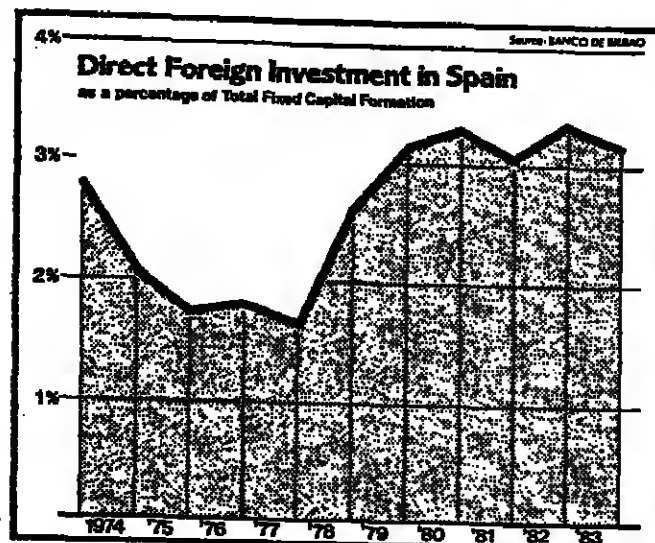
Number of branches: 453
Automatic teller machines (ATM's): 280
Diagonal, 530 Barcelona 08006 (Spain)
Cable: CAJAHORROS
Telex: 97214/59.017
Member: Confederación Española de Cajas de Ahorro

Barcelona, marzo 1985
International Area
CAIXA DE BARCELONA



Foreign exchange dealing room of Banco de Vizcaya in Madrid

Spanish Banking 5



Emphasis on long-term outlook

Foreign Investment
WILLIAM CHISLETT

"SPANISH investors take a much more short-term outlook than foreign investors. They have lived in an ivory tower as they have been highly protected. They didn't have to take risks."

"This mentality is having to change as the economy becomes more open. But still the Spaniards look at what the market may happen in the coming months, whereas the foreign investor is looking several years ahead."

Thus says Sr Enrique Puig, who oversaw foreign investment in the UCD Centrist Government before the present Socialist administration. He is now a senior official at Banco de Bilbao, one of the main banks.

While private Spanish investment declined by about 3.5 per cent last year, total net foreign investment (direct, portfolio and investment in property) rose some 6 per cent in the first 11 months of 1984 to \$1.7bn. In peseta terms direct authorised foreign investment rose 46 per cent.

This figure understates the overall value as authorisation is only required when the project concerns a foreign equity stake of more than 50 per cent.

Foreign interests are looking at Spain in the context of the country joining the EEC and the benefits this is expected to bring to export sectors like the motor industry and agriculture.

(Ford, General Motors, Renault, and other car manufacturers have already pushed Spanish car output higher than that of the UK).

Foreign investors are attracted, too, by a large domestic market with a population approaching 40m which has considerable growth potential and an increasingly skilled labour force.

(The number of Spaniards who have completed primary education is almost double the 2.5m level of ten years ago.)

Spanish businessmen, in comparison, are taking a much more cautious view, despite a significant improvement in profits in the past year. But this is not being translated into productive investment. Businessmen are using their cash to reduce the high level of their indebtedness, both foreign and domestic and to invest in bank deposits or tax haven assets like treasury bills which involve no risk. They are also still wary of socialist policy.

Predominant role
As a result foreign investment is assuming a more predominant role in the Spanish economy. There has been a marked increase over the past five years in the share of foreign direct investment in total fixed capital formation. Foreign investment now accounts for about 3.5 per cent of the total, although it is still low by the standards of some European countries.

Spain takes a liberal attitude to foreign investment and when it joins the EEC few changes are likely. Virtually every project where the majority of the equity is in foreign hands is approved by the cabinet.

The most significant exception on strategic grounds is the government's refusal to allow the French company Leasur Cotelle to buy Carbocell. Leasur already holds 49.9 per cent of Carbocell and the addition of Carbocell would have given it control of 75 per cent of Spain's olive oil production.

Approval was given to Guardian Industries of the U.S. in February to take majority control of Vidrieries de Llodio, Spain's largest independent glassmaker, so that it can stand up to the domination of the glass market by the French state-owned Saint Gobain group.

The liberal policy, started under General Franco in the 1950s, has not been changed by the Socialist government. It is taking a very pragmatic approach, particularly towards problems in the public sector and the privatisation of Enxasa, the private conglomerate expropriated in 1983, when it was on the verge of collapse.

As part of the plans to restructure INI, the sprawling public sector conglomerate which is a heavy drain on the exchequer, the Government is discussing the sale of INI's car company Seat to Volkswagen and hopes that General Motors will take a majority stake in Enxasa, the truck manufacturer.

In Rumasa, the hotcha hotel chain has been sold to Sunko, with Kuwaiti interests and Galerías Preciados, the department store chain, to Diego Cisneros, a Venezuelan group.

Most of the new direct investment is used to increase capital of companies already established and very little to set up new concerns. Last year almost 72 per cent of the direct investment authorised was for increases of capital and only 7 per cent to set up new ventures.

For example, Dow Chemical and Mercedes Benz increased their capital to carry out expansion plans. Heineken gained 40 per cent control of the Aguilar beer company through the Madrid stock exchange.

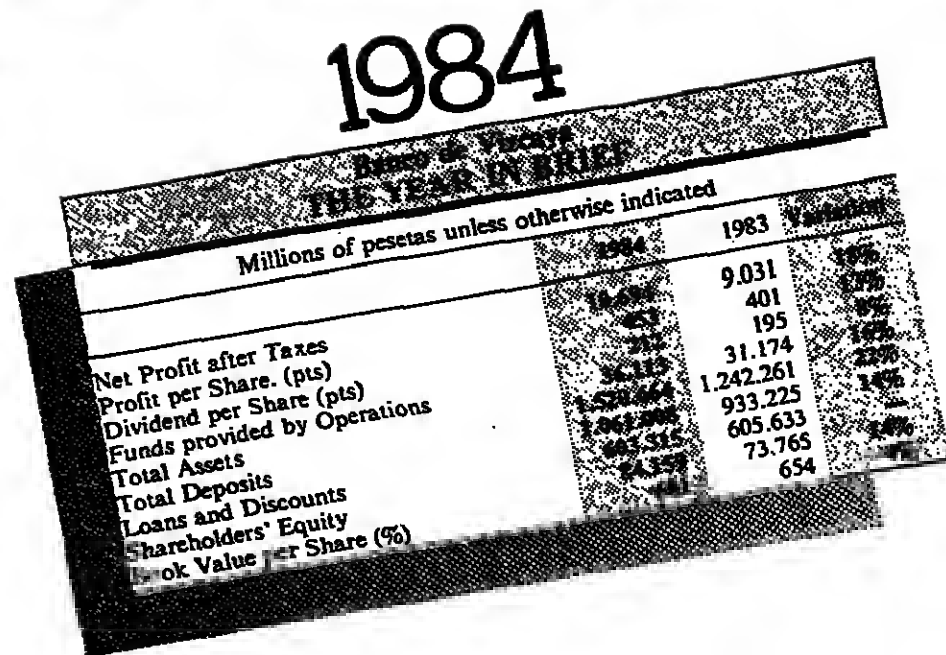
The major new investment under review is the \$200m microchip production venture by American Telephone and Telegraph, which has run up against pressure from Washington for tighter controls on technology sales to the Soviet bloc. The deal is awaiting a U.S. export licence.

Compromise
The Government has come up with a compromise approach which it hopes will satisfy Washington's fears that the highly sensitive microchip technology cannot be put to military use if exported to the Soviet bloc.

The argument is bound up with the debate going on within the Government over whether to integrate Spain fully into Nato, which the U.S. is keen to see happen.

Meanwhile, Japan is continuing to step up its investment at a faster rate than most countries. It sees Spain as a springboard into the EEC while avoiding Community regulations. Last year Japan accounted for almost 6 per cent of the new authorised direct investment compared to 2.6 per cent in 1983.

Japanese investment in Spain is higher than that of any European country and Spain has become its main investment base in Europe.

GENERAL MEETING
OF SHAREHOLDERS
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Tel. 287 07 91 - Telex: 29672

Hong-Kong: Cornhill Centre 2, 11A
Hong-Kong Central
Tel. 21 63 49 - Telex: 62886

Switzerland: Am Schanengraben 23
CH - 1003 Zurich
Tel. 262 36 26 - Telex: 811944

Belgium: Banque de Gestion Financière
"Gefinbank"
Head Office: 3, Rue Leclercq
Lige - 4000
Tel. 23 79 55 - Telex: 41489

Main Branch: Brussels-1000
Boele van Beuningen 26
Tel. 248 25 07 - Telex: 21281

Branches: Antwerp (2), Brussels (1),
Lige (2), Verviers

Puerto Rico: Banco Comercial de Mayaguez
P.O. Box 4745
San Juan, P.R. 00936
Tel. 724 - 37 17 - Telex: 365439

Branches: San Juan (2), Mayaguez (2),
Lince (1)

New Mexico: "Banquest Investors Corporation"
Holding Company Controlling the
Capital of:
— First National Bank of Santa Fe
— First State Bank of Taos
— Banquest National Bank of
Albuquerque

Venezuela: Vizcaya Finanzas, A.C.
Am Schanengraben 23
CH - 1003 Zurich
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1001 JC Amsterdam

Banco de Vizcaya

Boom heightens need for broader base

Stock Markets
WILLIAM CHISLETT

MADRID'S Plaza de Toros was not the only place to enjoy a good season last year. Bulls were also out in force in the Madrid stock exchange where the index rose 40.7 per cent. In best performance among the world's bourses in local currency terms, and the second after Hong Kong when measured against the U.S. dollar.

In the first two months of 1985 the index rose a further 12.5 per cent to close at 112.5 (the index is rebased at 100 on the first trading day of each year).

It has taken 10 years for the bull to return, and shares are still undervalued.

The factors behind the surge are falling interest rates, considerable excess liquidity, lower inflation, a dramatic turnaround in the current account balance of payments, healthier balance sheets and the laundering of tax-shy money. Greater efforts to enforce taxes are driving so-called black money on to the stock market in search of fiscal respectability.

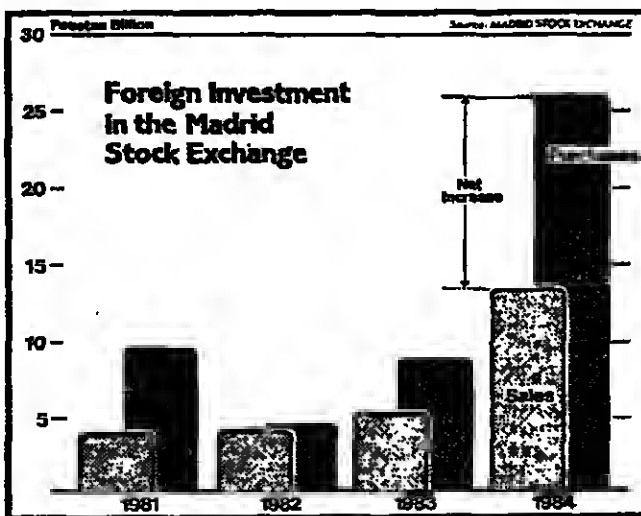
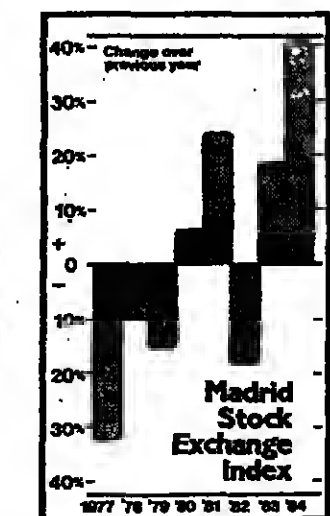
A significant force behind the boom is also foreign investment which is being increasingly attracted by the low price/earnings ratios and high yields offered by the Madrid exchange.

American investors are using a strong dollar to buy local shares cheaply. (The Madrid market represents 75 per cent of Spain's stock exchanges, with two others in Barcelona and Bilbao.)

Net foreign investment in the Madrid exchange was Pta 12.7bn (\$6.7m) last year, up from Pta 3.6bn in 1983. Investors were lured by a p/e of 9, compared to an average on the world's bourses of 11.9, a yield of 8 per cent (as against 3.8 per cent) and shares selling on average at 40 per cent of their book value (against 150 per cent).

Foreign investment is having an important psychological as well as real impact on the market since it is making Spanish investors, traditionally conservative, reassess their own feelings and see that things are not as dire as they are prone to believe.

The volume of trading rose from Pta 700m a day in 1983 to Pta 1.8bn last year, when the Madrid exchange began trading five days instead of four.



needs. The growth of Treasury bills, which are the Spanish tax haven assets has been phenomenal. They now account for half the total market, with the Pta 445bn volume traded last year five times higher than in 1983. In comparison shares account for one-third of the market, with turnover for 1984 rising 108 per cent to Pta 238bn.

The boom has heightened worries in the Government and among stockbrokers that the infant market needs to be widened. The Spanish banks, still recovering from a crisis, electrical stocks and Telefonica, the state telecommunications concern, account for 80 per cent of the stock exchange which means that the market is vulnerable to a crisis in any one of these sectors.

Non-existent
Companies are very thinly represented and investment from unit trusts, pension funds and mutual funds is non-existent.

The number of listed companies has fallen by 108 to 376 in the last four years, through takeovers or mergers, the banking crisis or failure to meet disclosure requirements.

A concerted campaign is now under way, led by Sr Manuel de la Concha, the president of the Madrid exchange, to encourage more companies to go public and so develop the exchange's minor financing role for industry.

Sr de la Concha says that he is finding "a lot of curiosity but also scepticism" as he tries to persuade companies to be listed. The problem, he explains, is that many companies, particularly exporters, are awash with liquidity and so are able to meet their own financing needs.

Also there is resistance to having to disclose more information (which companies would have to do if they went public) and fiscal fears. In addition there is a bunker mentality in companies run by families which Sr de la Concha hopes will change when the second generation takes over at the helm.

He says it will be a long process to widen the stock market. Meanwhile, he hopes to launch an unlisted securities market in Madrid by the summer (there is one already in Barcelona) as a first step to companies graduating to the stock exchange.

Sr de la Concha draws comfort from the way in which the stock exchange reacted to Banco Hispano Americano when the bank omitted its 1984 dividend and sent shock waves through the investment community. The unprecedented move led to the stock exchange board considering whether to suspend Hispano's shares or let the price fall beyond the margin allowed unless authorisation is given.

The general opinion was that it would have been over-reacting to have suspended the bank's shares just because it did not pay a dividend. In the event the shares fell 16 per cent and there was no run on deposits, a "mature" step in the opinion of Sr de la Concha.

The exchange's renewed vigour has put brokers on their toes about the risk of foreign investment "overvaluing" the market. "We don't want the Spanish exchange to become the spy market of 1985," says Sr Monica de Morales, a senior official at Banif, the investment arm of Banco Hispano Americano. "There is always the danger that investors, particularly Americans, will jump in with two feet and ruin it."

Institutions like Banif, which handles most of the foreign investment, see it as in the best interests of the market to discourage foreign investors from putting relatively large sums into the exchange. Equally they want to ensure that there are no sudden big sales, which would make the exchange volatile.

Some millionaire customers have been dissuaded from investing large sums. Even the cautious Japanese are looking at the Madrid exchange. Nikko, Japan's second largest securities company, recently sent a team to examine the prospects. Nikko will place Telefonica, one of the bright stars, on the Tokyo exchange this summer. Telefonica accounts for almost 11 per cent of business on the Madrid exchange and last year attracted the greatest volume of foreign investment of any sector.

Symptomatic
The degree to which London stock brokers have fallen over themselves to offer to place Telefonica on the London market later this year is also symptomatic of the surge in foreign interest. Last year nobody wanted to touch Telefonica when it made soundings about a listing.

The boom has taken its toll. Earlier this year Alexandra Buxeres, a dealer in the Barcelona exchange, who controlled 60 per cent of the credit market for stocks through repurchase operations was sacked after he was unable to honour payments to clients estimated at over Pta 4bn.

The Buxeres affair has become something of a case study for greater regulations of undercapitalised individual brokers who may leave investors high and dry.

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Banco Popular Industrial

Banco de Andalucía

Banco de Castilla

Banco de Credito Balear

Banco de Galicia

Banco de Vasconia

TOTAL GROUP FIGURES

Data as at 31 December 1984

EQUITY CAPITAL

106,662 Mio. Ptas
(615.12 Mio. \$)*

DEPOSITS

1,166,710 Mio. Ptas
(6,728.43 Mio. \$)*

TOTAL ASSETS

1,504,314 Mio. Ptas
(8,675.40 Mio. \$)*

LOANS & DISCOUNTS

610,006 Mio. Ptas
(3,517.91 Mio. \$)*

NET PROFITS

13,141 Mio. Ptas
(75.78 Mio. \$)*

NET PROFITS ON TOTAL EQUITY CAPITAL (Average) 15.56%

NET PROFITS ON TOTAL ASSETS (Average) 0.96%

NUMBER OF EMPLOYEES 12,430

NUMBER OF BRANCHES 1,525

* Exchange rate at December 31 1984 173.4 Ptas = 1 U.S. dollar

Spanish Banking 6



LEFT: The Madrid Stock Exchange. CENTRE: Headquarters of Spain's largest banking group, Banco Espanol de Credito. RIGHT: The Bank of Spain

Worry over ability to compete against invaders

Impact of EEC Membership

TOM BURNS

AFTER A seven year transition period, following formal entry into the European Economic Community, Spain's monetary authorities will forgo their present power of discretion that effectively can prevent the establishment of European banks in Spain and current discriminatory regulations governing the Spanish business operations of Euro banks will cease.

Publicly, the Spanish banking system enthusiastically welcomes the impending competition. Privately, Spanish bankers are less sanguine and worry about their ability to absorb the shock.

The prospect of European membership has already affected, as it could not fail to do, whole areas of Spain's productive output, be they subsidised steel works or non-hygienic slaughterhouses. It would certainly be odd if the banking system were to escape a similar Euro-promoted restructuring process.

Some Spaniards who are finely tuned to Brussels, such as Sr Eduardo Punset, a former Minister for Relations with the European Community and currently a senior executive in Banco Hispano Americano, are concerned over a "lack of urgency" among Spanish bankers as they approach the transition phase.

The urgency, or absence of it, centres on the need to adjust the operating margins of Spanish banks to those of their soon to be competitors. Spanish banks are saddled with over-manning and with the constraints of the "coeficientes", which severely limit their operations.

So far these objective disadvantages have been eased by the discretionary and discriminatory factors that govern the non-Spanish banks.

The alleged complacency of Spanish bankers has a great deal to do with two assumptions: that they have, as a group, already taken key restructuring strides and that Euro banks are unlikely to expand much beyond their current presence in Spain. Such considerations contain a degree of wishful thinking.

At root restructuring means cutting back on staff. The most immediately obvious characteristic of the Spanish banking system is the huge number of bank branches and the disproportionate number of bank employees. No bank wants to reduce its outlets and each bank president knows exactly what an ideal world would look like.

Top Spanish bankers swap tales of one branch on employee operations outside Spain and one senior bank executive impressed his colleagues with details of a wholly automated branch operation he had studied in Japan.

From the mid-1970s onwards Spain underwent the most damaging and costly banking crisis in Western Europe, but one would be none the wiser of this fact to judge from the number of new bank branches that mushroomed up and down the country during the same period. The total number of branches in September 1984 according to The Association Espanola De Banca (AEB), the Spanish private banks' trade association, was 31,740, of which half were private bank outlets and the rest were savings banks, credit co-operatives and branches of

that the overkill of branches in Spain makes any non-Spanish bank extremely wary of stepping in and adding to the glut. But against this the expansion was accompanied by an inflated labour force. In 1980 the total number of employees in the banking sector peaked at 180,274 and since then the banks have been trying to ease themselves of this burden.

By Sr Termes's estimate the sector's labour force has been

the other Spanish banks, and it reckons it has a two year lead at present over its rivals.

For some years Banco de Santander has not been filling vacancies in personnel and has been negotiating early retirements for staff who have turned 50.

New branches, opened by the Santander group, number two employees, the manager and a technician. Senior executives at Banco de Santander believe

and to figures as high as 3.27 per cent among leading British banks.

When Sr Termes, Sr Punset and others talk of the urgent need to have Spanish banks ready for European competition, the terms of reference are the stages laid down for the transition period that will gradually abolish the restrictions that govern the European banks in Spain.

The seven year transition

tionary powers to prevent the establishment of European banks.

After seven years the authorities in theory lose such a discretionary role. In practice, after transition, Spain will probably be able to ward off an unwelcome bank much like any member state is able to.

The current discrimination against non-Spanish banks is abolished by stages where European institutions are concerned.

For the first four years of the transition period European banks will be limited, as at present, to a maximum of three branches. In the fifth year they will be allowed to run five branches in the sixth six branches and in the seventh they will be allowed a total of eight branches. Thereafter discrimination is lifted altogether.

The second discriminatory factor—concerning the 40 per cent ceiling on customer deposits—undergoes a similar stage by stage abolition process. In the third year of the transition period the ceiling is raised by 10 points and it continues to rise by 10 percentage points every year so that European banks will have no ceiling at all, or, in other words, the ability to raise all 100 per cent of their deposits from direct customers, by the start of the eighth year after formal entry into the EEC.

The complacent camp of the Spanish bankers viewing European entry and European competition argue that, after the transition period, little will change. They point out that the real shake-up came as a result of the 1978 liberalisation law which let in the foreign banks,

albeit on a discriminatory basis. There are at present 35 foreign banks operating in Spain, of which 19 are European Community-based.

The discrimination was more over more theoretical than anything else. The argument runs that European and foreign banks were not barred from buying Spanish banks if they chose, thereby circumventing the restrictions. And that Barclays and Citibank, for example, did exactly that.

These views have their critics. The performance of the non-Spanish banks since 1978 suggests that they are perfectly able to take business away from the domestic institutions.

By December 31, 1983 credit investments by non-Spanish banks represented 8.7 per cent of the total by the private banking sector in Spain. The domestic banks attained that figure having among them just 105 branches or 0.6 per cent of the total private bank branches in Spain.

The penetration of the non-Spanish banks continues to grow. In the first eight months of 1984 their slice of the credit market increased to 10.5 per cent. Such a success reflects, as Sr Punset points out, a relationship between resources and assets and a level of transaction costs that is far more competitive than what is to be found in the average Spanish bank.

There is nothing to indicate that the margin will somehow cease to grow once European banks are able, during the transition period, to open more branches and capture more direct deposits.

Some Spaniards finely tuned to Brussels are concerned over a lack of urgency among Spanish bankers as the transition phase towards EEC membership approaches. They question the markets' readiness to absorb shock waves from foreign competition.

The Bank of Spain and other official bank agencies. In 1974 the bank branch network was made up of a total of 15,396 offices, less than half the 1984 total.

Sr Rafael Termes, the AEB chairman, uses several other indicators to pinpoint the extent of over-manning and expansion by the Spanish banks. In 1974 there was one bank or credit and savings branch per 2,275 Spaniards. While the network doubled over the ensuing ten years the Spanish population increased by less than 10 per cent, with the result that last year there was one branch per 1,213 Spaniards.

Spanish bankers who look on the bright side of things say

trimmed by an average 2,500 a year since 1980. The number of staff per branch dropped from 13.6 in 1980 to 10.7 in 1983.

This is still a figure that rightly concerns some Spanish bankers when they view European competition.

The statistic is even less encouraging when viewing the volume of the Spanish banking operation. The present estimate is that there is one employee per Pta 90m of deposits and one bank branch per Pta 900m of assets.

The Spanish market leader as far as bank automation is concerned is generally recognised to be Banco de Santander. The bank began to invest in technology 20 years ago, well ahead of

that overall employment in the sector could be cut by 15-20 per cent.

Clearly cutting back on staff aims to increase the volume of resources handled per employee and per branch by reducing the transformation costs. Sr Termes argues that the continuing restructuring is already showing results.

The Spanish banks have reduced their transformation costs as a percentage of total average yearly assets, from 3.53 per cent in 1979 to 3.01 per cent in 1983, and to an estimated 2.90 per cent in 1984.

The AEB chairman compares these figures to transformation costs that average 2.04 per cent in the French banking sector

period was agreed in 1982 when the banking chapter of the entry negotiations were closed. The Madrid negotiators canvassed for a 10-year transition period for the financial institutions. The delay in entry together with the early agreement on this particular chapter has in practice meant that the transition period originally sought by the Spanish team has been more than met as the seven year period begins with formal entry.

The key point gained by Spain in the negotiations is that throughout the transition period the Madrid monetary authorities can make use of a clause covering "economic necessities of the market" and exercise their present discre-

Hamstrung by syphoning of deposits

Public Sector Deficit

TOM BURNS

THE SPANISH banker has an obsessive complaint. It is the theme of every bank chairman when he addresses his shareholders and it can take on the appearance of a worrying identity crisis in private conversation. "Am I a banker at all?" asked one senior executive plaintively and then asserted: "I am not allowed to be one."

All agree that their affliction has been correctly diagnosed as public deficit financing and that its chief symptom is called "Coeficientes". Sr Rafael Termes, chairman of The Association of Spanish Private Banks, bluntly calls the malady and its manifestations "a cancer."

The situation is that the budget deficit has increased, could increase further and should be diminished. The deficit has spiralled rather than simply increased and in order to finance it the banks have been hamstrung by the "Coeficientes." Unless the latter are reduced, and that means unless the deficit is reduced, Spanish bankers will be justified in saying that they are unable to exercise their profession in a manner comparable to their colleagues in other developed market economies.

The oddity of budget financing in Spain, a singularity that is best expressed through its impact on the banks, is nothing more than the reflection of a huge and accelerated deficit growth that is unparalleled in Western Europe today.

Expenditure rocketed from Pta 2.4 trillion (million million) in 1977 to Pta 8.4 trillion in the 1983 budget and the deficit moved from the 1977 budget figure of Pta 56bn to 1.3 trillion. Over the 1977-83, six-year period the deficit multiplied by 25 times.

The year 1977 was when the effects of recession hit deeply into Spain's formally booming economy and it was also the year of the first free elections of the post-Franco period.

The galloping expenditure was the result both of the increased, recession-induced, costs and the necessity to buy industrial peace at the delicate time of political transition. Spain discovered that a democracy with a decentralised administration is much more costly to run than a strict, uniform dictatorship.

The present Socialist Government when it took office at the end of 1982, inherited a budget deficit that had leapt in the previous 12 months from representing 3.5 per cent of the GDP

(gross domestic product) to the equivalent of 5.2 per cent of the GDP. The budget policy since then has been to contain the percentage and, latterly, to reduce it hopefully by half a point.

One of the gloomiest aspects of the Spanish deficit is that its growth does not have much to do with new industrial projects. The acceleration of the shortfall has been swallowed by current expenditures that aimed to cushion the impact of industrial restructuring.

The key chapters in the deficit have to do with transfers to public and private companies in the smokestack sectors and with subsidies to a burgeoning social security system and a growing army of unemployed.

In 1984 the milestone of one out of five Spaniards without a job among the working population was passed.

While the Government claims it has contained and even reduced the deficit in relation to GDP, expenditure has continued to grow. Moreover,

assets. The need to finance the budget deficit has meant a growing recourse to the "Coeficientes" and a consequent narrowing of the margin of liabilities with which the banks can operate freely.

When the present Socialist Government came to power, two and a half years ago, the "Coeficientes" stood at 31.75 per cent. The single most important feature of Government policy with regard to the private banks has been the upward climb of the compulsory ratio.

The definition of the eligible liabilities base has been upped by some 10 to 12 per cent and the ratios themselves have been raised. At present, the "Coeficientes Bancarios" stand at 51.5 per cent of the new widened deposit base. As the banker who asked whether he was one put it: "We have one bank behind our back."

Arguably the most significant of the budget deficit has in practice meant an end to the bank liberalisation process that was

The monetary authorities added a new chapter to the "Coeficientes Bancarios" by establishing a new 12 per cent slice of customer liabilities which the private banks had to meet by holding Pts. It was this added compulsory onus that pushed the "Coeficientes" over the psychological 50 per cent ceiling and prompted the talk of having hands tied behind backs.

There are two broad responses to the bitter complaints issued by the banking community. The first is that there is no other option than to bear it, and the second is that since the situation has to be borne, the banks may as well grin—their lending is, at the very least, safe and the yield is adequate.

Officials at the Bank of Spain are the first to point out that the "Coeficientes" are too high and they protest that they, the monetary authorities, are absolutely against the compulsory ratios. That said, the argument runs that the deficit is what it is and that it reflects not just minutes of the Finance Ministry but real problems that deal with restructuring the economy.

As a gesture of good faith the ratios were lowered at the beginning of this year. The compulsory investment ratio of eligible liabilities, the "Coeficiente" chapter that composes the main part of the ratio, was lowered from 21 per cent to 16.5 per cent, with a five-year transition period for the liabilities held as of December 31, 1984. The compulsory ratio of Pts holdings was likewise lowered from 12 to 11 per cent.

The banking community is still assessing this surprise move and is somewhat baffled. It is assumed by Madrid financial analysts that there will be further recourse to compulsory treasury bill holdings since the Government needs to place an estimated total of Pta800bn of Pts in order to meet 1985 budget borrowing requirements.

When the monetary authorities say that the banking community may as well accept the situation and grin there is no intended sarcasm. The banks are holdout as much as 15 per cent of their liabilities in Pts, thus making specious the cut in the compulsory ratio. The Pts holdings show simply that there is an acutely depressed private borrowing market in Spain. The businesses that do make money set it aside to cancel debts.

In such a situation it is just as well for the Spanish banks that there is a deficit to finance. The bankers might complain that they are not allowed to be bankers but in the present budgetary circumstances in Spain there is not much banking to be done outside being state creditors.

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Wednesday April 3 1985

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Alfa Romeo suffers sharp rise in losses

BY ALAN FRIEDMAN IN MILAN

ALFA ROMEO, the state-owned company which controls Italy's second biggest car maker after Fiat as well as other industrial activities, lost £97.8bn (\$48.3m) last year, more than treble the deficit in 1983.

The result, which reverses the trend of gradually declining losses by the company, was struck on group turnover of £3,100bn, which rose by 17 per cent.

Alfa Romeo last night blamed the 1984 deficit on heavy capital expenditures of £227bn, related to the launch of car models such as the Alfa 90. The company gave no figures about the financial performance of Alfa Auto.

The car maker, controlled by the

ALFA ROMEO RESULTS (£bn)		
	Turnover	Loss
1981	2,654	97.8
1982	2,300	75.8
1983	2,620	28.5
1984	3,100	97.8

IRI-Finmeccanica holding group, said its total indebtedness soared by 37 per cent to £1,164bn. This means that debt, which in 1983 represented a third of group turnover, now represents 37 per cent of Alfa's total revenues.

Alfa was unable to provide debt servicing costs on its 1984 debt, but said that at the operating level it had made a £50bn profit. The company said it was engaged in heavy spending on the restructuring of its

product line, but could not say what capital investments were likely this year.

Despite a 17 per cent rise in Alfa turnover, the company said it had been hit by a 4.5 per cent drop in demand in the European market. When Alfa calculated the actual drop in demand in those market segments where it is most active, the decline came to 6 per cent. But demand in Italy, where Alfa Romeo claims a 1.4 per cent market share, rose last year by 3.3 per cent.

The car company, based on the outskirts of Milan, said it employed a total of 38,818 people at year-end, a decline of 5 per cent from the previous year.

CBS sets up \$1.5bn credit facility

By Terry Dodsworth in New York

CBS, THE U.S. broadcasting group that recently fought off a takeover threat from Fairness in Media, the right-wing pressure group, has arranged a credit line of \$1.5bn for "general corporate purposes."

The announcement of the new facility coincided with the disclosure that Mr Ivan Boesky, the New York specialist in arbitrage dealings, had acquired an 8.5 per cent stake in the group for about \$247m.

In a filing with the Securities and Exchange Commission, Mr Boesky said the share were not purchased for the purpose of seeking control; he added that he wanted to "encourage the company to take actions which would result in the market price of its shares more adequately reflecting their value."

The two developments highlight the continuing speculation over the future of CBS on Wall Street, despite the initial success of its defence against Fairness in Media.

The pressure group says it is continuing its attempts to influence the broadcasting company, despite its failure to gain access to its shareholder list.

Many analysts believe that CBS's new credit facility is part of its anti-takeover defence. Although the group denied that the funds had been arranged to give it such protection, companies under threat of takeover regularly take such steps to enable them to make counter takeover offers of their own, or to acquire additional businesses that make them more expensive to a prospective bidder.

The company, however, said the credit line would enable it to make acquisitions in its three main business activities: "If opportunities present themselves."

Only last year, CBS bought 12 consumer magazines from Ziff-Davis Publishing.

Confident Dresdner lifts dividend

BY JONATHAN CARR IN FRANKFURT

"WE FIRMLY expect a higher share price," said Dr Wolfgang Röller, chief executive of West Germany's Dresdner Bank. "We are convinced that the current level does not reflect our true strength."

Dr Röller's boardroom colleagues, flanking him at Dresdner's annual press conference, nodded and beamed in agreement. Naturally executives try to put the best face on things on such occasions. But this time a new spirit seemed to be abroad at Dresdner, the country's second biggest bank and for some years in the doldrums.

The bank's 1984 results, released today, give part of the reason for the new confidence. Alone among the "big three" German banks, Dresdner is raising its dividend for 1984 - to DM 7.50 per DM 50 nominal share from DM 6.

This is still behind Deutsche Bank's payout, which is being held at DM 12 a share, but in front of Commerzbank at DM 8. It means that Dresdner has almost doubled its dividend since the dark days of 1981-82, when the bank was reeling under losses on its domestic and foreign lending, and from gold trading.

Moreover, Dr Röller stressed that the higher payout for 1984 was not being made at the expense of key



Dr Wolfgang Röller

items such as risk provision. As is usual with German banks, the balance sheet gives only an incomplete picture of this provision. But executives at the press conference revealed that the Dresdner group - with total assets of DM 174.7bn (\$58bn) compared with the parent bank's DM 91bn - had put aside up to DM 1.5bn for total risk provision last year. Of that sum, more than DM 1bn was for international lending risk.

Dresdner was able both to increase its payout and bolster its reserves thanks to another strong profits performance. For the second

year in a row the group achieved operating profit (a sum never disclosed in detail by German banks) of more than DM 2bn, although it is understood this just failed to match the record 1984 result.

The bank's interest margin (the difference between interest earned and paid) fell to 2.7 per cent from 2.9 per cent in 1983, but Dresdner virtually made up for this by boosting business volume by 6.6 per cent.

Profits from commissions business and from trading on own account were up strongly. Last month, Dresdner announced it was raising DM 465m in cash through a one-for-seven rights issue - its first capital increase since 1961. And Dr Röller revealed that the bank was already close to meeting the tougher capital-lending ratio stipulated in the revamped German banking law. Banks have a six-year transitional period before having to meet the ratio in full.

Apart from all that, the Dresdner board has another reason for giving almost audible sighs of relief. A long period of leadership uncertainty has ended with the decision of Dr Hans Friderichs, who faces trial on corruption charges in connection with the Flick affair, to resign as Dresdner's chief executive.

In many ways the Friderichs era

has been an unhappy one for Dresdner. It began after the former chief executive, Herr Jurgen Ponto, was shot by terrorists in 1977 and Dr Friderichs, then Economics Minister in Bonn, was chosen to succeed him. Later Dresdner's performance was far from glowing - in part at least for reasons which began before Dr Friderichs came to the bank. In fact, the bank's comeback over the last year or two must fairly be booked to Dr Friderichs' credit.

But then came the Flick affair, with Dr Friderichs charged for alleged misdemeanours during his time in Bonn. He has firmly protested his innocence and both the Dresdner executive and supervisory boards stood by him. But naturally the affair cast a cloud over the bank - one now lifted by Dr Friderichs' decision to step down.

The new man, Dr Röller, aged 55, has been with Dresdner for about three decades. Always dynamic, an acknowledged expert on capital markets and a trained economist, there has none the less been a question mark over whether he had the stature and charisma for the top job. His performance in presenting the 1984 results to the press may have helped silence these doubts. He slipped into his new role with ease as though he had it for years.

Saipem seeks listings in Europe and U.S.

BY OUR MILAN CORRESPONDENT

SAIPEM, the Italian state oil and gas pipeline group which last year floated 20 per cent of its shares on the Milan bourse, returned a £82bn (\$31m) consolidated net profit for 1984, an increase of 17.2 per cent.

Sig Enrico Gandolfi, the Saipem president, said the company would seek listings on the London stock market and the Frankfurt, Brussels and Zurich bourses before the end of 1985.

The 1984 profit was struck on consolidated revenues of £1,539bn, unchanged on 1983. Last year 80 per cent of group turnover came from outside Italy. This compares with 70 per cent in 1983.

Saipem, which is also planning to seek a quotation on the New York Stock Exchange, said this might be possible before year-end. Last year Dr Mario Gabrielli, the finance director of ENI, the state energy group which still controls Saipem,

said Saipem would float up to 10 per cent of its shares in New York.

The New York issue, according to Dr Gabrielli, would raise between \$30m and \$60m. The continental European and London stock market listings, however, will not involve share issues, according to Dr Gandolfi.

Saipem's share price on the Milan bourse yesterday fell £120 to £4.82, but the company blamed this on a general downward trend in Milan and heavy selling by foreign investors.

The Saipem order book at year-end totalled £3,710bn, equivalent to more than two years work. On a consolidated basis Saipem's net capital rose 38 per cent last year to £623bn.

Under last year's successful Saipem share issue in Milan institutional investors, including French, U.S., British and West German funds, emerged as a major force.

General Mills hit by cost of disposals

By Terry Byland in New York

GENERAL MILLS, the U.S. retail group, saw a minor downturn in earnings from continuing operations turned into a loss of \$74.1m for the third quarter by charges linked to its decision to sell off the toy division and redeploy some other assets.

Continuing earnings, despite a 50 per cent gain at the restaurant division, dipped from 98 cents a share to 90 cents a share, or \$39.7m for the quarter, on sales 4.4 per cent up at \$1.1bn.

Earnings for the first nine months fell from \$2.93 a share to \$2.72 or \$122m, although sales, at \$3.3bn, showed a gain of 3.5 per cent.

The group's specialty retailing divisions were profitable in the third quarter but in loss for the nine months, while consumer foods operations showed little change for either period, despite heavy marketing expenditure.

Crown Zellerbach rebuffs Goldsmith

BY TERRY DODSWORTH IN NEW YORK

CROWN ZELLERBACH, the U.S. forest products group, has responded acidly to a takeover proposal from Sir James Goldsmith, the Anglo-French financier, saying that it "will not be hurried, bullied or intimidated."

Mr William Cronon, chairman of the company, added that Sir James' "obvious pressure tactics may have succeeded for him elsewhere, but are not appreciated at Crown Zellerbach."

The cool reaction from Crown was followed by a similarly subdued response on Wall Street,

where investors are waiting to see how effectively Sir James will be able to mount an attack on a group armed with the latest and most sophisticated anti-takeover device. In early and light trading yesterday, the shares moved up by only \$4 to \$42.

Sir James' proposal was couched in careful terms because of the "poison pill" provision which Crown Zellerbach recently introduced in an effort to make itself less vulnerable to takeover. In a letter to the company, he avoided making a firm offer, but said his bid would be "in

excess" of \$41½ a share, which values Crown at a little over \$1.1bn.

Sir James' bid tactics are being watched with keen interest on Wall Street, where "poison pill" provisions have been regarded by some investment bankers as a virtually impenetrable defence against a hostile takeover bid.

Under the terms of this defence mechanism, a bidding company triggers rights at a certain stage in the take over battle which allows shareholders in Crown to acquire the options at \$100 a share. The rights then allow current holders to

sell their options to the new owner at \$200 a share.

In what may prove to be a test case, Sir James appears to have mapped out an approach to circumvent these protective rights. In the first place, he is asking the board to redeem the rights - a comparatively simple procedure - so that he can proceed with an offer which will be substantially above the \$28.875 price at which the shares stood before he first declared an interest.

If the board refuses, he says he intends to fight a proxy battle for board representation.

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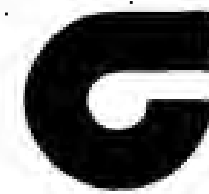
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INTL. COMPANIES & FINANCE

Citicorp poaches top Wardley men

BY DAVID DODWELL IN HONG KONG

WARDLEY, the merchant banking arm of the Hongkong and Shanghai Banking Corporation, has lost five of its most experienced corporate finance executives after a raid by Citicorp, head of Citicorp's new investment banking division in Hong Kong.

Mr Keith Holman, recently poached from East-Asia Warburg to head Wardley's merchant banking team, was unavailable for comment yesterday on what most bankers in Hong Kong see as the most serious setback suffered by the group since the collapse of Carrian Investments two years ago.

With Jardine Fleming and Schroders Asia, Wardley has traditionally been seen as one of the territory's three most formidable investment banking groups. The swoop by Citicorp marks a determined effort by the U.S. bank to break into a banking activity traditionally

monopolised by banks with UK links.

It also reflects increasing interest in Hong Kong by U.S. companies. No major acquisitions have yet been revealed, but a number are thought to be under discussion.

As a number of international—particularly American—banks move to strengthen their securities and investment banking operations in Hong Kong, so a number of similar raids have occurred in recent months—albeit on a smaller scale.

Mr Peter Innes-Kerr was recently poached from Wardley by Chase Manhattan Bank. Mr Anthony Lo, a partner of Schroders Asia, was persuaded to join Banque Indosuez.

Citicorp's ventures have not been confined to Hong Kong. In February, it made a surprise bid for Secombe Marshall and Campion, the UK discount house which acts for the Bank of England. Last year, it

acquired an interest in stockbrokers Scrimgeour Kemp-Gee, and took full control of Vickers da Costa Hong Kong.

The latest move comes just three weeks after a complete reshaping of Citicorp's Asian banking and securities operations. It has put them under an umbrella unit, which is at present without a name but which will include Citicorp's private banking, fund management, stockbroking, money market, corporate finance, and Chinese activities.

The five executives joining Citicorp from Wardley are Mr Stephen Clark and Mr Francis Yuen, who will become directors of the new entity, and Mr Christopher Howe, Mr Francis Leung and Mr K. C. Wong, who will become vice-presidents.

The U.S. bank appointed Mr Tose, who has for 10 years run Vickers da Costa's operations in Hong Kong, to head the new umbrella group. Mr Tose has

had close links with Wardley over a number of years, partly because the two companies were at one time linked in a joint venture securities company, Wardley Vickers, from which many Vickers staff joined Wardley.

Mr Tose said yesterday: "The Wardley team is something that we very much needed. Citibank has no equity origination experience in-house, and obviously even now, we are going to have to fight for a position. I think this is a fairly serious blow to Wardley, though it is an extremely strong organisation, and has a formidable position."

Wardley has been particularly active in recent months, playing an important part, for example, in Sir Yue-Kong Pao's successful takeover—through his publicly quoted subsidiary, Block Kong and Kowloon (HK) and Co. down Company—of Wheelock Marden for HK\$2.5bn (U.S.\$320.5m).

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Deposits up by 31% at AAIB

By Mary Frings in Bahrain

ALUBAIF Arab International Bank (AAIB), a Bahraini offshore banking unit (OBU) owned by 25 Arab banks and government agencies, showed a 31 per cent increase in deposits to \$547m for 1984.

Although funding has proved difficult for some OBUs, against a background of regional political and economic uncertainty, the strength of AAIB's shareholding group compensated for the fact that the bank is only two years old, and has a comparatively small capital of \$50m.

AAIB declared a profit of \$3.21m after general provisions of \$2m. The earnings were slightly up on the \$3.14m reported for 1983 when no such provisions were made.

Total assets rose by 28 per cent to \$613m and the loan portfolio grew by 44 per cent to \$206m.

Another of Bahrain's smaller offshore institutions to have had a satisfactory year was Trans-Arabian Investment Bank (TAIB), which is principally Saudi-owned and regards the Kingdom as its main market.

Despite provisions of \$1.66m which bring the loan loss reserve to 1.9 per cent of the total lending portfolio, net income improved from \$6.8m to \$7.2m.

Mixed 1984 results from Japan's leading brewers

BY OUR FINANCIAL STAFF

A MIXED set of results for 1984 is emerging from Japan's three leading breweries, which have been moving into pharmaceuticals and biotechnology ahead of an expected tapering-off this year in beer sales.

Sapporo Breweries, the second largest and the latest to report, said its group net earnings were 20 per cent higher at ¥4.71bn (\$18.6m) on sales just 5 per cent ahead at ¥391.89bn. It does not foresee this rate of growth continuing in the current year, however, when profits are expected to touch ¥5bn on turnover of some ¥408bn.

Its announcement followed group results from Asahi Breweries, which ranks number three and which also has a sizeable involvement in soft drinks, where it has been struggling to maintain its position. Asahi produced net profits 2.2 per cent lower at ¥1.75bn, despite a 4.4 per cent sales boost to ¥332bn.

Kirin Brewery—by far the largest, with a market share for beer of about 60 per cent—against 30 per cent for Sapporo and 10 per cent for Asahi—has yet to report consolidated earnings for its business year which ended in January.

But its parent company profits

showed a 27.6 per cent jump to ¥25.11bn, achieved on a 7.7 per cent sales gain to ¥1.152bn. Again, though, prospects look somewhat flat for the 1985-86 year, for which it is forecasting net earnings for the parent of ¥26bn on turnover of ¥1.186bn.

Kirin's high domestic profile allows it the benefit of a relatively low advertising budget, but in common with the others its sales growth has been hit by tax increases on beer introduced last May which ranged to 17 per cent.

Exports, which for all three account for a negligible proportion of sales, are seen as the only growth area for beer itself. Kirin, for example, is currently expanding its U.S. sales network eastward from the West Coast, while Sapporo aims this year to edge exports up to reach 1 per cent of sales.

Greater scope is seen in the emergent life science enterprises, into which the companies have been hiving. Kirin, which is engaged to work on anti-cancer agents as well as developing new fermentation processes, intends to spend some ¥7bn on research and development in the current year.

Alex Harvey recommends Carter Holt bid

By Gordon Cram

ALEX HARVEY Industries, the New Zealand building products and packaging group, yesterday recommended the \$255.1m (US\$255.1m) offer from Carter Holt Holdings.

But success for the pulp maker and saw-miller in the takeover—which would be the biggest the country has seen—remains dependent on the reaction of A.C.I. International, Harvey's Australian parent, which has not yet committed its 55.6 per cent stake.

Harvey said it had received assurances from A.C.I. that the Melbourne group was not planning to renew last November's unsuccessful attempt to increase its control. A.C.I. withdrew the earlier bid, worth NZ\$433m and severely contested by Harvey, after the New Zealand Finance Ministry refused its ascent.

It added that New Zealand Forest Products, which intervened on Monday with an equivalent market offer for 10 per cent of Harvey, had undertaken not to persist. Harvey shutters closed unchanged in Wellington at NZ\$2.65, matching the value of the bid, and brokers view the arrival of any counter-offer as unlikely.

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INTERNATIONAL COMPANIES and FINANCE

BEREGOVY PACKAGE TO REFORM FINANCIAL MARKETS

Paris to introduce stock options

BY OUR FINANCIAL STAFF

TRADING in stock options will be introduced for the first time on the Paris bourse as part of a series of new measures to deregulate and modernise the French financial markets.

The decision to introduce stock option trading in France was announced on Monday by M. Pierre Bérégovoy, the French Finance and Economy Minister, in a letter to senior bourse officials.

The latest measures are part of an ongoing and gradual reform of the French financial markets un-

deraken by M. Bérégovoy. Apart from the introduction of stock option trading, the new package includes the introduction of intermediary agents (or jobbers) to help place large securities, self or buy orders, greater flexibility for bond and stock transactions and wider access for large institutional borrowers to the so-called *petit marché* or small bond market.

Borrowers will be able to tap this small bond market for up to FF 1bn a year compared with the cur-

rent limit of FF 500m. Bonds issued on this market do not need prior authorisation from the monetary authorities.

M. Bérégovoy wants to encourage greater competition in the financial markets in France and ease access to the markets for French enterprises. To this end, the Government is proposing to abolish the existing 1 per cent duty on capital increase operations.

The latest measures, including stock option trading, will be introduced in a gradual manner together

with the introduction of financial futures trading, M. Bérégovoy said in his letter to bourse officials.

The Government earlier announced the gradual introduction of financial futures trading this year as well as trading in certificates of deposit (CDs) for the first time in France. M. Bérégovoy emphasised that the Government's aim was to modernise the French financial markets to enable them to compete with other major international financial centres like London, New York and Tokyo.

Huhtamaki profits hit by U.S. costs

By Our Helsinki Correspondent

HUHTAMAKI, the diversified Finnish industrial group which branched out into the confectionery business in the U.S. in 1983, reports a steep decline in profits for 1984.

Boosted by the U.S. acquisitions, group sales have almost doubled to FM 3,885m (\$497m) but profits have suffered. Net profits are close to being halved at FM 51.4m.

The newly-acquired U.S. businesses, which have been grouped into Leaf Inc, have been hit by consolidation costs, capital investment and a big advertising budget. However, Leaf stayed in the black, the company stresses.

Leaf is now the seventh highest confectionery maker in the U.S. Its sales for 1984 were 15 per cent higher at \$315m.

Huhtamaki's other ventures outside Finland include a joint venture in food services in Singapore, manufacturing operations in Mexico and Singapore as well as a fish processing and trading company based in London.

Kone, the Finnish elevator and materials handling company, has acquired Gothilf Bauer Aufzugsfabrik, a West German lift manufacturer based in Bavaria.

Bauer's turnover is about \$25m.

Union Bank of Finland to buy out partners in consortium

BY OLLI VIRTANEN IN HELSINKI AND KEVIN DONE IN STOCKHOLM

UNION BANK OF FINLAND (UBF) is to buy out its three other Nordic partners in the New York-based American Scandinavian Banking Corporation (ASBC).

UBF, Den Danske Bank of Denmark, PKBanken of Sweden, and the Norwegian Kreditkassen held equal shares in the consortium bank. The value of the outstanding 75 per cent is estimated to be nearly \$37m.

The four banks founded ASBC in 1981. At the end of last year its balance sheet stood at \$588m, up 28 per cent from the previous year.

Profits before provisions and taxes came to \$43m. Scandinavian

business accounts for just under half of the bank's loan portfolio of \$350m.

UBF recently joined forces with two other Scandinavian banks, Skandinaviska Enskilda of Sweden and the Norwegian Bergen Bank, to form a co-operation group called Scandinavian Banking Partners.

This group is negotiating to become minority shareholders in each other.

ASBC is the first wholly-owned Finnish bank in the U.S. UBF, which is still re-organising its North American operations, is one of the two major banks in Finland. Its

consolidated total assets at the end of last year were FMk 60,605m (\$8.7bn).

PKBanken of Sweden and Kreditkassen of Norway said last night they intended to establish their own bank in New York, PK Christiania (U.S.) Banking Corporation, as soon as permission was received from the authorities.

The two banks agreed in 1981 to arrange future foreign expansion in joint ventures. They already have joint subsidiaries in London, Hong Kong and Singapore and a joint representative office in Peking.

Armco to sell more assets

By Our New York Staff

ARMCO, the diversified U.S. steel group, is selling its aerospace and strategic materials group, and other assets, as part of its plan to return to financial health. The company had previously announced plans to sell its insurance and financial services operations.

Mr Robert Booi, Armco's chief executive, revealed yesterday that proceeds from the sales would be used to reduce debt, provide adequate liquidity and form the basis for restructuring the company.

The announcement came as the Middletown, Ohio-based group reported that its 1984 financial statements have been qualified by its auditors, Deloitte Haskins & Sells.

The auditors qualification was on the basis that the ultimate effect of the decision to discontinue the insurance and finance leasing business "could not be precisely determined." Accordingly, they said that the resulting loss could be greater than the \$120m that Armco had provided in its financial statements.

Late last week, Armco revealed that it had reached an agreement with state insurance regulators on a plan under which it will contribute additional cash and other assets to resolve capital deficiency problems in its discontinued insurance businesses.

Austrian banks make progress

BY PATRICK BLUM IN VIENNA

GIROZENTRALE, Austria's second largest bank, increased net profits by more than 22 per cent from Sch 96.9m to Sch 118.9m (\$5m) for 1984. A 9 per cent dividend will be distributed.

Capital was increased by Sch 400m to Sch 1.45bn last year to give the bank a firmer base. Further injections are planned to bring capital to Sch 1.65bn in 1985.

The bank continues to build up its foreign business, and considerably increased provisions against international lending. The propor-

tion of foreign business rose slightly from 34.2 per cent to 35.6 per cent of the balance sheet total, which increased to Sch 232.5bn last year.

Österreichische Länderbank, the country's third largest bank, increased net profits by about 7 per cent to Sch 112.6m last year after government subsidies of Sch 276m.

The bank says that increases in general costs, combined with low income from fees, had caused a drop in operating profits, which fell by about Sch 25m to Sch 305m. It

plans to pay a 10 per cent dividend for the second year running.

Capital was increased by Sch 75m earlier this year and a further Sch 150m will be raised later this month. Three more increases are planned to bring capital to Sch 1.8bn in 1985.

Erste Österreichische Sparkasse, Austria's seventh largest bank, expanded its balance sheet in 1984 by 10 per cent to more than Sch 114bn. International business in 1984 accounted for one-third of total assets.

Banque Vernes loss jumps to FF 370m

By Paul Betts in Paris

BANQUE Vernes, the nationalised French bank which has now come under the control of the state-owned Suez financial group, yesterday reported a loss of FF 370m (\$37m) for 1984.

This loss is sharply higher than the FF 180m deficit the bank reported the year before. The bank has been weighed down heavily by its loss-making property portfolio built up during its pre-nationalisation days before 1982.

Vernes has received about FF 500m in fresh capital funds from Suez and the French state to cover its 1984 losses, clean up its balance sheet and strengthen it for future development.

N. AMERICAN QUARTERLY RESULTS

AMERICAN INTERNATIONAL GROUP Insurance			
Fourth quarter	1984	1983	
Revenue	\$	\$	
Net profit	42.2m	80.3m	
Net per share	0.97	1.98	
Year			
Revenue	301.5m	412.1m	
Net profit	4.36	5.98	
Net per share			
AMERICAN MEDICAL INTL. Hospital management			
Second quarter	1984-85	1983-84	
Revenue	\$49.1m	\$14.5m	
Net profit	42.8m	14.7m	
Net per share	0.51	0.19	
Six months			
Revenue	1.24bn	1.2bn	
Net profit	85.4m	51m	
Net per share	1.02	0.62	
* Reflects \$10.1m merger costs			
BRASCAN Industrial holding company			
Fourth quarter	1984	1983	
Revenue	\$	\$	
Net profit	52.8m	25.2m	
Net per share	0.98	0.84	
Year			
Revenue	105.2m	96.6m	
Net profit	2.87	2.80	
Net per share			
CANADA DEVELOPMENT State investment company			
Fourth quarter	1984	1983	
Revenue	\$	\$	
Net profit	1.1bn	984.7m	
Net per share	45.8m	24.5m	
Year			
Revenue	4.3bn	3.8bn	
Net profit	81.1m	45m	
Net per share			
COASTAL Energy			
Fourth quarter	1984	1983	
Revenue	\$	\$	
Net profit	1.82bn	1.85bn	
Net per share	17.6m	24.4m	
Year			
Revenue	6.26bn	5.96bn	
Net profit	107.7m	82.7m	
Net per share	4.50	3.65	
EX-CELL-G Industrial eqpt.			
First quarter	1984-85	1983-84	
Revenue	\$	\$	
Net profit	289.4m	289.2m	
Net per share	8.3m	10.8m	
Year			
Revenue	0.58	0.76	
Net profit			
GATES LEARNLEY Aerospaces			
Fourth quarter	1984	1983	
Revenue	\$	\$	
Net profit	222.4m	143.3m	
Net per share	9.3m	10.1m	
Year			
Revenue	406.8m	350.5m	
Net profit	10.8m	449,000	
Net per share		0.04	
Loss			
GENERAL CORPORA Film exhibitor, bottling			
First quarter	1984-85	1983-84	
Revenue	\$	\$	
Net profit	214.8m	197.2m	
Op. net profit	14.3m	11m	
Op. net per share	0.36	0.29	
GLOBAL NATURAL RESOURCES Oil and gas			
Fourth quarter	1984-85	1983-84	
Revenue	\$	\$	
Net profit	110.0m	44,000	
Net per share	10.43		
Year			
Revenue	15.97m	1.46m	
Net profit	10.25	0.06	
Net per share			
JOHN LABATT Brewing			
Third quarter	1984-85	1983-84	
Revenue	\$	\$	
Net profit	95m	582.2m	
Net per share	15.7m	17.3m	
Year			
Revenue	2.1bn	1.8m	
Net profit	69.8m	60m	
Net per share	2.34	2.34	
RAY DEPARTMENT STORES Retailing			
Fourth quarter	1984-85	1983-84	
Revenue	\$	\$	
Net profit	1.62bn	1.43bn	
Net per share	110m	100.4m	
Year			
Revenue	4.76bn	4.13bn	
Net profit	214.1m	167m	
Net per share	4.95	4.32	
PELLEGRINO Fast-food restaurants			
Third quarter	1984-85	1983-84	
Revenue	\$	\$	
Net profit	1.17bn	1.04bn	
Net per share	30.5m	26.2m	
Year			
Revenue	3.45bn	3.06bn	
Net profit	144.5m	123.1m	
Net per share	3.35	2.83	
U.S. SHOE Footwear, clothes shops			
Fourth quarter	1984-85	1983-84	
Revenue	\$	\$	
Net profit	545.0m	482.4m	
Net per share	30.5m	31.3m	
Year			
Revenue	1.71bn	1.50bn	
Net profit	53.4m	75.2m	
Net per share	2.42	3.41	
TEKTRONIX Electronic instruments			
Third quarter	1984-85	1983-84	
Revenue	\$	\$	
Net profit	418.3m	482.4m	
Net per share	28.8m	26.7m	
Year			
Revenue	1.38	1.24	
Net profit			
WAL-MART STORES Discount stores			
Fourth quarter	1984-85	1983-84	
Revenue	\$	\$	
Net profit	2,070m	1,530m	
Net per share	105.4m	84.6m	
Year			
Revenue	6.4bn	4.7bn	
Net profit	370.8m	195.2m	
Net per share	1.91	1.40	
WICKES Building materials retailer			
Fourth quarter	1984-85	1983-84	
Revenue	\$	\$	
Net profit	738.2m	720.1m	
Net per share	3.5m	741,000	
Year			
Revenue	3,030m	2,870m	
Net profit	8.7m	8.8m	
Net per share	0.87	0.88	
Loss			

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INTL. COMPANIES & FINANCE

Consafe looks to a future based on a broader international field

BY DAVID BROWN IN STOCKHOLM

ONE YEAR ago, Consafe was riding on the crest of a wave. As one of Sweden's fastest-growing enterprises, and the world's largest owner of offshore accommodation platforms, its newly-issued shares were trading at SKr 510 apiece on the Stockholm Bourse.

Only months later, the stocks had tumbled as low as SKr 104; profitability was dropping like a stone; and its young founder, Mr. Christer Ericsson, 43—earlier seen as a model of new Swedish entrepreneurial spirit—was forced to return from his lofty board chairmanship to full-time management, in an effort to stem the slide.

By the end of 1984, the pre-tax result had plummeted from the previous year's record SKr 408m to only SKr 29m, with a heavy and growing interest burden, a weak world market, growing protectionism on the main markets and a drop in capacity utilisation from 86 per cent to 62 per cent.

Moreover, the group predicted that continuing poor market conditions and idle platforms could well result in a loss this year, in spite of such efforts as the recent extension



Mr Christer Ericsson: "We will have to get into areas which don't follow the same up-and-down pattern."

Easier access to important UK market sought

of its depreciation period from 10 years to 15.

"We knew 1984 and 1985 would be tough years, but we didn't think the market would dip this much," admits Mr. Ericsson, surveying the harbour of his native Gothenburg from the top floor of his headquarters. "We've had a lot of disappointed shareholders in Sweden and its very embarrassing. As a result, our current projections are very conservative."

Until last year, Mr. Ericsson was the wonder child of Swedish industry. He left his job as a merchant skipper 15 years ago to transform a simple cargo handling innovation into a worldwide offshore empire, with offices in 13 countries and an annual turnover of above SKr 1bn.

He pioneered purpose-built semi-submersible accommodation platforms, and his company

now claims a 55 per cent world market share. The group also built a number of smaller and more flexible barge-mounted accommodation units, one of which is housing British forces in the Falkland Islands.

But in the course of the past year, demand plummeted and price competition became increasingly fierce. At current rates, new accommodation rig contracts barely cover costs. Meanwhile, virtually all the company's turnover is outside Sweden, which has no offshore market of its own. Roughly half this is generated in the British and Norwegian sectors of the North Sea.

Moreover, growing protectionism, not least in the important Norwegian market, cut capacity utilisation last year by as much as 25 per cent, Mr. Ericsson estimates.

"I don't complain about this—it's understandable. But in the future we'll have to become more internationally oriented, and we will have to get into areas which don't follow the same up-and-down pattern."

As a first step, Consafe concluded a deal late last year to take a 40 per cent stake in SDS drilling of Norway and made arrangements to transfer one of its new drilling rigs over to Norwegian registry. Henceforth, drilling operations will be co-ordinated out of Norway, Mr. Ericsson says.

Moreover, the group is in the final stages of negotiation with a UK offshore group aimed at striking a similar deal, under which Consafe would become a minority partner in return for

easier access to the important British market. It has already transferred a number of its technical and engineering staff to its London office.

While most of the group's large fleet was built at favourable rates in the hard-pressed shipyards in Gothenburg, a growing number of new-builds will be awarded abroad.

"What we mean to do is fly the flag of the market we're competing in... and that means we have to start building more in Norway and the UK, and keeping our money in those countries for further investment," says Mr. Ericsson.

As a second step in its recovery strategy, Consafe is attempting to broaden its base of offshore services. Accommodation platforms, of which there is currently a world glut, account for over half of total turnover. But they are primarily used only when offshore fields are being prepared and Consafe is anxious to expand into both the exploration and production phases as well.

"Ideally, we'd like to spread our turnover evenly between drilling, topside construction (accommodation), subsea engineering and production," Mr. Ericsson says.

As part of this effort, Consafe entered the market for multi-purpose support vessels (MSVs) in 1983. These are capable of performing a variety of tasks in addition to accommodation, the most important of which are various diving applications. A second MSV was scheduled for delivery this month and a third

will be ready in early 1987.

To offer services in the exploration phase, Consafe is having its Safe Petrolia semi-submersible converted into a drill rig, which will be delivered in September. A large new rig for the harsh conditions of the northernmost sector of the Norwegian North Sea, the Safe Triloma, will be on offer in December. Both will be managed by SDS.

On the production side, the group has recently signed a letter of intent with Mitsui Ocean Development and Engineering, the subsidiary of Mitsui and Co., the Japanese trading house, jointly to build a \$40m floating production platform for work in the Far East.

But the current situation remains difficult. World over capacity for accommodation units stands at about 40 per cent, and price competition is cut-throat. Five of the group's 18 vessels are out of work. There are several serious short-term contract negotiations under way, are barely expected to cover operating costs.

"At best, we'll manage to stay on level with last year's

Sharp gain in North Sea investment seen

result," one official says candidly. The worst case scenario remains unspoken.

To hear Mr. Ericsson speak, one would think that Consafe is headed for nothing but blue skies and fair sailing: in 1986 and 1987. "Right now the environment is really tough but even with 35 per cent of our fleet laid up we're still making money."

"We've already signed for new contracts for 1986 at almost double today's rates," he says. "We see more drilling activity around the world and in the North Sea alone next year investment is expected to pick up by 40 per cent to \$11.5bn. I think we'll exceed 86 per cent capacity utilisation next year and that's as high as our peak in 1983."

As Mr. Ericsson himself notes: "The fascinating thing about this business is that it can change so drastically."

These securities having been sold, this announcement appears as a matter of record only.



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Currency and Interest Rate Swap

Due 1994

Arranged by

Citicorp International Bank Limited

March 1985

TECHNOLOGY

EDITED BY ALAN CANE

LOW COST ANSWER TO COMPUTER AIDED DESIGN HARDWARE

One giant board is the big secret

BY PETER MARSH

A SMALL British company is attempting to compete with several U.S. computer giants in offering hardware for running programs in computer-aided design (CAD).

Whitechapel Computer Works based in east London, sold its first product eight months ago and has a staff of 60. It is offering a computer powerful enough to run CAD and other complicated programs (for instance for scientific applications) for \$8,000 to \$11,000.

This is roughly half the price of comparable machines from rival U.S. manufacturers such as Sun Microsystems, Apollo and Hewlett-Packard.

Computers for CAD have to work extremely quickly and to store massive amounts of information. This is so that the machines can do complicated operations with graphics—for example to produce a 3-D representation of a chemical plant, while at the same time making the image appear to turn away from the viewer to give a different perspective.

In recent years, the performance of relatively cheap computers has increased at a remarkable rate, to the extent that machines of \$20,000 to \$30,000 have enough processing and storage capacity to do jobs previously managed only by machines costing many times more.

One result is that the market for CAD has grown rapidly, with more companies in areas such as mechanical engineering finding they can afford the cost of computer systems for design. Industry estimates put the total world of CAD software and hardware sold last year at about \$3bn.

The main beneficiaries have been a mixture of U.S. hardware and software suppliers which often arrange to sell a particular kind of computer with a specific kind of CAD software. For instance, Computervision, one of the leading CAD companies, sells systems based on machines made by companies such as IBM and Sun.

The Calma division of General Electric has a similar agreement under which it sells CAD systems based on Apollo machines. Other types of computers generally used in CAD sell for anything from \$20,000 upwards and include machines made by DEC, Osta General and Prime—though in recent years companies have started to sell relatively rudimentary forms of CAD software that can



Mike Cole, Tim Eccles and Bob Newman with the Whitechapel CAD workstation.

run on IBM personal computers costing a few thousand dollars. Whitechapel, which is backed by \$1.2m from venture-capital groups, hopes to succeed by signing deals with relatively small software houses which agree to sell CAD systems based on Whitechapel machines.

Among the software companies with which Whitechapel has sales agreements are U.S.-owned Aarq and Pafec, based in Nottingham, which sells a draughting and design system called DOGS. Other companies with a similar relationship include Cascom of Thame, Oxfordshire, which sells a computer system for the design of electronic circuits, and Radan, a company started by academics from Bath University.

Whitechapel is producing 60 computers a month, with most of the manufacture done by subcontractors, and so far has sold about 170. Besides CAD companies, Whitechapel has sold machines to academic and research organisations which need powerful hardware for scientific studies, for example work in artificial intelligence.

Mr Tim Eccles, Whitechapel's managing director whose previous employers include Northern Telecom (in Cal-

ifornia) and Rank Xerox, says two factors are behind the low price of the machine. First, the company bases its design on one, large printed-circuit board, measuring 16 inches by 18 inches, roughly three times the size of conventional boards.

As a result, packaging costs are cut compared with the three- or four-board arrangement that might be the norm for comparable computers. The fibre-glass boards used in Whitechapel computers cost about \$1,000 each. The company can obtain them only from suppliers in Belgium or Switzerland.

Second, says Eccles, the company uses the latest integrated circuits that pack a lot of electronic components in a small space, cutting the number of chips in the computer to about 300. The most important part of the computer is a three-chip 32-bit microprocessor made by National Semiconductor.

Mr Eccles, 38, says the Whitechapel machine falls into the category of what, in industry jargon, is known as a "4m computer." This is on account of its performance in four key areas. It works very quickly, processing a million instructions a second. The screen has a

high resolution, displaying 1m picture elements (pixels)—five to 10 times as many as an ordinary microcomputer.

The computer can, so Whitechapel claims, link up to others via an Ethernet network in which it can exchange data at 10m bits a second. Finally, it can store on chips inside the machine up to 1m bytes of information (roughly equivalent to the information in a hefty novel), a capacity that can be extended to 8m bytes.

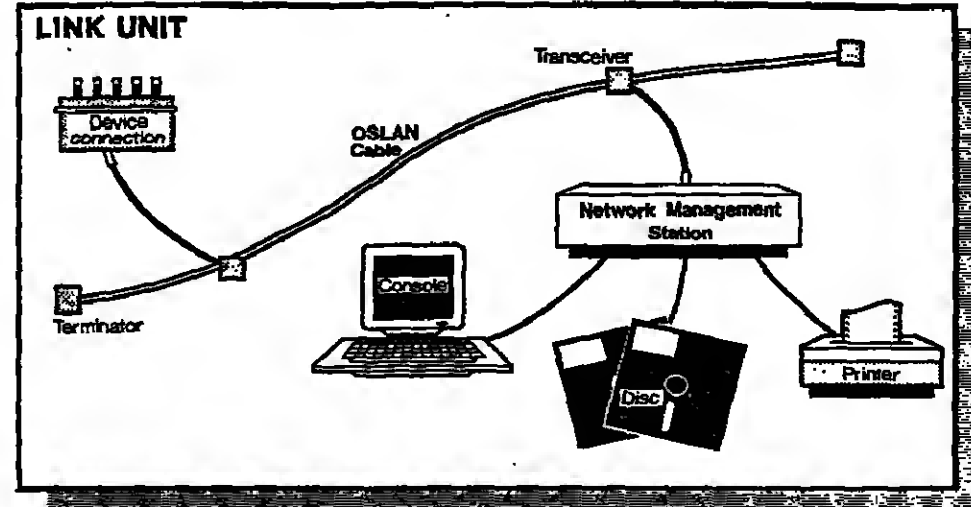
Mr Eccles says that the company plans to enter the U.S. market for computers later this year—it already has a small office in California. "The U.S. is the place where people are putting on the interesting software."

After securing initial investment from the Greater London Enterprise Board, the company (whose six founders, including Mr Eccles, all worked for Logica, one of the UK's leading software houses) obtained additional backing from Baillia Gifford and Newmarket, two investment trusts.

MOVE IN OPEN STANDARDS

ICL's OSNET will connect devices from any maker

BY GEOFFREY CHARLISH



How ICL attaches peripheral devices to its OSLAN network.

INTERNATIONAL Computers (ICL) has taken the plunge and introduced an open systems networking system in advance of finalisation of standards by the International Standards Organisation (ISO).

The purpose of "open systems interworking," or OSI, is to allow any make of terminal, computer, storage unit or other digital device to be connected to a network so that any user can communicate comprehensively with any other.

Many vendors are attempting to embrace the ISO "seven layer" model (this page, March 21) and there are already standards or draft standards in the so-called "lower levels" of the model—those that deal with physical movement of digits between devices.

ICL is one of the few companies to incorporate level four, which guarantees the secure movement of files from point to point across a network. Its new system, OSNET 100, is a step forward from OSLAN, announced last year—a local area network which only interconnects devices that conform to the necessary ISO standards.

With OSNET, ICL can accommodate devices from any maker, whatever standards they use. The required protocol con-

version takes place in newly-developed open systems link units (OSLUs) which plug into OSLAN cable. Each of these allows up to eight devices such as terminals, mainframes or PCs to be connected to the cable, working at speeds up to 18,200 bits per second.

OSLUs can be connected with no interruption to service using a cheap "bee-sting" connector which clamps on to the OSLAN cable while the system is running. The cable can connect over several kilometres in linked segments of 500 metres and can support OSLUs at intervals of 2.5 metres if necessary.

OSNET 100 is a managed network. Management decisions about which terminals may address which computer, for example, are made at a screen and keyboard unit. This is connected to the cable via a "network management system," or NMS, with its own processor and disk storage. The manager responsible is presented with a simple menu from which available services can be allocated.

OSNET 100 software resides in both OSLU and NMS. The former handles such tasks as protocol conversion and terminal interfacing. The NMS controls the running of the network and can load software into

the OSLUs to specify which parts of the network are accessible from each device.

All non-ISO asynchronous devices like microcomputers can be connected (including the IBM PC), whatever variations of transmission they employ, together with devices using the ICL synchronous transmission protocols.

By the end of this year ICL plans to embrace X25 packet switching interconnection and will offer SNA during 1988. Thus ICL joins two major companies, General Motors and Philips, that have recently announced OSI-like networks.

The GM system, called manufacturing automation protocol (Map) is also an open network, for which support has been declared by many major user companies including Boeing, Kodak, Dupont, Ford and McDonnell Douglas. Vendor backers include AT&T, Allen Bradley, DEC, GE (U.S.), Intel and Motorola.

Philips has been developing Sophomation for nearly two years. This is a local and international wide area approach involving large amounts of protocol conversion at network nodes (interconnection points). Lloyds Bank International and Belgian Railways have bought systems.

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Energy

Electricity monitor on-site

AN ELECTRICITY board based in Nottingham is to install 17 energy-monitoring systems in the premises of major customers.

Computers at the headquarters of East Midlands Electricity will automatically monitor use of electricity at the premises, as a result of data supplied over telephone lines.

According to the board, with the system customers will be able to take better advantage of special tariffs, matching their periods of maximum use with times when rates are relatively cheap.

The computer hardware should also cut meter-reading costs for the board.

The system, called Metermate, was developed by Normans-Garrett of Yeovil in conjunction with the electricity board.

Semiconductors

Industrial controller family

MULLARD is now able to supply volume quantities of the Intel 8051 8-bit industrial microcontroller. Implemented in an advanced two micron process, the chip offers enhanced architectural features including non-page oriented instructions, direct addressing, four eight bit register banks and a stack depth of up to 128 bytes.

Mullard is the only official alternative source for this industrial standard chip; the family designated MA80-51AH includes a ROMless version and a version with four kilobytes of read only memory and 128 bytes of read and write memory.

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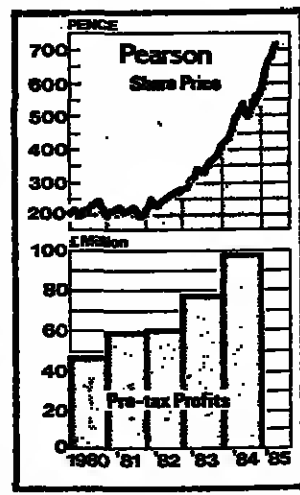
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UK COMPANY NEWS

Pearson surges 28% to record £99m

Pearson, the industrial, banking and publishing group, raised pre-tax profits by 28 per cent in 1984, from £77.4m to a record £99.4m. The group, interests of which include the Financial Times, is declaring a final dividend of 11p, making the total for the year to 17p, against 14p last time. It is also to make a one-for-one scrip issue in view of the substantial rise in its share price. The results were in line with market expectations, though Pearson's shares rose following the figures, to close last night at 718p, up 13p on the day. Lord Blakenham, the chairman, said "the results show good growth all round." The group had said it would pursue a progressive dividend policy and the 1984 payment showed mean dividends had grown at 15 per cent compound since 1980. The figures show profits would have topped £100m at the pre-tax level had the group not changed the basis on which it transmits profit and loss accounts in overseas currencies from year end rates to average rates. The effect of the change was



rise from £10.27m to £14.07m on turnover up from £144.7m to £168.6m. The oil and fine china divi-

sions both produced better results than had been expected at the halfway stage. The Royal Doulton china business produced pre-interest profits of £15.5m (£12.4m), while oil and oil services made £15.4m (£14.5m). Group turnover was £843.2m (£730.4m). Net interest totalled £10.6m (£11.3m). Profits after tax and minority interests totalled £54.1m (£41.9m) and there was an extraordinary net credit of £6.7m (£504,000 debit), which included profits on the sale of part of Pearson's stake in Reuters and Lazard's sale of its holding in Datastream. Earnings per share before extraordinary items totalled 57.8p (£45.07p). Lord Blakenham said the international nature of the group was underlined by the fact that two-thirds of profits now came from overseas operations and exports while a restructuring of Lazard's activities during the year meant that about half of its profits now came from New York and Paris. See Lex

Firm tea prices boost Eastern Produce

ON THE back of sustained firm tea prices Eastern Produce (Holdings) saw its profits before tax surge from £11.7m to £21.3m over the 12 months ended December 31 1984. The directors warn, however, that a recent decline in prices, combined with the introduction of an export tax in Malawi, will adversely affect profitability in the current year. Turnover for 1984 improved from £39.9m to £55.6m. The engineering and trading subsidiaries also produced good results. Pre-tax profits took in an associate's share of £4.25m (£3.3m) and investment and

other income of £791,000 (£330,000). Interest charges were due to £593,000 (£1.28m) but tax rose from £5.77m to £10.5m. Extraordinary items added £295,000 (£797,000). Earnings per 50p share amounted to 97.8p (£7.8p) pre-tax extraordinary items and on a net basis and a final dividend of 7.5p raises the total by 3.5p to 10p net. Climatic conditions during 1984 were not favourable for plantations but the directors point out that the first few months of 1985 have seen improvements. The Lawrie Group and Eastern

Produce have each subscribed a 50 per cent shareholding in E. P. Lawrie Agropecuaria e Participacoes, a Brazilian company with an initial share capital equivalent to £4.8m. E. P. Lawrie has signed conditional contracts to purchase land in Sao Paulo state for a consideration equivalent of approximately £3.2m. Analysts did not need to gaze too deeply into the tea leaves yesterday for an explanation of the almost doubled pre-tax profits reported by Eastern Produce. The average London auction price for tea was over

Custom built systems growth for Logica

AGAINST A background of major growth in custom built systems, Logica lifted taxable profits from £1.82m to £2.15m in the opening six months on sales ahead by £7.54m to £37.55m. The dividend for the half year to end 1984 is unchanged at 0.25p per share. In the last full year the group—a computer software and hardware producer—paid a total of 1p from pre-tax profits at £2.2m on £72.55m sales. Interim earnings per share are quoted at 3.5p against 3.2p after tax of £978,000 (£23,000 amended). Minority interests came to £51,000 (£24,000). The directors say that the con-

sultancy service attracted a number of "prestigious" new clients. International trade in software products/systems kernels increased significantly. In the UK and overseas, Logica launched ON/2, a retail financial transaction processing system, which runs on Stratus continuous processing computers. A major campaign to market the products direct to end-users is underway. Logica also announced that it has agreed to purchase from Management SPA a 50 per cent share in Generis Systems SPA, an Italian software and

systems company, for £1.35m (around £900,000). The company will trade as Logica General Systems. Logica's performance appears to have become distinctly seasonal, with the first half worse than the second. Although the interim pre-tax was £1m ahead of analysts' forecasts it was not enough to shift sentiment and the shares slipped 14p to 278p, very close to the 1984-85 low. The group has developed a number of successful products. Its Logica VTS manufacturing arm is challenging majors in the



PEARSON Results in Brief

	1984	1983
Turnover (excluding banking and investment income)	£843.2m	£730.4m
Profit before interest	£110.0m	£88.5m
Profit before taxation	£99.4m	£77.4m
Profit after taxation and minority interests	£54.1m	£41.9m
Earnings per ordinary share	57.8p	45.1p
Dividends per ordinary share	17.0p	14.0p

Dividend
The directors recommend a final ordinary dividend of 11p net per share, payable on 31 May 1985 to shareholders on the register at the close of business on 26 April 1985.

Report and Accounts
The 1984 report and accounts of Pearson plc will be posted to shareholders on 10 April 1985.

Annual General Meeting
The annual general meeting will be held at Millbank Tower, Millbank, London SW1 on 3 May 1985 at 12 noon.



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The figures for the year ended 31 December 1984 have been extracted from the full financial statements to be delivered to the Registrar of Companies and carry an unqualified audit report.

N. America continues to bolster Pritchard

CONTRIBUTING 52 per cent of group turnover and 44 per cent of operating profit, North America continues to be the major profit contributor at Pritchard Services Group, says Mr Peter Pritchard, chairman. Total pre-tax profits moved ahead by £2.25m to a record of £15.5m (£12.4m) for 1984, on turnover of £15.5m (£12.4m) with a 35 per cent ahead at £446.59m, against £324.63m. Commenting on prospects he says the group is in a phase of consolidation and priorities continue towards achieving a "good measure" of overall organic growth. The final dividend has been lifted from 2.5p to 2.7p which raises the total from 3.5p to 3.8p. Earnings per 25p share are shown as rising from 9.02p to 9.75p.

Group activities include building maintenance and hospital support services, home health care, catering and vending, and security and textile rental. Mr Pritchard says that returns are still too low, in North America, but he believes this market offers real growth opportunities. The final dividend has been lifted from 2.5p to 2.7p which raises the total from 3.5p to 3.8p. Earnings per 25p share are shown as rising from 9.02p to 9.75p.

Home health care represents 15 per cent of North American turnover. In the U.S. the market is estimated to be worth £700m and is "growing well." North American building maintenance and operating profit have grown both organically and with the integration of two acquisitions. Catering and vending progress fell short of expectations, says Mr Pritchard. In UK hospital support services the group gained a significant proportion of new tenders, valued at more than £10m, and Mr Pritchard anticipates that margins will progressively improve. However, he says that the UK municipal services market has been "disappointing."

Pritchard's shares have underperformed the market for the best part of the last two years, partly because the whole health sector has lost its earlier glamour image but mainly because Pritchard has pushed a great deal of stock onto the market to fund its aggressive acquisition policy. The indignation has been acute. Yet the price has now got to the point where the share is downside, against the market, and the rating should start to improve as the U.S. is rewarded in hard profits. U.S. profits are still lagging because of the heavy costs of developing the health care business and high borrowing charges with little return in the way of immediate income. The health side in the UK is progressing well enough but again it could be a year or two before shareholders see the potential turned into profits. With encouraging prospects both sides of the Atlantic a p/e of 5.6 at 94p is not demanding.

Stag cuts dividend as profits slump

A disappointing year at Stag Furniture Holdings has seen profits before tax fall from £19.1m to £607,000, and the total dividend reduced from 5.25p to 2.75p per share. The decline, forecasted at the interim stage when profits dropped by £574,000 to £361,000, was the result of difficult trading conditions and a continuation of losses at Yattion Distributors. Production has now ceased at Yattion's Avalon factory. Closure costs incurred here accounted for the bulk of the extraordinary debit of £1.98m (£1.1m), which also took in a full provision for the merger costs of Stag Cabinet with Yattion. Mr P. V. Radford, the chairman, says that after taking account of the underlying financial strength of the company and the steps already taken to restore profitability, the final dividend will be cut from 3.5p to 1p per share. After the extraordinary item, losses per share are shown as 22.4p (£12.2p earnings). The chairman goes on to say that the "painful and costly" reorganisation will produce a "leaner and more effective company." The current year will be one of consolidation — trading remains competitive, though the group trade profitably in the first quarter. Turnover of this furniture manufacturer for the 52-week period to December 24, 1984 declined from £34.55m to £34.77m.

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Mercury sells 29% stake as Wrightson makes £14m

Mercury Securities, the parent company of merchant bankers S. G. Warburg, yesterday disposed of its 29.3 per cent shareholding in insurance broker Stewart Wrightson Holdings for just under £37m with a placing among a wide range of institutional investors at a price of 575p per share. The price per share was the final dividend of 18p—up 20 per cent from 15p—which Stewart Wrightson announced along with its results for 1984. These show a 29 per cent pre-tax profit leap from £10.74m to £13.53m.

Mercury acquired a shareholding as far back as 1972 when it sold its then insurance broking subsidiary to Stewart Wrightson. Since then the Mercury has changed its direction for development, concentrating on expanding its international banking and securities operations. The holding had become more in the nature of a trade investment, hence the decision to dispose of the shares.

However, Mercury had a long term understanding with Stewart Wrightson and various other companies regarding mergers or takeovers, and the Mercury holding would make a

useful platform in a bid for Stewart Wrightson. Mercury consulted with the Stewart Wrightson board as to whether it wanted to become part of a larger organisation, but the board felt that it was in the best interests of shareholders to remain independent. The shareholding was therefore widely placed. In 1984 after tax profits from Stewart Wrightson rose by more than 40 per cent from £5.82m to £8.31m, aided by a reduction in UK corporation tax rate. The 1984 results included a full year's contribution from Golding Stewart Wrightson, the reinsurance broking subsidiary formed following the acquisition in August 1983 of Arbutnot Insurance Services and its principal subsidiary Golding Collins. Allowance for this feature, pre-tax profits on a comparable basis rose 13.1 per cent and earnings per share by 27.1 per cent.

Profits from the insurance broking operations increased by 37.5 per cent to £11.7m. Brokerage income of the subsidiaries rose 12.3 per cent, while expenses climbed by 15.4 per cent. After adjustment and allowing for currency changes the underlying trend showed a 6 per cent rise in brokerage income, worldwide and 9 per cent in expenses. The climb in expense reflects the increase in staff numbers to prepare for the

greater volume of business following the reorganisation.

comment
The results from Stewart Wrightson are in line with overall expectations, though the profit rise was somewhat different. The market was looking for a higher contribution from the insurance broking activities and the better than expected profits from the U.S. insurance company came as a surprise. This company is now seeing the benefits of the reorganisation within the group which has taken place in recent years. But now that the less making operations have gone and the group has brought order into its credit control, further improvements in profitability can be expected this year, fuelled by the surge in premium rate increase in the U.S. market. The new National Insurance contribution rate will cost the group some £300,000 in a full year—not a great burden. The placing by Mercury Securities of its stake in Stewart Wrightson among institutional investors has removed any immediate threat of a predator and should enable the group to make long term decisions without fear of the short term impact. Nevertheless, the placing at a substantial discount lead to the share price dropping 13p to 580p giving a p/e of 15.3 on 1984's earnings.

BSG benefits from rights issue

A DOWNTURN by BSG International's manufacturing activities during 1984 was offset by the improved performance by the vehicle distribution operations and a reduction in interest charges.

This left group pre-tax profits of £38,000 ahead of £4.21m and as forecast last May at the time of the £10.75m rights issue. The dividend for the year is being maintained at 1p net on the enlarged share capital by a final of 0.65p.

Interest charges fell by £343,000 to £336,000 of which some £600,000 of the decline related to interest savings as a result of the rights issue. The current year's trading will benefit in full from the interest savings following the issue. Management accounts for the first two months indicate an improvement over the same period of 1984.

Registrations for new cars in the UK totalled 1.75m, a slight

reduction compared with 1983's record figures. Competition continued to be severe but nonetheless, vehicle distribution margins showed some improvement. Trading profits of this activity moved ahead from £3.2m to £3.94m. Manufacturing operations returned trading profits of £3.62m, against a previous £4.27m. This side of the group's business suffered from the effects of the six weeks strike at Ford UK in November and December — the cost of this dispute in terms of lost profit was estimated by the directors at £500,000.

Disputes at the Austin Rover Group and upheavals associated with phasing out several of their key models also had an adverse effect on profits. Overall, group turnover advanced from £285.3m to £301.5m.

comment
BSG International is still

struggling. The £1m increase in pre-tax profits looks good enough on the face of it—but £840,000 of the improvement has been achieved by lower interest charges, a direct result of the one-for-one rights issue in May. Surprisingly, the vehicle distribution side had a very respectable year in a difficult market with a strong increase in trading margins. But the manufacturing operations suffered from industrial disruption at Austin Rover and the six week strike at Ford which wiped £50m off profits. Meanwhile, the losses in France continue, clearly absorbing a disproportionate amount of management time. The shares, unchanged at 25p, have at last moved far enough from the 17p rights issue price for the underwriters to sell the stock they were left with. If the group manages £5m pre-tax this year then the shares chance hands on a multiple of nearly 11, assuming a 40 per cent tax charge.

Aaronson cash call to cut debt

BY STEFAN WAGSTYL

Aaronson Brothers, the chipboard maker, is raising £5.5m via a one-for-one rights issue to help cut its borrowings. The rights shares are being offered at 82p each, against a closing market price yesterday of 87p, down 2p. Aaronson says the new funds will create a stronger capital base and allow further expansion of activities and product ranges, which include laminated and veneered boards supplied to DIY stores, furniture manufacturers and shop fitters. The company recovered strongly from the recession to

achieve profits of £3.8m on sales of £38m for the year to last September. Borrowings at that time were put at £10.1m. Aaronson is also cutting back its interests in Union Veneers, a joint venture formed in 1965 with Union's chairman, Mr R. Landes. There have been conflicts of interests, says Aaronson, between Union and its wholly-owned veneer making subsidiary, Brine Veneer Mills, acquired in 1978. There have also been problems in drawing appropriate dividends from Union. Under a reorganisation

scheme, Aaronson will receive a £1.9m once-off dividend from Union. In return it will make a £1.4m loan repayable over six years and will give up its rights to ordinary dividends in future. While Aaronson's interest in Union will stay at just over 50 per cent, it will no longer be entitled to appoint directors and will not consolidate its results in the group accounts. Aaronson is writing-off £550,000 this year as a result of the reorganisation, but says that group liquidity will be improved by the Union dividend and interest payments.

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UK COMPANY NEWS

Christies over £17m in 'exceptional year' for art

Christies International, the auctioneer, nearly doubled its pre-tax profits in 1984 from £9.74m to £17.23m with the international art market experiencing an "exceptional year".

The dividend is being raised from 8.5p to 11p per share with an increase of 2p in the final payment to 5p. Earnings rose from 21.47p to 38.46p. A one-for-one scrip issue is proposed.

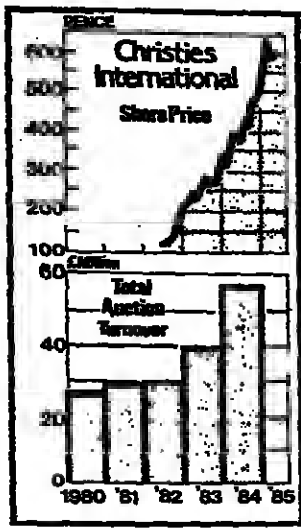
Auction prices moved ahead on all fronts and resulted in a 43 per cent increase in sales over the previous year to a record £379m, says Mr J. A. Floyd, the chairman.

"All our salerooms benefited," he says, "from the improvement and Geneva after a dull first half had a successful autumn season."

At £62.8m turnover increased by 38.3 per cent on 1983, generating operating profits of £15.97m (£9.13m).

The chairman says that the last two years have seen tremendous growth in the international art market. "Undoubtedly the high point in 1984 was the disposal of 71 old master drawings from the Chatsworth collection in July. The total sale of £21m exceeded the most optimistic estimate," he says.

The practice of operating from two-tier salerooms in both London and New York has proved "successful". In addition, Christies has formed a company in Monaco and opened new offices in Hong Kong, Tokyo and Tel Aviv.



Plans for doubling the size of the Park Avenue saleroom in New York will involve an expenditure of £10m. Building work is proceeding and the first sale in the new saleroom is scheduled for early May.

On prospects, Mr Floyd says that prices for international art like any market can fluctuate as many factors influence demand, not least changing exchange rates. But he is confident that results for 1985 will again be satisfactory.

Retained profits for 1984 came

out at £6.88m (£3.29m), after tax of £2.3m (£0.25m), extraordinary credits of £1.05m (£638,000), and dividends.

• comment

These results might give the impression that record years like record auction room prices have become almost commonplace at Christie's International. Even the exceptional sales which used to be as rare as Rembrandts seem to be more frequent — indeed last year's highlight, the £21m Chatsworth drawings collection, could be matched this year by next month's auction of Old Masters in New York. However, as this conservatively-managed company is the first to point out, the international art market is enormously volatile — conditions could easily change. In particular, 1985 is unlikely to benefit from exchange rate gains which added £1.5m to last year's pre-tax profit. Nevertheless, everything points to another strong year — perhaps taking the company to £20m pre-tax U.S. sales, which exceeded the UK for only the second time last year, are likely to gain from the extension of its New York premises, clear recognition of the great importance of the American market. No surprise then that Christie's fetches a good price in the stock market — at 600p up 12p, the shares trade on a prospective multiple of 12½, assuming a 50 per cent tax charge.

Recovery continues at Empire Stores as profits double

Empire Stores (Bradford) continued its improvement in the year to January 26 1985, by more than doubling pre-tax profits to £3.09m. In 1983-84 this catalogue mail order group returned to the black with profits of £1.52m, after incurring losses of £1.13m the year previously.

A final 2p (1.25p) dividend is proposed, making a total for the year of 2.5p (1.25p). Stated earnings per 25p share are shown as 5.97p (5.06p).

Following the further progress towards profits recovery during the past year, the directors expect that, subject to unforeseen circumstances, there will be a further "marked improvement" in the current year.

For the year under review turnover improved by just 1.5 per cent to £156.55m (£158.64m). The directors say that sales from the autumn/winter catalogue were disappointing, and that the trend continued into the beginning of the new season.

The situation is now improving, however, led by a strong recovery from the fashion section of the catalogue. The directors add that the telephone ordering and home delivery facilities maintained a high standard of service during the year.

The group's operating profit amounted to £4.21m (£2.55m).

The pre-tax figure was struck after interest charges of £1.15m (£1.36m), and a tax repayment supplement of £24,000 (£48,000). Tax took £881,000 (£128,000 credit).

• comment

The miners' strike has caused problems for the Bradford-based Empire Stores. Many of its agents were strikers' wives and unable to maintain mail order sales in their communities. The failure of a young fashion line plus a tougher policy on bad debts (the company never specifies the extent of these) also contributed to the virtual standstill in turnover. With a historic multiple of just under 17 and dividend yield of 3.6 per cent, the group seems rightly rated at 100 up 2p — the small rise reflecting the pre-tax gain which was appreciably bigger than expected. In the next year the group is hoping that both its Italian and Dutch connections (two Italian family run retailers have together taken 20 per cent of the shares and have a seat on the board. Vender the major Dutch retailer has a 14.3 per cent holding and two seats) will begin to show in improved marketing and promotional activities. For 1985 a prospective multiple of around 13 on earnings of 7.7p per share is forecast by analysts.

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All-round improvement lifts Brammer to £10m

IN SPITE of "very tough competition" all principal operating companies within Brammer performed well during 1984 and enabled the group to lift its profits before tax from £5.57m to record £10.17m over the 12 months.

Results in the UK, Western Europe and the U.S. showed substantial improvements.

The directors intend to expand the group's product and market base in this country and in the U.S. They will also continue to seek investment opportunities to broaden the group's own compatible areas where they can exploit its strengths and enhance the growth and development of Brammer businesses.

Turnover for 1984 improved from £67.53m to £85.44m and operating profits pushed ahead by £3.39m to £9.94m after deducting distribution costs of £11.05m (£10.16m) and similar administration expenses of £7.95m (£7.19m).

Earnings per 20p share increased by 53 per cent to 20.4p (13.3p) and a final dividend of 5.25p makes a net total of 7.75p, against a previous 5.2p. The rise here reflects the directors' confidence in the future growth and prosperity of the group.

Brammer, based in Cheshire, is engaged in the distribution of bearings, power transmission products, machine tool spindles and accessories, electrical connectors and electronic components and specialty drive belts.

The UK and Western Europe

accounted for £8.64m (£6.28m) of operating profits and the U.S. for £1.31m (£276,000).

• comment

Brammer has at last climbed above the £5m-£7m pre-tax profit plateau where it has been resting since 1975. It probably got moving only just in time to avoid the predatory interest of the acquisitive Bunzl which clearly found Brammer too expensive at 300p and more. It might have been a different story at below 150p, where Brammer shares traded early last year. The strongest evidence has come from the U.S. businesses, which have recovered sharply to increase operating profits more than four fold. But both in the UK and the U.S. Brammer has shown the gains which a company with large fixed overheads can generate from volume increases. The outlook for 1985 is of solid rather than spectacular progress — the electronic distribution operation, expanded by the UEH acquisition, is expected to have a full year. Brammer, with £9m net cash in the balance sheet, is also looking for acquisitions in distribution and in related activities such as service and maintenance. After their strong trading, the shares, up 2p to 306p, are well up with events — assuming full year profits of £11.5m pre-tax and a 40 per cent tax charge, they trade on a multiple of 13.

Television Services ahead

Record taxable profits of £520,000, against £240,000, were achieved in 1984 by Television Services International, the USM quoted television, video and film production group.

The dividend is in effect being doubled from 0.5p to 1p per 50p share. Stated earnings rose from 3.40p to 6.22p.

Profits were attained on turnover ahead at £4.4m, compared

with £2.2m. Mr Andrew Lee, the chairman, says that overheads have been reduced at Mollnare, the facilities group acquired for £2.1m in February this year. "Mollnare is now set to rapidly reverse its loss-making record and produce a useful contribution to 1985 group profits," he says. Group prospects for the current year look promising, he says.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's accounts.

TODAY
Interphase—A. B. Electronic Products, London and Scottish Marine Oil.
Parsa—Parsa, Associated British Foods, Baxford, Blockleys, Bodycote International, Cookson, Glynned International, Hugel and Hill, I. and J. Myman, Industrial Scotland Energy, London and Manchester, Albert Martin, Wm. Morrison Supermarkets, Newmarket, Portals, Porter Chadburn, Sanior

Engineering, Sun Alliance and London Insurance, Thurgar, Sordes, Wankle Colliery, Wolf Group.

FUTURE DATES

Interphase—A. B. Electronic Products, London and Scottish Marine Oil. Apr 16
UDU Apr 12
Vaux Breweries May 6
Comella Estate Agents Apr 11
Gomelre Apr 11
Eam Apr 17
Fitch and Co Design Con- Apr 10
sultants
Hartford (Arthur) Apr 26
Lee Refrigeration Apr 16
Nieto International Apr 16
Steel Brothers Apr 16
Trevie and Arnold Apr 16

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Over-the-Counter Market

High	Low	Company	Price	Change	Gross Yield	P/E	Fully
144	123	Ass. Brit. Ind. CULS	148	—	8.0	4.4	7.8
151	135	Ass. Brit. Ind. CULS	148	—	10.0	8.9	—
157	51	Almington Group	57	—	8.4	11.2	6.5
42	25	Amridge and Rhodes	34	—	3.4	2.4	14.5
148	108	Barton Hill	144	—	3.5	8.5	8.3
88	42	Bayer Technologies	54	—	12.7	2.1	—
201	170	CCL Ordinary	170	—	15.7	13.8	—
182	110	CCL Type Conv. Pw.	182	—	6.7	0.9	—
135	100	Carborundum Ord.	135	—	10.7	12.3	5.0
86	54	Carborundum 7.5pc P.	86	—	10.7	12.3	5.0
73	51	Ookorah Services	314	—	—	—	12.6
314	182	Frank Marshall	314	—	6.8	3.8	10.6
288	170	Frank Marshall P.O. 87	288	—	—	—	—
32	25	Frederick Parker	32	—	2.7	1.7	3.9
50	30	George Blair	50	—	16.0	7.9	7.5
50	25	Ind. Proclation Castings	50	—	4.9	4.9	4.7
218	185	Iala Group	201	—	13.7	5.2	6.9
124	101	Jackson Group	124	—	5.0	5.7	8.9
285	215	James Burroughs	285	—	10.0	15.5	7.1
83	83	John Burroughs	83	—	10.0	15.5	7.1
87	71	John Burroughs	87	—	10.0	15.5	7.1
182	100	Linguaphone Ord.	182	—	16.0	15.5	7.1
100	50	Linguaphone 10.5pc P.	100	—	16.0	15.5	7.1
630	300	Minisource Holding	630	—	5.0	11.1	—
120	31	Minisource Holding	120	—	5.0	11.1	—
90	28	Scrivens "A"	90	—	5.7	—	18.8
92	61	Torday and Carlisle	92	—	4.3	1.2	19.9
444	350	Trevan Holdings	444	—	7.5	7.9	9.4
274	17	Unilock Holdings	274	—	17.4	8.0	6.1
98	81	Walter Alexander	98	—	—	—	—
247	216	W. S. Yeates	247	—	—	—	—

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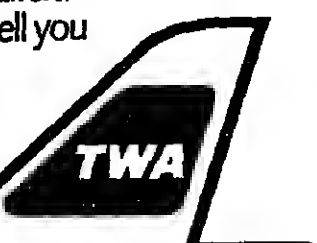
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BODDINGTONS' BREWERIES PLC

Results for the year to 31st December 1984

	1984 (£'000s)	1983 (£'000s)
Turnover	51,587	47,701
Trading profit	9,958	9,432
Profit before tax	9,458	9,095
Profit after tax	5,159	5,082
Dividend payment per share	2.85p	2.64p

Points made by the Executive Chairman, Mr. Ewart Boddington:

- Trading profit rose by 5.6%, offset by higher interest charges and depreciation, largely resulting from the continued high level of investment in the licensed estate.
- Capital investment during the year amounted to £4.696m and a further £4.589 million has been earmarked for 1985.
- Sales of lager have grown strongly and made an increased contribution to profits.
- With the development of our catering activities, the profit from retailing has increased substantially.
- Boddingtons' Bitter in cans is one of the leading brands in the North West and the launch of 2 litre PET bottles of Boddingtons' Bitter has been well received.

Annual General Meeting, Britannia Hotel, Portland Street, Manchester, 11.45am Friday 3rd May.

Copies of the Annual Report may be obtained from:
The Company Secretary, P.O. Box 331, Strangeways Brewery, Manchester M60 3EL

Boddingtons

Strangeways Brewery, Manchester



UK COMPANY NEWS

Enlarged
Evered has
465%
profit surge

Evered Holdings, Surrey-based engineering group with interests also in garden furniture and rope making, saw its pre-tax profits surge from £609,000 to £3,441m in 1984, a 465 per cent increase.

Mr. Raschid Abdullah, the chairman, says that the group underwent a major transformation during the year, following the £5.3m rights issue in March, and the acquisition of Brockhouse, a West Midlands engineering concern, in May. The "substantially increased" size and earnings potential of the group has only been partly reflected in the 1984 figures, he says.

At the time of the rights issue a 2.1p dividend for 1984 was proposed. The directors are now proposing a 1.5p final, bringing the year's total to 2.3p (0.5p). Stated earnings per share jumped from 6.5p to 32.2p.

The start of the current year is encouraging, Mr. Abdullah says, and the directors have prospects with confidence. Their commitment to expand organically and by acquisition remains. The chairman says that the acquisition of Brockhouse has given the group a broader spread of activities both in terms of product range and geographical location, with the result that the sole dependence upon the UK manufacturing base for profits has been eliminated.

Evered's main-stream businesses continued to show growth during 1984, with record profits being achieved from the original businesses and the Hawkins and Tipson group producing its first operating and pre-tax profits since 1980. Total group turnover expanded to £53.55m (£12.24m).

Group borrowings at end-1983 stood at 116 per cent of shareholders' funds. At end-1984 they were reduced to £11m, representing 49 per cent of shareholders' funds.

comment

Evered's impressive figures show how tight management can turn the most staid engineering businesses round. The Abdullah formula is Hanson writ small: acquire a traditional rundown company, southerly its overheads and watch the return on capital sales soar. Evered's figures take into account some eight months of trading from the latest and largest to date so far, Brockhouse. This has given the group a much broader spread of business in terms of product range and in geography. Some 25 per cent of group operating profits are now dollar denominated, and the dependence on the UK manufacturing base has been cut. The next move is likely to be another major acquisition with the Abdullahs planning a little ambitiously, to achieve £10m sales for the group within the next four years. A purchase is likely to be funded by paper, but Evered points out that it should reduce borrowings to between 25 per cent and 30 per cent of shareholders' funds this year.

Wilson house sales rise
despite market decline

Wilson (Connolly) Holdings increased its house sales by over 16 per cent to a record 2,100 in 1984 while the number of new dwellings started by the industry in the UK fell for the first time in five years.

Group pre-tax profits climbed from £13.23m to £15.84m with housing and contracts accounting for 94 per cent of the total. Two weeks ago Barratt Developments, Britain's biggest housebuilder, reported a 3,550 drop in sales to 12,150 in 1984 and a £15m fall to £4.07m in taxable profit or the six months to December 31.

Wilson's shareholders are in line for an increased dividend total of 3p, against 2.475p, with the directors recommending a final of 2p. The distribution is covered seven-fold by earnings 20.7p (18.1p).

Mr. L. A. Wilson, chairman of Wilson, again draws attention to the land supply problem. Prices in pressure areas, notably in the South East, have, he says, "leveled" which price the first time buyer out of the market.

The chairman says that County structure plans, many of which are due for imminent review, are still fall-

ing to recognise the demand for new houses and it is alarming that the 20 already published advocate reductions in housing output from current levels, in some instances as much as 28 per cent.

The housing subsidiary, Wilson Homes, attained an average selling price of £23,400 for each unit, including 500 plots acquired with Chowne, the company ended 1984 with 10,200 plots, which is 500 more than at December 1983. Wilson's results for 1984 have been adjusted for the Chowne's acquisition.

The construction side opened 1984 with a "weak" order book but "we achieved our targets and entered 1985 with orders at a record level and at acceptable margins," says Mr. Wilson.

A £2.4m contract has been secured for a factory and offices in the Wellesborough Enterprise Zone, which is scheduled for completion this year.

Total group turnover amounted to £76.78m (£62.5m) with £74m (£57.44m) attributable to housing and contracts. The tax charge was £2.7m (£2.37m), and after allowance for dividend payments the retained profit was higher at

£7.78m (£6.57m).

comment

To say that Wilson's figures are up to expectations states a bare fact but it hardly does justice to a profits improvement of 20 per cent from a company in a sector which is experiencing a sharp decline in the level of activity. Wilson's 17 per cent increase in house sales and steady 20 per cent profit margin must cause a few pained looks at Barratt. Over the last ten years the group's compound growth rate has been 27 per cent per annum, which testifies to the strong management within the group. The blot on the landscape is undoubtedly the property division which fell into the red but at least that looks capable of a recovery this year. Housebuilding is unlikely to be very bright—there is a limit to how far Wilson can buck the trend—but even so profits this year could reach over £18m pre-tax. Yet surprisingly the shares, at 190p, trade on a historic multiple of only 9.2. That could be because the whole sector is perceived as a problem one, but it seems a little harsh on Wilson.

Lambert
Howarth up
23% in firm
shoe market

DESPITE PRESSURE on selling prices, Lambert Howarth Group was able to take advantage of a firm footwear market throughout most of 1984, and lifted pre-tax profits by 19 per cent to £1.57m on sales 23 per cent higher at £23.85m.

The directors attribute the group's progress to its success in promoting a modest swing towards higher value and more fashionable shoes. They say that there is little indication that the overall market for footwear in the UK will grow in the current year, but are confident that the group's emphasis on investment, productivity and design will enable it to respond rapidly to changes in fashion and market opportunity.

The profits and sales figures compare with £1.52m and £19.45m respectively last time when the total dividend was the equivalent of 4.79p. A final of 4.25p in respect of 1984 increases the total to £1.98m (£1.98m), and the dividend will account for £2.00m (£2.00m).

Earnings per share are stated at an adjusted 23p (18.6p). The tax charge was unchanged at £499,000, to leave distributable profits of £1.08m (£980,000), and the dividend will account for £2.00m (£2.00m).

The directors say that the manufacturing division required a high level of investment in plant and machinery which was maintained throughout the year and will continue provided it achieves the levels of productivity which have been achieved. When combined with other measures that are being taken to improve unit costs, this will help to ensure that the group continues to produce products that offer value for money to its customers, they say.

comment

Life is not quite so difficult for footwear suppliers to Marks & Spencer as garment manufacturers to judge by the latest figures from Lambert Howarth. M & S accounts for about half of sales and a similar amount of profits. While it may seem that other customers are as shrewd in their buying policies as M & S rather than any generosity on the part of Saint Michael. Anyway, the company had its black spots. The drift in sterling undermined the margins of its importing subsidiary, Global, so that some 20 per cent of sales were virtually no profit. That should change this year but a generally sluggish UK market is going to prevent that recovery being turned into a black mark in its profits this year. There should be some modest advance—pre-tax—but higher tax bills may mean the earnings line actually declines. So a 1/10 of 10 at 225p is not going to get the blood racing though the new management is not going to want to live with a stodgy earnings performance for long.

Newman Inds. in £8.2m rights

BY IAN RODGER

Newman Industries, the diversified engineering group, is launching an £8.2m underwritten rights issue as part of a four point plan to simplify its financial structure and strengthen its balance sheet.

The plan also involves the conversion of the £8.2m in convertible redeemable participating preference (CCRP) shares into ordinary shares and a resumption of full dividends on the other preference shares.

The company, which had to be rescued with an £8.3m refinancing two years ago, has since enjoyed a sharp improvement in its profits. Two weeks ago it reported pre-tax profits in 1984 of £5.4m.

The main problem with the

existing financial structure is written by Morgan Grenfell, which are difficult to trade, account for most of the company's equity. The seniority for dividends has also made it difficult to pay dividends on other classes of shares.

CCRP shareholders were reluctant to convert their shares into ordinary shares because of the group's high borrowings. The proposed rights issue would raise £7.7m net and reduce Newman's capital gearing from 83 per cent to 66 per cent.

In the rights issue, holders of CCRP and ordinary shares are being offered one new share at 25p for every three held on April 25. The rights will be held on April 25.

and the balance has been underwritten by Morgan Grenfell. Newman is proposing to pay an interim dividend of 0.5p on the old shares and the ordinary shares arising from conversion of the CCRP shares. A final dividend of 0.5p will be paid on these and the new shares issued in the rights issue.

Holders of 57.8 per cent of the group's high borrowings. The CCRP shares have agreed to vote in favour of the conversion proposals. As part of the proposals, CCRP shareholders have agreed to the fixed 0.5p dividend payable in respect of the first half of 1985. Meetings of holders of the various classes of shareholders to approve the proposals will be held on April 25.

MINING NEWS

Northgate relieved by fall in \$

BY KENNETH MARSTON, MINING EDITOR

THE RECENT falling-off in the value of the U.S. dollar will have been noted with some relief by the Canadian Northgate Exploration whose main business is the mining of gold and copper at its Chibougamau mines in Quebec. The strength of the U.S. dollar has had a depressing effect on the metal prices in this currency. Because the Canadian dollar has not fallen so much against its U.S. counterpart as have most other currencies Northgate has not enjoyed the exchange rate gains as have the Australians and

South African mines for example. Northgate had net income of C\$2m (£1.2m) in 1984 against a loss in the previous year of C\$6.9m. However, the company stayed out of the red last year with the aid of exceptional items, notably the sale of part of its holding in the gold-producing White Creek Consolidated for C\$2.2m.

At the same time Northgate had to battle to reduce its bank debt, the cost of servicing which is eroding working capital. Still, long-term debt at the year-end

had been lowered to U.S.\$19m from U.S.\$35m a year previously. In the annual report the chairman, Mr. Patrick Hughes, says that any improvement in earnings of mining operations appears to be largely dependent on a decline in the U.S. dollar.

Meanwhile, the reduction of bank debt remains a priority and the failure to complete all of the sale of White Creek in 1984 as planned means that further alternative methods of debt reduction will have to be examined, he adds.

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Salomon Brothers International Limited	Swiss Bank Corporation International Limited	S.G. Warburg & Co. Ltd.
Algemene Bank Nederland N.V.	Bank Brussel Lambert N.V.	Banque Nationale de Paris
Banque Paribas Capital Markets	Barclays Merchant Bank Limited	Commerzbank (Austrian)
Commonwealth Bank of Australia	Credit Commercial de France	Credit Lyonnais
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Kidder, Peabody International Limited	R van Lanschot Bankiers N.V.	Lloyds Bank International Limited
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Société Générale	Speers & Sons SDS	Sundome Finance International
Sumitomo Trust International Limited		Svenska Handelsbanken Group
Union Bank of Switzerland (Securities)	Westdeutsche Landesbank	Yamaichi International (Europe)

Application has been made to the Council of The Stock Exchange for the Notes to be admitted to the Official List. Interest on the Notes will be paid six-monthly in arrears, commencing October, 1985. Particulars relating to the Notes are available in the Extel Statistical Service. Copies of the listing particulars may be obtained during business hours up to and including 5th April, 1985 from the Company Announcements Office of The Stock Exchange and up to and including 17th April, 1985 from:

County Bank Limited 11 Old Broad Street London EC2N 1BB	National Westminster Finance B.V. c/o R van Lanschot Bankiers N.V. Jan Willem Broerweg 25 Amsterdam	The Chase Manhattan Bank, N.A. Woolgate House Coleman Street London EC2P 2HD
Stevens, Turnbull & Co. Limited 3 Moorgate Place London EC2R 6HR	Cazenove & Co. 22 Trenchard Street London EC2R 7AN	

3rd April, 1985

BASE LENDING RATES

A.B.N. Bank	13%	Johnson Matthey Birs	13%
Allied Irish Bank	13%	Knovsley & Co. Ltd.	14%
Henry Anshcher	13%	Lloyds Bank	13%
Amro Bank	13%	Edward Manson & Co.	14%
Associates Cap. Corp.	14%	Meghraj & Sons Ltd.	13%
Banco de Bilbao	13%	Midland Bank	13%
Bank Hapsolim	13%	Morgan Grenfell	13%
BBCI	13%	Mount Credit Corp. Ltd.	13%
Bank of Ireland	13%	National Girobank	13%
Bank of Cyprus	13%	National Westminster	13%
Bank of India	13%	Northern Bank Ltd.	13%
Bank of Scotland	13%	Norwich City Trust	13%
Banque Belge Ltd.	13%	People's Trust & Sav. Ltd.	14%
Barclays Bank	13%	Provincial Trust Ltd.	14%
Beneficial Trust Ltd.	14%	R. Raphael & Sons	13%
Eric Bank of Mid. East	13%	P. S. Reifson	13%
CL Bank Nederland	13%	Roxburgh Guarantee	13%
Canada Permut Mige	13%	Royal Bank of Scotland	13%
Cayzer Ltd.	13%	Royal Trust Co. Canada	13%
Cedar Hotel	14%	Standard Chartered	13%
Charterhouse Japhet	13%	TCB	13%
Choulatons	13%	Trustee Savings Bank	13%
Citibank NA	13%	United Bank of Kuwait	13%
Citibank Savings	13%	United Mizrahi Bank	13%
Clydebank Bank	13%	Westpac Banking Corp.	13%
C. E. Coates & Co. Ltd.	14%	Whiteaway Laidlaw	14%
Comm. Bk. N. East	13%	Williams & Glyn's	13%
Consolidated credits	13%	Winttrust Secs. Ltd.	13%
Co-operative Bank	13%	Yorkshire Bank	13%
The Cyprus Popular Bk.	13%		
Dunbar & Co. Ltd.	13%		
Duncan Lawrie	13%		
E. F. Trust	13%		
Exeter Trust Ltd.	13%		
First Nat. Fin. Corp.	14%		
First Nat. Secs. Ltd.	14%		
Robert Fleming & Co.	13%		
Robert Fraser & Puts	14%		
Grindlays Bank	13%		
Guinness Mahon	13%		
Hambros	13%		
Heritable & Gen. Trust	13%		
Hill Samuel	13%		
C. Hoare & Co.	13%		
Hongkong & Shanghai	13%		

Bairstow Eves

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RECORD
RESULTS
IN 1984

- 16,800 homes sold in 1984—more than ever before.
- Profits rose to a new high of £3,061,000.
- Dividend to shareholders raised by 20%.
- In 1984 total branches up from 66 to 94.
- Earnings per share increased by 33% to 5.48p.
- Continued development of mortgage and financial services.



FURTHER PROFIT GROWTH EXPECTED....

The expansion of the business is continuing, and with the additional funds of £6.8 million raised in January, the Company is poised to expand both by acquisition and internal growth. Acquisitions so far in 1985 increase total branches to 104.

For a copy of the 1984 Report & Accounts please write to:
Company Secretary, Bairstow Eves PLC, 76 North Street, Romford, Essex RM1 1HD

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UK COMPANY NEWS

LMI launches £45m 'unwelcome' bid for Allied Textile group

BY ALEXANDER NICOLL

London & Midlands Industrial, an industrial holding company which recently lost a long battle for Hoskins & Horton, yesterday launched a much larger £45m bid for Allied Textile Companies, a Huddersfield-based textile and investment group.

ATC, caught by surprise on the day of its annual shareholders' meeting, termed the offer "wholly unwelcome" and said it would produce a considered reaction within the next few days.

Meanwhile it advised shareholders to take no action and Mr Russell Smith, chairman, expressed encouragement that the company's share price yesterday rose well above the bid price.

LMI moved immediately after acquiring a 13.3 per cent stake in ATC, mostly from investment clients of Henry Ansbacher, the merchant bank. It hoped to secure the agreement of the ATC board to its offer, but ATC's response yesterday appeared to render this unlikely.

ATC makes high quality worsted cloths and yarns through subsidiaries such as Moxon and Reid & Taylor, makers in which of other specialist textile businesses, including fabrics for defence and automotive uses.

Mr Bill Seddow, LMI chairman, said the specialist nature of ATC's textile businesses fitted his company's criteria.

ATC's balance sheet would, if acquired, enable LMI to eliminate its debt, especially in the U.S. Mr Seddow said.

Its rapid acquisition policy was seen most dramatically in 1979, when it bid for the industrial group Caledonian Holdings one day after dealings in the target's shares began. That bid failed, but other purchases have included seven subsidiaries of Johnston and Firth Brown.

Terms of the bid for ATC are 14.3 LMI shares for five ATC (or 13 for five after a planned 1-for-10 scrip issue by ATC). LMI shares yesterday rose 2p to 185p, valuing its share offer at 54p per ATC share.

Morgan Grenfell, advisers to LMI, has underwritten a cash alternative of 170p per LMI share for up to 55 per cent of the LMI shares to which each ATC shareholder would become entitled under the offer. The value of the partial cash alternative works out at 511p per ATC share.

ATC shares, however, rose well above the value of both offers, closing up 140p yesterday at 570p. Shares of High Mackay, a Durham carpet maker in which ATC has a 38.6 per cent stake, rose 6p to 82p.

Shareholders in ATC, which is being advised by S. G. Warburg, could acquire up to 40 per cent of the expanded capital of LMI if the bid was successful.

P & O in £29m joint venture with NY group

By Lynton McLain

Peninsular and Oriental Steam Navigation Company, the UK shipping group, is to set up a joint venture with the Overseas Shipholding group of New York. The effect will be to reduce P & O's direct exposure in the liquefied petroleum gas markets, assuming final agreement can be reached between the two groups.

An agreement in principle announced yesterday involves the acquisition by the New York group of a 50 per cent interest in P & O's liquefied petroleum gas (LPG) and chemical gas shipping business for \$38m (£23.6m). The deal is a joint venture between P & O and the Overseas Shipholding but has not been signed yet, but is likely to be signed in the near future. Overseas Shipholding said in New York yesterday.

The proposed joint venture between P & O Overseas Shipholding is to be an "offshore" venture, said Sir Jeffrey Sterling, the chairman of P & O. The agreement was reached in the U.S. at the end of last week.

"This is a very positive move and another strategic step for P & O," Sir Jeffrey said yesterday. Under the joint venture, P & O would continue to be involved in an area which, if it comes right, "could be quite a money maker," he said.

P & O lifted its pre-tax profits from £66.6m in 1983 to £69.5m last year. Bulk shipping owned by the group produced a loss of £8.2m, compared with a loss of £4.8m in 1983.

Sir Jeffrey said that the P & O group's LPG fleet of nine carriers "broken even" in the first quarter this year, an improved performance compared with 1984. The Overseas Shipholding group has one LPG carrier.

The value of the P & O LPG fleet was written down by £70m last year. The £35m from Overseas Shipholding more than covered the book value of the LPG fleet, Sir Jeffrey said.

Details of Sedgwick acquisition

Sedgwick is acquiring from Transamerica Corporation all the outstanding common stock of Sedgwick, a U.S. insurance company. It is acquiring all the issued share capital of Wigham, Poland, the UK broker which forms part of Sedgwick.

The consideration for the acquisition will comprise a number of new ordinary shares of 10p each and a number of new "A" restricted voting ordinary shares of 10p each of Sedgwick Group. These will represent 39 per cent of the enlarged equity of Sedgwick Group on completion of the transaction, and will carry 29 per cent of the votes of the enlarged equity of Sedgwick Group.

On the basis of the current issued share capital of Sedgwick Group, Transamerica would receive 73,621m new ordinary shares and 68,373m "A" shares. An agreement will be entered into on completion of the transaction which will include restrictions on Transamerica's ability to increase its percentage holding of the voting rights or the equity of the Sedgwick Group. It will also restrict Transamerica's freedom to dispose of its shareholding in one block.

Except in certain specific circumstances, these restrictions will last for a period of at least four years and for a further period expiring six months after Transamerica is no longer represented on the board of Sedgwick Group.

Property deal gives EuroFerries 29.9% stake in Stockley

Stockley has acquired the bulk of European Ferries' UK property interests in a deal valued at £81.4m.

The UK property group is to pay for the interests by issuing new shares to European Ferries. The deal is a joint venture between the two groups.

Stockley was set up in December 1983 by Mr John Rotbich, the merchant banker, and two experienced property developers, Mr Stuart Lipton and Mr Elliott Beroard. In January last year it acquired Trust Securities, a property group which ran into difficulties while developing a science and business park on a 400-acre site near Heathrow Airport and the M25.

The group is now running the project, named Stockley Park, which is estimated to cost around £200m.

Mr Michael Broke, Stockley's chief executive, said the European Ferries' properties purchased included 16 under development in central London and one in Canterbury. "These will all be generating cash in the near future while we wait for the Heathrow project to produce the goodies," he said.

Mr Broke added that European Ferries would be able to lend its

experience of developing business parks in the U.S., notably in Denver and Atlanta. These extensive interests will be retained.

The moving force in European Ferries' UK property interests is Mr John Dick, a Canadian. Mr Dick, along with his associate Mr Bill Pauls, sold these properties to European Ferries in return for shares in a deal similar to the one announced yesterday. Mr Dick, a European Ferries director and major shareholder, is to join the Stockley board.

"It is a meeting of minds and management style," said European Ferries yesterday.

Under the deal, Stockley will issue 46.12m new ordinary shares representing 29.9 per cent of the voting shares of Stockley, the maximum level before a bid is automatically triggered. European Ferries will also acquire 38.88m new non-voting shares. Together these represent 44 per cent of the enlarged share capital in Stockley.

European Ferries has agreed not to sell its stake for a minimum two years; Stockley will have pre-emption rights over these shares for a further two years; and European Ferries has agreed not to make a general offer for the property company for at least two years without the agreement of the Stockley board.

Its largest single area is flexible packaging — plastic wrappings, bread bags, crisp packets and the like — accounting for around 27 per cent of its turnover. It is the UK's biggest operator in this area, with a market share of around 15 per cent.

Then come the folding cartons — cigarette cartons, Malteser packets, boxes for Mr Kipling and where it is genuine the UK's biggest, with a share of 12 per cent. And then there are plastics. Besides all these PET bottles, Mardon is Britain's biggest maker of PVC bottles for squash, shampoo and so forth. And in a quite different sector

Tony Jackson on BAT's packaging disposal Only a minnow but a whale of a catch

The proposed sale by tobacco giant BAT of its packaging business comes as little surprise to BAT-watchers. For close on two years the company has been hinting at such a move, at least by implication. Its four key areas, BAT has been saying, are tobacco, paper, retailing and financial services. The only sizeable chunk of business which falls outside that definition is Mardon Packaging.

By any normal standards, Mardon would be a whale of a company. By BAT's standards it is a minnow. Mardon's sales last year were £608m, and trading profits £34m. That made for just 4 per cent of BAT's total turnover, and 3 per cent of its profit.

But in the packaging industry Mardon is big business. Although less than half of its sales are in the UK, it still has between 5 and 6 per cent of the total UK packaging market. The only company to beat that is Metal Box, which has around twice that share, while Reed comes equal second with Mardon.

Given Mardon's history — set up by Imperial Tobacco, and finishing up with BAT — there is a tendency to think of it as just a maker of cigarette packets. It is that, but it is also — among other things — Europe's biggest producer of PET bottles and Britain's biggest maker of beer

It makes 1.25m tin cans a day, specialising in pet food tins for such customers as Pedigree Petfoods.

As to overseas business, of total group sales 44 per cent are in North America, 8 per cent in Europe and a solitary 1 per cent in Zimbabwe. The North American business is heavily weighted to Canada, where the group is strong in web-offset printing (it makes a high proportion of the labels for tins of Canadian salmon), and also produces flexible packaging and folding cartons. The U.S. business is a good deal less important, being only one-tenth the size of the Canadian operations.

Mardon's origins go back to 1962, when it was formed out of four existing subsidiaries of what was then Imperial Tobacco (now part of the BAT group). At the time of its formation Mardon sold a 50 per cent stake in the business — which then had sales of £18m — to BAT. That relationship was to persist for 17 years, during which its joint owners built Mardon up through a rapid programme of acquisitions.

Then, in 1979, BAT bought Mardon's 50 per cent stake for £27.5m. Given a price tag of £176m six years ago, what price Mardon now?

The question, as City analysts were agreeing yesterday, is not easy to answer. It would not do merely to boost the 1979 price by sales growth and inflation. In those days the big retailers such as Tesco and Sainsbury — names which now haunt the packaging industry — were really only getting into their stride. Since then

they have been putting increasing margin pressure on their manufacturing suppliers, who have been passing the same pressure on to suppliers of packaging.

Then again, it is not immediately easy to see who is going to stump up the cash. A big packaging company like Metal Box could well be ruled out on grounds of monopoly. Names like Reed and Bower are being tossed around in the City, but the way in which BAT has chosen to put up the "For Sale" sign over Mardon suggests that BAT itself has no clear buyer in mind.

A further problem is that there is no easy way of determining how Mardon's £34m trading profit translates to bottom-line earnings. In a company of BAT's size, matters such as the imputation of intra-group loans and the overall tax charge are naturally very complex. Snap guesses, though, put last year's earnings figure at around £15m. The question is the question of what earnings multiple a buyer might be expected to pay.

The average p/e ratio for the paper and packaging sector is presently a shade under 10, with a range between 8 and 12. Mardon is a strong and well-run company, and could also expect to command the normal premium on acquisition. That suggests a price of at least £200m.

In that case, BAT would make a profit of only £15m on its £55m investment of six years ago. As a return over the period, that looks pretty meagre. On the other hand, a group which has just turned in pre-tax profits of £1.4bn can presumably live with it.

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DIVIDENDS ANNOUNCED

Company	Current payment	Date	Corresponding	Total for year	Total last year
Arcollectric	0.4	May 23	0.4	0.85	0.4
Brammer	5.25	June 6	4.2	7.75	6.2
BSG Int'l.	0.65	July 7	0.65	1	1
Christies	5	May 23	6	11	8.5
Coates Brothers	3.2	July 1	2.8	4.6	3.8
Consultants (Computer)	0.15	June 10	0.5	0.25	0.6
Eastern Producers	7.5	July 1	1.25	2.5	1.25
Empire Stores	2	July 2	0.5	2.3	0.5
Evered Hides	1.8	July 5	4.5	7	6.5
Johnston	0.85	July 31	0.85	0.75	0.28
Kiwi Trunk	31	May 31	26.7	120.9	120.3
Kleinwort Benson Gilt	5.11	June 30	4.02	5.1	4.02
Kleinwort Sterling	4.25	May 29	3.54	5.75	4.79
Lambert Mowatt	0.35	—	0.35	—	—
Logica	0.35	May 23	2.2	4.32	3.67
Macfarlane (Classman)	2.15	May 23	2.2	Nil	1.5
Stanley Miller	Nil	—	—	—	—
New Court	4.13	June 3	4.13	—	14.25
Parmab	0.7	July 5	0.6	1.1	0.95
Pearson	11	May 31	9	17	14
Pritchard Services	2.7	July 1	2.5	3.5	3.5
Rug Furniture	1	May 31	3.5	2.75	5.25
Stewart Wrightson	13.8	July 1	11.15	18	15
Television Services	11	—	0.5	1	0.5
Tysack Turner	Int'l.	—	—	—	2.4
Wilson (Connolly)	1	July 2	1.6	3	2.45
Arthur Wood	3.5	May 23	3	3.5	3

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Quoted stock. ¶Adjusted per share consolidation. ||Gross throughout.

TELEVISION SERVICES INTERNATIONAL PLC

Film, television, video production and post production and facilities group.

ANOTHER OUTSTANDING YEAR OF SUCCESS
—PRELIMINARY RESULTS—
For 12 months to December 31st, 1984.

TURNOVER	£4.4m	+100%
PRE-TAX PROFITS	£520,462	+53%
DIVIDENDS PER SHARE	1p	+100%
EARNINGS PER SHARE	6.22p	+80%

"1984 was another outstanding year showing steady and continuous growth. We go into the current year confident of an exciting leap forward in group performance," Andrew Lee, Chairman, TSI group.

Report and accounts will be posted to shareholders on April 15th and will be available from the Company Secretary at the address below. AGM to be held at the Drury Lane Hotel, London WC2 on May 14th 1985.

TSI PLC, 9 Grafton Street, London WC2.
TEL: 01-379 3441.

UK COMPANY NEWS

Motor side behind 48% advance at Keep Trust

Keep Trust, a holding company with interests in motor trading, engineering and investments, achieved a 48 per cent increase from £1.15m to £1.71m in taxable profits for 1984.

"In spite of well publicised problems in the industry, the motor division further increased profits from £1.29m to £1.48m," says Mr G. P. Howard, the chairman. The body repair and service departments were re-equipped at the garage end "this has had positive results and already two of the outlets are having to further extend facilities."

The engineering division has continued to progress, thanks to another rise in profits at Wickstead Leisure. Increased sales to private customers has proved successful and he hopes that new markets, along with new products, will enable continued growth.

Total group turnover was higher at £58.9m against £56.51m, which included £3.89m from merchandising. The pre-tax result included investment income of £26,000 (£153,000) and was struck after interest payable of £234,000 (£247,000).

The dividend is being doubled to 0.70m with the directors recommending a final distribution of 0.745m (same). Stated earnings per share were 3.2p (2.8p).

Tax accounted for £405,000 (nil) and after extraordinary credits of £28,000 (credits £40,000) the attributable balance was £1.22m (£1.15m)—dividends will account for £320,000 (£169,000).

At half-way profits were up from £224,000 to £235,000 and interim dividend payments were restored. During the first year of trading to December 31, 1984, Keep earned £71,000 pre-tax and earnings per share were 0.52p.

Coates approaches £13m with buoyant second half

A BETTER-than-expected second half result was attained by Coates Brothers and pre-tax profits for 1984 climbed by £3.9m to £12.91m.

Coates, a manufacturer of printing inks and supplier of synthetic resins, says that trading conditions continued to be relatively buoyant in most parts of the world during the second half, which produced £7.19m against £5.15m.

Apart from Asia where profits fell from £1.47m to £934,000, returns from all geographical regions were higher, UK and European operations increased their share of total profits from £3.66m to £3.61m.

African and Australian returns were £2.57m (£2.06m) and £1.9m (£1.23m) respectively. U.S. and Caribbean operations contributed £388,000 (£591,000).

On an industrial basis, printing inks and related supplies accounted for £9.43m (£7.6m) of

profits with the remainder attributable to synthetic resins and other products. Total turnover came to £182.17m (£139.93m).

The recommended final dividend is up from 2.5p to 3.2p, lifting the total distribution to 4.6p against 3.8p. Earnings per share rose by 4.38p to 16.58p after tax of £8.02m (£3.82m)—minorities came to £192,000 (£256,000).

Coates says that borrowings at £25.6m represent an increased 35 per cent of shareholders' funds, largely due to additional working capital requirements.

Directors' estimates, based on management accounts, for the results pre-changes show group turnover of £181.54m and earnings per share of 15.66p.

Because of economic difficulties and uncertainties in some overseas territories the directors have transferred £2.7m to a special reserve.

comment

Coates figures are better than expected. Rising overseas taxation rates pushed the overall charge up by 5 percentage points to 47 per cent. The £2.7m transferred to a special reserve concerns assets which the directors feel are not freely available—presumably this amounts to a write-down of certain African operations which, even if they could be found, the amounts involved could not be repatriated. In 1983 similar provisions were made for remittances from the same countries. In the U.S., the Colonial Printing acquisition did not make any contribution to profits once borrowings are taken into account. For 1985 the market is expecting £131m pre-tax, for a prospective 10 at 176p—what is not expected is any change in its anarchistic share ownership structure where the Coates family still reigns supreme.

Macfarlane advances 19% to a record £3m

WITH pre-tax profits up by over 19 per cent for 1984 shareholders of Macfarlane Group (Clansman) are to receive a 0.442p bigger total dividend of 4.315p net and a one-for-one bonus issue.

Turnover for the year advanced from £24.1m to £41.52m and profits at the pre-tax level increased by 20.49m to a record £3.01m. Macfarlane is engaged in packaging and printing.

Sir Norman Macfarlane, group chairman, says the current year has started well with both sales and profits ahead of a year ago. He adds that all companies are operating profitably and he believes the outlook for the group is "still encouraging."

The year was one of continued investment for the group. Some £2.8m was spent on new buildings, plant and machinery in order to improve efficiency and production capacity.

Despite increased investment total borrowings rose by only £200,000 to £1.8m.

Not interest charges accounted for £148,307 (£81,224) and tax and charity from £22.1m to £1.06m. There was also an extraordinary debit this time of £860,600 for a deferred tax provision which left available profits at £1.3m, compared with £1.99m.

Earnings per 25p share amounted to 12.76p (13.1p). The final dividend is being increased from 2.5p to 2.475p.

The group's companies in the south performed well. Investment at W. Fullerton of Govan, the specialist warehousing, storage and packaging offshoot, is expected to produce increased profits in 1985. The companies supplying the whisky industry continue to be a valuable source of group business.

Alexandra beats £1.9m forecast

Alexandra Workwear, the manufacturer and supplier of workwear which came to the market with a heavily oversubscribed offer last January, has beaten by some £45,000 the pre-tax profit forecast of £1.9m it then made.

As indicated in the offer prospectus, there is to be no final dividend in respect of the year ended January 26 1985. Pro forma earnings per share are stated to be 11.9p (10.8p).

During the first eight weeks of the current year sales and net margins have been well up, and orders are increasing in most market sectors, say the

directors. They believe that they can look forward to a year of "significant progress."

Turnover in the year under review was up from £16.83m to £21.32m. Interest took £432,000 (£388,000), and tax consisted of £350,000 (nil) current and £394,000 (nil) deferred.

comment Alexandra's profits are right in line with the prospectus forecast, which is one of the least surprising announcements to reach the market yesterday but they do, at least, underline the group's growing market position within an expanding sector. Volume growth could be around

20 per cent again in 1985 with Alexandra adding, perhaps, a point or two to its 13 per cent market share. That points to per-tax profits in the region of £2.4m this year dropping the prospective p/e at 146p to 11, assuming a 40 per cent tax charge. As a prelude to opening the third Scottish factory, an annex has been leased to give additional capacity of 2,500 garments a week. But the big jump will come in 1987 by which time production will be up to 90,000 a week against 65,000 now. The rating may be high for a textile group but it may provide consistent growth in future years.

COMPANY NEWS IN BRIEF

Birmid Qualeast, the Midlands engineering group, forecasts that its half yearly figures would be below last year's pre-tax profits of £4.8m, but stressed that this would not be indicative of the full year's results.

Vickers, the Rolls-Royce car and engineering group, paid £205,000 last year to former directors as compensation for loss of office. It did not specify to whom the payments were made. Executive directors who left during the year were Mr George Fenn, chief executive of the motor car group, and Mr Noel Davies, chief executive of

the engineering equipment group.

Mr David Plastow, managing director and chief executive, saw his salary rise from £80,500 to £121,005.

Pre-tax profits of Johnston Group fell from £5.8m to £4.46m for 1984. Turnover also dipped, from £60.19m to £58.38m. The dividend is lifted, however, from 6.5p to 7p with a 5p final.

The interest rate for this week's issue if local authority bonds is 12½ per cent, down on eight of a percentage point from last week, and compares with

9½ per cent a year ago. The bonds are issued at par and are redeemable on April 9, 1985.

A full list of issues will be published in tomorrow's edition.

Turnover of Stanley Miller rose from £18.8m to £18.8m, but pre-tax losses deepened from £234,000 to £449,000. There is no dividend against 1p. Loss per share is 7.65p (earnings 2.86p).

Net asset value per 50p share of New Court Trust improved by 56p to 477p over the year to February 28 1985. Net revenue for the six months to end-February amounted to

£309,724 (£361,833) after tax of £13,452 (£167,530). The net interim dividend is the same at 4.125p.

Pre-tax profits of Arthur Wood rose from £385,000 to £459,000 for 1984 and the dividend lifted from 3p to 3.5p. Turnover was £4.02m, against £3.49m. Earnings per share rose to 13.32p (11.59p).

Atkins Industrial Holdings is to buy Carner, a specialist electronics company in a cash and shares deal worth £500,000. Atkins is a subsidiary of Atkins Brothers (Hosiery).

European Banking Group

European Banking Company SA Brussels
European Banking Company Limited

Combined Balance Sheet
as at 31st December, 1984

ASSETS	\$000	LIABILITIES	\$000
Cash in hand, balances with bankers and money at call and short notice	167,857	Current and deposit accounts	2,892,584
Bank certificates of deposit and promissory notes	142,535	Other liabilities	173,538
Other deposits with banks	302,912	Dividends payable	663
Investments	111,189	Deferred taxation	992
Loans and advances maturing within one year	726,446	Acceptances for customers	28,190
Loans and advances maturing after one year	1,621,553	Minority interests	492
Long term investments	115,220	SUBORDINATED LOAN NOTES	145,608
Other assets	144,159	SHAREHOLDERS' FUNDS	138,656
Taxation recoverable	1,013		
Net investment in finance leases	15,095		
Fixed assets	4,554		
Customers' liability for acceptances	28,190		
	3,380,723		

BOARDS OF DIRECTORS

G. N. Schmidt-Chiari Chairman Creditoanstalt-Bankverein	G. A. Freestone Midland Bank plc	W. A. Blackwell Managing
M. Vénot Vice Chairman Société Générale (France)	P. E. Janssen Société Générale de Banque SA	P. J. M. Butters Managing
S. M. Yassukovich Deputy Chairman	P. R. Jeanty	R. C. Kahrmann Managing
E. Barbier Banca Commerciale Italiana SpA	B. Lorain Société Générale (France)	D. R. Mitchell Managing
G. Botti Banca Commerciale Italiana SpA	Th. A. J. Meys Amsterdam-Rotterdam Bank NV	H. A. Allington Executive
M. von Brentano Deutsche Bank AG	R. W. F. van Tets Amsterdam-Rotterdam Bank NV	J. Cox Executive
C. D. H. Breyer Midland Bank plc	G. Ugeux Société Générale de Banque SA	D. Dobby Executive
OK. Finsterwalder Creditoanstalt-Bankverein	U. Weiss Deutsche Bank AG	B. Hobson Executive
		G. Skinner Executive

Copies of the Combined Report and Accounts, containing the combined accounts of the Banks and the consolidated accounts of each Bank, can be obtained from:

European Banking Company SA Brussels Boulevard du Souverain 100 B-1170 Brussels Telephone: (02) 660 49 00 Telex: 23846	European Banking Company Limited 10 Devonshire Square London EC2M 4HS Telephone: 01-621 0101 Telex: 8811001
Member Banks: Amsterdam-Rotterdam Bank NV Banca Commerciale Italiana SpA Creditoanstalt-Bankverein Deutsche Bank AG Midland Bank plc Société Générale de Banque SA Société Générale (France)	

EQUITABLE
UNITS

Daily prices as at 2 April 1985
EQUITABLE UNITS
ADMINISTRATION LIMITED
35 Fountain Street, Manchester
M2 2AF • 061-236 6666

Authorized Unit Trust Prices	Offer
For Eastern	80.5 81.5 1.00
Gift & Fnd Int	47.9 51.0 9.78
High Income	54.1 57.0 6.31
North American	48.3 52.5 2.80
Policas—See UT Information Service	
Special Situations	104.1 107.2
1st of Investing Teta	52.8 56.2 2.18
EQUITABLE LIFE ASSURANCE SOCIETY	
4 Coleman Street, London EC2R 5AP 01-608 6611	
Insurance Fund Prices	Bid Offer
For Eastern	100.6 105.9
1st of Investing Teta	104.4 108.8
Gift & Fnd Int	97.5 102.8
High Income	107.0 112.6
Managed	100.4 105.7
Money	97.1 102.2
North American	98.9 104.1
Policas	104.8 110.3
Special Situations	107.1 112.7
Penna Fund Prices	
Penna For Eastern	101.8 107.2
Penna 1st of Investing Teta	107.0 112.6
Penna Gift & Fnd Int	98.5 103.8
Penna High Income	110.2 115.0
Penna Managed	102.6 107.9
Penna Money	99.8 104.7
Penna N American	99.8 105.2
Penna Policas	107.1 112.8
Penna Property	98.2 103.4
Penna Special Sit	110.6 116.3

Bank Leu International Ltd.

Notice to the holders of Warrants under the
7½% US\$ 40 million Guaranteed Notes with Warrants due 1989

We refer to the capital increase of Bank Leu Ltd, Zurich, and the related notice to the holders of Warrants of February 11, 1985.

According to the Terms and Conditions of the Warrants the exercise price of SFc 530.—per Bearer Participation Certificate of Bank Leu Ltd has been reduced to SFc 511.—.

The adjusted exercise price is effective as of today.

Zurich, March 27, 1985

	Euro-clear	CEDEL	Swiss Security No
Notes with Warrants	10101	290840	642910
Notes ex Warrants	10102	290858	642911
Warrants	10103	602752	643194

Bank Leu

Bank Leu Ltd
32 Bahnhofstrasse CH-8022 Zurich Telephone (1) 219 11 11

The First Scottish
American Trust PLC

Results to 31st January.
Net asset value up by 22.6%.
Dividend rises by 31%.

In December 1984, the Trust's shareholders approved a change in investment policy and adopted growth of income as the main aim—without neglecting capital performance.

Substantial changes have been made to the portfolio with a view to achieving this objective. The investments at 31st January were distributed 71% in the UK, 17% in North America and 11% in Japan and other areas. A further dividend increase of at least 33% has been forecast for next year.

The First Scottish American Trust is managed by Dunedin Fund Managers Ltd.

DUNEDIN FUND MANAGERS
3, Charlotte Square, Edinburgh EH2 4DS.
Telephone (031) 225 4571

Evered Holdings plc

AUDITED FINAL RESULTS
YEAR TO 31 DECEMBER 1984

	1984 £000	1983 £000
Sales	63,351	12,837
Operating profit	4,636	810
Interest payable (net)	1,193	201
Profit before taxation	3,443	609
Taxation	1,084	25
Profit after taxation	2,359	584
Minority interests	10	—
Preference dividends	5	14
Net attributable earnings	2,344	570
Ordinary dividends	560	44
Extraordinary items	—	53
Retained profit for the year	1,784	473
Earnings per ordinary share	12.2p	6.5p
Dividend per ordinary share	2.3p	0.5p

PRE-TAX PROFIT UP 465%
EARNINGS PER SHARE UP 87%
DIVIDEND INCREASED BY 360%
GEARING REDUCED FROM 116% TO 49%
BOARD VIEWS FUTURE PROSPECTS WITH CONFIDENCE

Copies of the Annual Report will be available on 6 May 1985 from The Secretary, Evered Holdings plc, York House, 3842 Chertsey Street, Guildford, Surrey GU1 4HD. Earnings per ordinary share are based on a weighted average of 19,101,608 ordinary shares in issue during the year. Final dividend of 1.5p per ordinary share to be approved at AGM to be held on 28 May 1985.

SECTION III - INTERNATIONAL MARKETS
FINANCIAL TIMES

Wednesday April 3 1985

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WALL STREET

**Steady mood
ahead of
holiday**

FINANCIAL markets on Wall Street held steady yesterday with analysts and traders predicting a period of calm as the credit markets digest last week's rally in bond prices, writes Terry Byland in New York.

The closure of the markets on Good Friday leaves the financial sector facing a foreshortened week which lacks any economic highpoint. Bond traders aimed to keep their books in balance ahead of the extended weekend.

The stock market was initially buoyant but investors were inclined to await the flow of corporate earnings reports due after Easter.

At 3pm, the Dow Jones industrial average was down 3.09 at 1,289.66.

Federal funds opened at 8% per cent, towards the high end of the recent range. Funds were still trading at that level when the Fed announced a further batch of \$1.5bn in customer repurchase arrangements, but the fund rate continued to move higher.

Other short-term rates rallied from a weak start and moved sharply higher at mid-session. Bond prices shaded lower without attracting much significant re-

tail interest. Several leading analysts cast doubt on the substance of last week's rally in bonds, warning that money supply might shortly begin to rise again, causing the Fed to tighten policies.

For the time being, however, the market retained its faith that the Fed will leave the money reins slack.

Also troubling bonds was congressional criticism of the federal securities industry in the wake of the collapse of ESM Government Securities. American Savings & Loan fell 3% to 5% as the court-appointed trustee for ESM said he would sue the thrift over funds recovered shortly before the collapse of the bond trading firm.

Turnover in stocks was moderate, and it was left to the special situations to provide the features.

Cummins Engine joined the list of major corporations to warn on 1985 profits, although the group's stock edged up 3% to 57 3/4.

The market appears to have largely discounted the likelihood of lower corporate profits in the first quarter and is more impressed by the signs of low inflation, and a recession-free outlook for the economy.

The technological sector, in particular, continued to recover from last week's bout of nerves. IBM at \$129 1/4 added \$1 after defending itself in the investment press against criticisms of the withdrawal of the PCjr personal computer.

Honeywell 3% up at \$59 1/4, Burroughs 3% higher at \$80 1/4 and NCR 3% firmer at \$28 1/4, were also supported. Digital Equipment added 3% to \$108 1/4.

Motor manufacturers also continued to edge ahead with General Motors add-

ing a further 5% to \$74 1/4. Chrysler, which is reshuffling \$4.8bn of debt, gained 5% to \$35 1/4.

Among the batch of special features, stock in Crown Zellerbach, the paper and forest products group, added 5% to \$41 1/4 on Sir James Goldsmith's announced plan to acquire the equity for more than \$1.14bn. Wall Street is waiting to see whether the unwelcome approach from Sir James can go forward without triggering off Zellerbach's "poison pill" defence clause which would make any bid extremely difficult.

Transamerica stock added 5% to \$29 1/4 after the disclosure of the deal with Sedgwick, the UK insurance group, which if completed will give Transamerica a 39 per cent stake in the UK group.

Stock in A. H. Robbins, facing lawsuits over its Dalkon Shield contraceptive device, was suspended at \$3 after the group disclosed further losses and passed the quarterly dividend payment.

Another active feature was CBS, 3 1/4 off at \$108 1/4 after the board said that New York investor, Mr Ivan Bosky does not seek control. CBS signed a \$1.5bn credit line, decreasing the chances of any renewed bid attempt.

Treasury bill rates were ahead by 10 or 12 basis points at mid-session, but the short end of the market was distorted by cash flows ahead of the Easter weekend, which unsettled the banking settlement operations. Bond prices slipped lower.

LONDON

**Dollar rally
provides the
stimulus**

INTERNATIONAL and U.S.-related stocks attracted revived interest in London yesterday and led equities higher for the first time in nine sessions. Sentiment benefited from Wall Street's confident overnight tone but there was little doubt that the main stimulus was the dollar's rally against sterling and other European currencies.

Equity business generally continued to be affected by Easter holiday considerations - the exchange will be closed on Friday and next Monday - but specialist activity was sufficient to colour proceedings. Most interest was generated by a fresh spate of trading statements or other news items. The proposed merger of Sedgwick, Britain's largest independent insurance broker, with the Fred S. James arm of Transamerica Corporation was of major importance. Sedgwick fell 9p to 37 1/2.

Through a combination of currency influences and renewed American support, double-figure gains were made by leading overseas earners with ICI up 13p at 77 1/2 and British Petroleum 13p higher at 55p. Helped by such strength, the FT Ordinary share index rose 5.6 to close at the day's highest of 989.4.

Government securities were again swayed by the movement in sterling. Trade was light. Final losses among conventional gilts were small but heavier in index-linked stocks.

Chief price changes, Page 32; Details, Page 33; Share information service, Pages 34-35

SINGAPORE

SELLING pressure in a market where investors remained on the sidelines in the aftermath of recent lower-than-expected corporate results, left Singapore lower again yesterday.

The Straits Times industrial index fell 6.50 to 811.68 for a fourth consecutive decline.

Much of the selling was attributed to an overhang of shares purchased on margin account during the last settlement month which ended last Thursday.

Among actively traded issues, Cycle & Carriage fell 8 cents to S\$4, Sigma 10 cents to S\$2.28 and City Development 1 cent to S\$1.38.

Metro lost 24 cents to S\$3 and L & M 16 cents to S\$2.42.

AUSTRALIA

GOLDS moved lower in Sydney although other resource issues were bolstered by the weakening Australian dollar. The All-Ordinaries index managed to put on 0.3 points to 828.9 but the gold index slumped 25.9 to 811.7.

Heavy trading continued in Arnotts and its takeover target, Allied Mills. There is a growing feeling that Arnotts will not secure the 90 per cent of Allied it seeks and that the takeover offer will be rescinded. Allied fell 35 cents to A\$2.90 while Arnotts gained 5 cents to A\$4.40.

Elsewhere, Central Norsemann fell 20 cents to A\$7.20, Poseidon dipped 10 cents to A\$3.75 while MIM Holdings picked up 7 cents to A\$3.22 as CSR was left unchanged at A\$2.90.

SOUTH AFRICA

THE RECOVERY in the bullion price prompted a rally in Johannesburg gold shares.

Randfontein rose R5 to R205 while gains of R1 each were secured by Free State Geduld at R54.50 and Buffels at R81.50.

Mining financials and most other mines were firmer where changed.

Industrials finished the session mostly unchanged.

EUROPE

**Overseas
buyers
reappear**

THE REAPPEARANCE of some foreign demand, spurred by the renewed strength of the dollar for the second day, underpinned a firmer tone in many European centres yesterday.

Frankfurt was also the beneficiary of demand from private investors and the mid-session calculation of the Commerzbank index registered an 11.8 advance to 1,195.0.

Second thoughts were expressed late in the day at the upturn taken by the U.S. currency, and some profit-taking left shares to close off their highs.

Siemens was particularly favoured, closing DM 9.10 higher at DM 336.50.

Other electricals saw BBC hold to its day's peak, up DM 3.10 to DM 217.80, but AEG fell back from a high of DM 110.50 to end DM 1 higher at DM 109.40.

Sports car maker Porsche, whose shares have doggedly followed the fortunes of the dollar in recent weeks, put on DM 32 to DM 1,220. But BMW slipped 50 pig to DM 373 while VW added 10 pig to DM 203.10 and Daimler advanced DM 4 to DM 863.50.

In the banking sector, Commerzbank fell 50 pig to DM 184 amid continued disappointment over its decision to leave its dividend unchanged. Deutsche rose 50 pig to DM 439.50 ahead of results due today, while Dresdner rose 20 pig to DM 189 as it unveiled 1984 figures. BHF Bank slipped DM 1 to DM 263.50 despite plans for a higher dividend.

Bond prices eased as the mood was dampened by the dollar's recovery and the Bundesbank bought a small DM 16.8m of paper, after sales totalling DM 15.8m the previous day.

Meanwhile, bourse statistics released yesterday showed that turnover of shares and bonds rose by 16.2 per cent in March to DM 14.74bn from DM 12.69bn in February. Last month's total was the second highest ever, beaten only by the DM 17.98bn seen in October 1984.

Renewed demand for international led Amsterdam higher and the ANP-CBS General index rose 1.6 to 204.4.

Royal-Dutch moved up Ft 2 to Ft 201.10 while Unilever was Ft 2 higher at Ft 343.50.

Banks were mostly firmer in belated response to Monday's announcement of a cut in credit surcharges, although ABN held unchanged at Ft 404. NMB, issuing its annual report today put on 50 cents to Ft 172.

Publisher Elsevier added 20 cents at the outset but it fell back to close a net 50 cents lower at Ft 114 after the announcement of an expected slowdown in 1985 profits growth. VNU, however, was Ft 1.80 higher at Ft 207.

Bonds were little changed with investors remaining out of the market after last week's successful state issue and the absence of new issues.

Zurich was steady in moderately active trading with a number of blue-chip issues managing to recoup some of the losses sustained in recent days.

Nestlé rose SwFr 80 to SwFr 8,340, Alusuisse SwFr 18 to SwFr 851, Ciba-Geigy

SwFr 30 to SwFr 2,840 and Sandoz SwFr 50 to SwFr 7,500. Banks were subdued but insurers were in demand.

Bonds were steady with the dollar's rise having little impact.

Paris extended early gains with the slight reduction to overnight money market rates helping the mood.

Leading rises included Peugeot, up FFr 20 at FFr 305, and Perrier, which added FFr 16 to FFr 506 as the market reassessed the improvement in group consolidated net profit for 1984.

Brussels was higher in moderate trading. Société Générale de Belgique gained another BFr 10 to BFr 2,000 in continued reaction to its plans to raise its stake in ACEC, the electrical company. ACEC was BFr 4 higher at BFr 878, after Monday's BFr 84 advance.

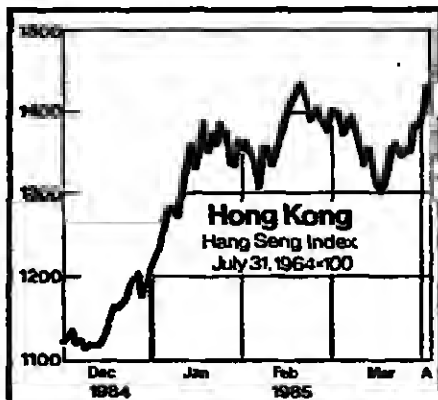
Petrofina gained BFr 50 to BFr 8,800 but the smaller oil stock, Cometrax shed BFr 10 to BFr 2,815.

In the financial sector, Kredietbank rose BFr 200 to BFr 6,250.

Nervousness over the outlook for interest rates and political developments left Milan lower.

Olivetti was L80 lower at L8,100 despite reports that Xerox is believed to be negotiating for the right to sell an Olivetti-made personal computer in the U.S.

Stockholm was mixed to lower, but Madrid was little changed on the day.



HONG KONG

**Speculative
support for
new advance**

A FRESH round of speculative-buying underpinned a sharp advance in Hong Kong that took the Hang Seng index up 41.23 to 1,430.36, just short of the 12-month high of 1,435.17 established on February 19.

Property stocks were in particular demand amid general optimism over the outlook for the local property market.

Price rises were also paced by a 75-cent rise to HK\$10 in Jardine Matheson amid renewed market speculation that a major Asian financier or company was preparing a takeover bid. Jardine said it had no knowledge of any such bid.

Elsewhere, Swire Pacific advanced 80 cents to HK\$23.80, Cheung Kong 90 cents to HK\$14.70 and China Light 10 cents to HK\$15.

Hongkong Land put on 25 cents to HK\$5.10 and Sun Hung Kai Properties 20 cents to HK\$9.60. Hongkong Bank was 15 cents ahead at HK\$8.75 and Hongkong Wharf 25 cents higher at HK\$5.90.

Canada

TOKYO

**A cautious
view follows
fresh peak**

PROFIT-TAKING pressure mounted in Tokyo yesterday with investors growing cautious about the possible impact of Monday's price upsurge, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei-Dow market average dropped 47.28 to 12,629.86 on a relatively large volume of 505m shares. Losses outnumbered gains by 388 to 387, with 143 issues unchanged.

Investors started buying actively in mid-March on expectations of an advance in April, taking the market indicator up by more than 40 points to Monday's all-time high. However, fears that prices could fall back at any time put Monday's sharp gains under selling pressure and shifted buying interest to incentive-backed stocks.

Kaobon, Monday's most active, suffered heavy profit-taking, shedding Y6 to Y378 on the fifth largest trading of 11.29m shares. Nippon Kogaku dropped Y13 to Y487.

Among biotechnology-related drugs, Kaken Pharmaceutical plunged Y130 to Y2,670, and Daiichi Seiyaku Y80 to Y2,320.

However, Ishihara Sangyo, which had disclosed it would start pre-clinical trials on two new anti-cancer drugs this autumn, gained Y44 to Y518 with 9.81m shares changing hands. Green Cross, co-developer of the drugs, closed Y20 higher at Y3,460.

Heiwa Real Estate, which had been helping push up stock prices on speculation interest, declined Y28 to Y902. Mitsubishi Estate and Nippon Express lost Y5 to Y836 and Y4 to Y389 respectively. Tokyu Department Store finished Y9 down at Y460.

Mitsubishi Steel Manufacturing remained popular, closing Y21 higher at Y616 while Sumitomo Cement added Y3 to Y303. The day's busiest stock was Mitsui Toatsu Chemicals, with 31.45m shares traded. It finished Y5 up at Y245.

Bond trading was extremely thin as both institutional investors and brokerage houses stayed on the sidelines, waiting for terms for the April issue of 10-year government bonds to be announced this week.

The issue amount is expected to be high at Y700bn to Y1,000bn. Reflecting the slow pace, the yield on the benchmark 7.3 per cent government bonds due in December 1993 rose only modestly from Monday's 6.705 per cent to 6.715 per cent.

CANADA

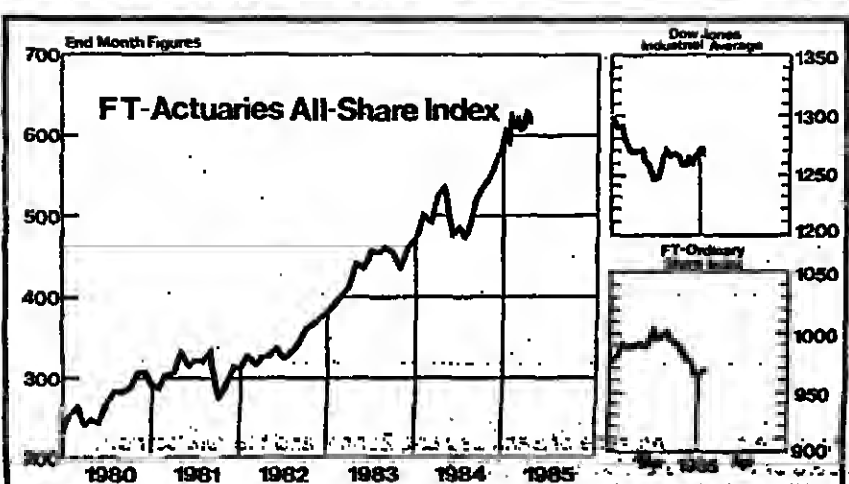
A BROAD advance took Toronto shares higher with particular attention being paid to resource issues.

Bank of Montreal was actively traded 35¢ higher at C\$25 1/4, Canada Development firm C\$4 to C\$11 1/4 while Dome Petroleum picked up 5 cents to C\$3.80.

In the gold sector, Lac Minerals rose C\$4 to C\$31 1/4 and Dome Mines was unchanged at C\$12 1/4. Campbell Red Lake gained C\$4 to C\$28 1/4.

Banks and industrials in Montreal managed modest progress.

KEY MARKET MONITORS



STOCK MARKET INDICES	Apr 2	Previous	Year ago
NEW YORK			
DJ Industrials	1,289.66	1,272.75	1,153.16
DJ Transport	603.90	602.52	508.13
DJ Utilities	164.65	154.13	126.16
S&P Composite	180.58	181.27	157.98

LONDON	Apr 2	Previous	Year ago
FT Ord	989.4	963.8	859.2
FT-SE 100	1,286.8	1,278.3	1,108.1
FT-A All-share	620.15	616.59	517.06
FT-A 500	677.74	673.46	557.74
FT Gold mines	506.2	507.5	636.7
FT-A Long gilt	10.56	10.54	10.09

TOKYO	Apr 2	Previous	Year ago
Nikkei-Dow	12,629.86	12,677.15	11,050.20
Tokyo SE	997.00	999.30	876.62

AUSTRALIA	Apr 2	Previous	Year ago
All Ord	828.9	828.6	749.1
Metals & Mins	524.6	524.3	528.3

AUSTRIA	Apr 2	Previous	Year ago
Credit Aktien	74.25	74.19	55.31

BELGIUM	Apr 2	Previous	Year ago
Belgian SE	2,261.49	2,249.7	-

CANADA	Apr 2	Previous	Year ago
Toronto	2,050.8	2,033.1	2,307.0
Metals & Mins	2,620.2	2,615.6	2,370.4
Montreal	129.67	129.25	115.36

DENMARK	Apr 2	Previous	Year ago
Copenhagen SE	183.05	n/a	182.22

FRANCE	Apr 2	Previous	Year ago
CAC Gen	213.3	211.4	184.1
Ind. Tendence	116.8	115.7	86.5

WEST GERMANY	Apr 2	Previous	Year ago
FAZ-Aktien	413.11	408.72	348.41
Commerzbank	1,195.0	1,183.2	1,022.9

HONG KONG	Apr 2	Previous	Year ago
Hang Seng	1,430.36	1,389.19	1,023.96

ITALY	Apr 2	Previous	Year ago
Banca Com.	284.66	289.54	217.25

NETHERLANDS	Apr 2	Previous	Year ago
ANP-CBS Gen	204.4	202.8	183.0
ANP-CBS Ind	165.7	165.0	131.8

NORWAY	Apr 2	Previous	Year ago
Oslo SE	311.63	308.11	268.98

SINGAPORE	Apr 2	Previous	Year ago
Straits Times	811.68	818.24	581.45

SOUTH AFRICA	Apr 2	Previous	Year ago
Gold	1,054.1	1,039.6	1,002.0
Industrials	887.0	897.6	1,082.3

SPAIN	Apr 2	Previous	Year ago
Madrid SE	111.99	111.97	83.8

SWEDEN	Apr 2	Previous	Year ago
J & P	1,386.36	1,384.90	1,579.74

SWITZERLAND	Apr 2	Previous	Year ago
Swiss Bank Ind	417.8	414.3	369.7

WORLD	Apr 2	Previous	Year ago
Capital Int'l	203.0	203.3	189.5

GOLD (per ounce)	Apr 2	Previous	Year ago
London	\$319.125	\$321.125	-
Zurich	\$318.875	\$321.25	-
Paris (basing)	\$320.55	\$324.35	-
Luxembourg	\$318.00	\$328.50	-
New York (May)	\$322.00	\$318.40	-

COMMODITIES	Apr 2	Previous	Year ago
London			
Silver (spot fixing)	\$30.55p	\$29.85p	-
Copper (cash)	\$1,192.50	\$1,154.50	-
Coffee (May)	\$2,215.50	\$2,200.50	-
Oil (spot Arabian light)	\$27.70	\$27.75	-

FINANCIAL FUTURES	Apr 2	Previous	Year ago
U.S. Treasury Bonds (CBT)			
8% 32nds of 100%			
June	69-13	69-17	69-10
U.S. Treasury Bills (IMM)			
\$1m points of 100%			
June	91.29	91.33	91.26
Certificates of Deposit (IMM)			
\$1m points of 100%			
June	90.48	90.53	90.47

LONDON	Apr 2	Previous	Year ago
Three-month Eurodollar			
\$1m points of 100%			
June	90.09	90.13	90.06
20-year National Gilt			
£50,000 32nds of 100%			
June	108-12	108-18	108-06

London	\$315.00	\$324.35
Paris (fixing)	\$320.93	\$324.35
Luxembourg	\$315.00	\$328.50

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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Continued on Page 2

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Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

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WORLD STOCK MARKETS


AUSTRIA				GERMANY				NORWAY				AUSTRALIA (continued)				JAPAN (continued)				NEW YORK DOW JONES				INDICES						
Apr. 2	Price	+ or -		Apr. 2	Price	+ or -		Apr. 2	Price	+ or -		Apr. 2	Price	+ or -		Apr. 2	Price	+ or -		Apr. 2	Price	+ or -		1984-85	High	Low	1984-85	High	Low	
Creditanstalt	85.5	+1		AEG Tele	109.4	+2		Bergens Bank	142.5	-1.5		Gen. Prop. Trust	8.16	+0.02		MHI	222	-5		Apr. 2	Apr. 3	Apr. 4	Apr. 5	1984-85	High	Low	Apr. 2	Apr. 3	Apr. 4	Apr. 5
Gesamte	55.5	+1.5		BAFAG	98.5	+1		Borgestad	88.5	+1		Harbour Energy	5.08	+0.02		Mitsui	240	+7		Apr. 2	Apr. 3	Apr. 4	Apr. 5	1984-85	High	Low	Apr. 2	Apr. 3	Apr. 4	Apr. 5
Leopoldsd.	25.5	+1		Bayer	911.5	+1		Den Norske Cred	14.1	-1		Harold W. Yates	4.18	+0.02		NIPP Insulators	90.72	-1.6		Apr. 2	Apr. 3	Apr. 4	Apr. 5	1984-85	High	Low	Apr. 2	Apr. 3	Apr. 4	Apr. 5
Bank Austria	155	+1		Bayer	911.5	+1		Den Norske Cred	14.1	-1		Harold W. Yates	4.18	+0.02		NIPP Insulators	90.72	-1.6		Apr. 2	Apr. 3	Apr. 4	Apr. 5	1984-85	High	Low	Apr. 2	Apr. 3	Apr. 4	Apr. 5
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Continued on Page 32

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Stock	Price	+
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Solution to Puzzle No. 5,684

- 11 He rings mother up first (4)
- 13 Means to enter a faulty item without (9)
- 17 Dish prepared from stale lamb? (4, 5)
- 18 Employ completely and beneficially (8)
- 20 Check soundness of the rule (3)
- 21 It makes one wild what people do when they reure (3, 4)
- 22 Fumes capable of raising a lot of damage (6)
- 24 Excel in striking a note (5)
- 25 A fisherman will use many a spinner (5)

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OFFSHORE AND OVERSEAS

Midland Bank Tr. Corp. (Jersey) Ltd. 20 St. Hill St., St. Helier, Jersey 01-20-34 101.50 01-20-34 101.50	01-20-34 101.50 01-20-34 101.50	Midland Bank Tr. Corp. (Jersey) Ltd. 20 St. Hill St., St. Helier, Jersey 01-20-34 101.50 01-20-34 101.50	01-20-34 101.50 01-20-34 101.50
Mitsubishi, Offs. Rev. S.S. Fd. Inc. 1000 N. 1st St., H'vly, N.Y. 10022 March 28, 1978 \$31.44	01-20-34 101.50 01-20-34 101.50	Mitsubishi, Offs. Rev. S.S. Fd. Inc. 1000 N. 1st St., H'vly, N.Y. 10022 March 28, 1978 \$31.44	01-20-34 101.50 01-20-34 101.50
National Westminster Bank Ltd. Agents 11, Old Broad St., E.C.2 01-20-34 101.50 01-20-34 101.50	01-20-34 101.50 01-20-34 101.50	National Westminster Bank Ltd. Agents 11, Old Broad St., E.C.2 01-20-34 101.50 01-20-34 101.50	01-20-34 101.50 01-20-34 101.50
Navy, Johnstone (Inv. Advizor) 31A, Hope St., Glasgow, C.2 01-20-34 101.50 01-20-34 101.50	01-20-34 101.50 01-20-34 101.50	Navy, Johnstone (Inv. Advizor) 31A, Hope St., Glasgow, C.2 01-20-34 101.50 01-20-34 101.50	01-20-34 101.50 01-20-34 101.50
NEL British Int. Ltd. Agent 100, N. 1st St., H'vly, N.Y. 10022 01-20-34 101.50 01-20-34 101.50	01-20-34 101.50 01-20-34 101.50	NEL British Int. Ltd. Agent 100, N. 1st St., H'vly, N.Y. 10022 01-20-34 101.50 01-20-34 101.50	01-20-34 101.50 01-20-34 101.50
North Westminster Bank Ltd. Agents 11, Old Broad St., E.C.2 01-20-34 101.50 01-20-34 101.50	01-20-34 101.50 01-20-34 101.50	North Westminster Bank Ltd. Agents 11, Old Broad St., E.C.2 01-20-34 101.50 01-20-34 101.50	01-20-34 101.50 01-20-34 101.50
Parsons Bank Corp. (Jersey) Ltd. 100, N. 1st St., H'vly, N.Y. 10022 01-20-34 101.50 01-20-34 101.50	01-20-34 101.50 01-20-34 101.50	Parsons Bank Corp. (Jersey) Ltd. 100, N. 1st St., H'vly, N.Y. 10022 01-20-34 101.50 01-20-34 101.50	01-20-34 101.50 01-20-34 101.50
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COMMODITIES AND AGRICULTURE

Indonesia wants higher prices, but not too high, reports Kieran Cooke

A balancing act on rubber prices

INDONESIA officials are under increasing pressure to take a tough stand at next month's Geneva negotiations on the International Rubber Agreement (INRA).

The agreement, in force since 1978, is designed to guarantee fair rubber prices to both consumers and producers.

But farmers and traders in Indonesia are unhappy. One trader said it would be better to have no agreement at all than the present situation. The trouble has been generally sluggish prices.

Indonesia, the world's second biggest rubber producer after Malaysia, says that for some weeks prices have been firmly lodged at the lower levels of the range agreed by INRA at about 176 Malaysian cents a kilo. They say this gives little or no profit to either farmers or traders and want it raised to at least a guaranteed 210 cents per kilo.

Mr Harry Tanugraha, who heads the Indonesian Rubber Association, says Indonesia has a stronger position than most countries and should take a firm line in Geneva. Indonesia, he says, is the main producer of world supplies of rubber in future years.

Malaysia, which accounts for about 35 per cent of world rubber sales, is gradually turning to other more profitable and less labour intensive crops like palm oil and cocoa.

Thailand, the world's third biggest producer, is making similar moves and is also going into food crops. Other big Asian producers, like India and Sri Lanka, are faced with population pressures, while potential producers in South America have still not been able to cope with disease problems.

The World Bank and other organisations, including the Commonwealth Development Corporation, have meanwhile been encouraging Indonesia to plant more land with rubber.

Government plans call for an additional 645,000 hectares of rubber to be planted over the next four years, bringing the total area to 3,113m hectares by 1988. Already massive tracts of land are being cleared and planted.

But Indonesia has always suffered from low productivity — at present average overall yields are about 410 kilos per hectare, or about 40 per cent below those in Malaysia. Traders say that the present low prices offer little incentive to spend capital on planting high yielding varieties and using more fertiliser.

Growers already complaining, and in some cases leaving trees unmanipulating or planting with other

more profitable crops, such as cloves. While Indonesia's rubber output continues to rise, with production last year put at 1.1m tons, many feel that INRA must be renegotiated to ensure better prices for producers and not just extended in its present form.

Traders feel that Indonesia holds many cards, and should use them. They say that if Indonesia does not continue to expand production, then in a few years world natural rubber prices could rise substantially — bad news for consumer countries.

On the other hand, if prices go up too much then there could be a big move into synthetic rubber — bad news for producers. "All we want is a fair, mid level price," says Mr Tanugraha, "and not the present situation where, even with wage levels here half those in Malaysia, we are still hardly making money."

THE 32-NATION International Natural Rubber Organisation began a two-day council meeting in Kuala Lumpur yesterday to discuss the appointment of a new staff director manager, and extending the International Rubber Agreement.

The meeting appears to have run into difficulties over the appointment of the manager, with producers said to be reserved over the candidates, Mr Robert Sanders and Mr John Stenger, both of the U.S.

Producers have already rejected Mr Sanders in favour of Mr Harvey Adams, who is leaving in June, while Mr Stenger, aged 63, is felt to be too old.

However, producers and consumers agree on extending the INRA by two years to allow more time for talks in Geneva. These are expected to be tough, as there are wide differences over the price range, the size of the buffer stock and producers demand for supply rationalisation measures.

During his visit last month to Europe, the Malaysian primary industries minister, Datuk Paul Leong, was told by senior EEC officials that the INRA should continue to participate in the international rubber and tin agreements if there were minimal changes.

But Indonesia cannot afford to be too tough at next month's INRA talks. The Government has not only an economic but also a social stake in expanding rubber production. At present, between 7m and 8m people, mostly on Indonesia's outer islands, are dependent on rubber for a living. Under Government plans, more than 100,000 families will benefit over the next five years by the expansion of areas planted to rubber. Expansion of rubber production is thus a vital ingredient in soaking up some of the 7m people due to come onto the Indonesian labour market over the next five years.

Also rubber has a key role in Indonesia's plans to lessen its dependence on oil and natural gas export revenues. By 1988 the government plans to export more than 1.5m tonnes of rubber. Last year nearly 50 per cent of exports went to the U.S.

A more than 25 per cent to Singapore and under 10 per cent to West Germany. The Soviet Union and Japan. Significant trading breakthroughs were made last year to Eastern Europe, and Indonesia even concluded an export deal with North Korea.

Meanwhile, Indonesia's share of other non-traditional markets has been going up, mostly due to its counter purchase policies. For instance, Indonesia's share of the UK market went up last year to 9 per cent from only 2.5 per cent in 1982. But there are still quality and delivery problems.

Indonesia does however feel it deserves to be taken seriously as a major voice in the world of rubber and is likely to be putting its case strongly in Geneva next month.

Nicaragua's cotton crop 'worst for years'

By Tim Coome in Managua

THE NICARAGUAN cotton harvest has been one of the worst for years, according to Sr Jaime Wheelock, the Agricultural Minister.

With about 90 per cent of the 115,000 hectare crop harvested, yields are 14.15 per cent down on expectations and exports can be expected to be around 320,000 bales against an original target of 400,000 bales. Most of Nicaragua's cotton is sold to Japan and Taiwan.

Marketing of cotton has been nationalised, and in announcing a 55 per cent increase in price to Nicaragua's cotton growers to compensate for the fall in output, Sr Wheelock said the state was protecting farmers against low world prices, whereas elsewhere they were going bankrupt.

The minister blamed poor weather and high winds for the fall in yield. However, foreign exchange shortages causing untimely insecticide applications and late harvesting also had a serious effect. Sr Wheelock said considerable boll weevil damage was caused between the last insecticide application and harvesting.

The harvest shortfall will mean the government will also have to import an additional 3,000-4,000 tonnes of vegetable oil this year, to make up a shortage of cotton seed oil on the local market.

The Government has promised consumers that cooking oil is one basic product that will not go into shortage this year, despite foreign exchange difficulties affecting the availability of a wide range of consumer items.

Foreign exchange bottlenecks have also hit the coffee and sugar harvests this year. The coffee harvest was 30 per cent below target and sugar exports are expected to be down by about 30,000 tonnes as a result of a rat plague in several large plantations on the Pacific coast.

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Values to rise slightly in short term, says study group

THE short-term outlook is for a gentle rise in natural rubber prices, according to the International Rubber Study Group (IRSG).

In its International Rubber Digest, the London-based IRSG says the balance of "bullish" and "bearish" factors has changed for the time being in favour of the former outweighing the latter.

Physical demand appears steady, and the period of low production resulting from wintering, when tapping is reduced,

is not yet over. "For some months rubber prices have been relatively low," the IRSG says, "and this could have a lagged effect on the intensity of tapping in some areas."

Late last month the International Rubber Organisation (INRO) indicated that prices reached 182.35 cents a kilo, the highest level for six months, almost 11 cents above the 1982 low and more than 5 cents above the point at which the INRO buffer stock was allowed to begin support buying, the IRSG

points out.

"Real" factors had been causing prices to rise in all the major markets, it says. Early wintering, reduced supplies and demand was quite strong, particularly in the U.S.

The IRSG notes, however, that the momentum of the U.S. economy so far this year has created uncertainty about the future trend.

The Department of Commerce's flash estimate of a sharp downturn in the economy in the first quarter, although expected to be revised upwards, has

added to doubts about continuation of recovery, it says.

"However, the IRSG sees no uncertainty regarding the health of the vehicle industry. The top four manufacturers reported gains in sales for February and early March. The rates of sales in February was the best for six years."

The IRSG notes, however, that while Japan's industrial output declined in January domestic sales of vehicles in February were up on the same month last year.

A similar pattern was seen in West Germany.

LONDON MARKETS

THE LONDON coffee futures market maintained its recent first time yesterday as the continued weakness of sterling against the dollar helped the July position to rise another £14.50 to £2,262 a tonne.

Cocoa prices moved lower reflecting the easier tone in New York and the July position closed at £1,952.50 a tonne, down £21 on the day. The firmness of the dollar tended to depress London sugar futures, which are quoted in dollars, and nearby positions moved two or three dollars lower.

COPPER

	Apr. 2 1983	Apr. 1 1983	Mar. 31 1983	Mar. 30 1983
COPPER				
High Grade	\$	\$	\$	\$
Cash	1183.4	+82	1192.3	+50
Settlement	1183.4	+79	1200.3	+57
Bottom's	1184
Cathodes	1183.4	+82.5	1212.4	+54
Settlement	1187.9	+85	1207.8	+57.4
Bottom's	1184	+73
6 months	1187.9
Settlement	1184
Amalgamated Metal Trading reported:				
High Grade	1183.4	1183.4	1183.4	1183.4
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Settlement	1183.4	1183.4	1183.4	1183.4
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Open	1183			

INTERNATIONAL CAPITAL MARKETS

TOKYO IS TAKING THE BLAME FOR AMERICA'S PROBLEMS, SAYS ENVOY

Japan 'a scapegoat for U.S.'

BY MAGGIE URRY IN LONDON

JAPAN is taking the blame for U.S. unwillingness to cope with its own economic problems, according to Mr. Morioka Motono, ambassador to France.

Speaking at the Financial Times conference Euromarkets in 1985, he said the image of Japan as a protectionist nation was wrong. Many moves towards a freer trade market had been made over the last 20 years, and imports to Japan from the U.S. had increased significantly.

Japan's large trade surplus is more than offset by capital outflows, which have contributed to financing the U.S. budget deficit. Mr. Morioka called on the U.S. to improve its own trade balance and to reduce its real interest rates.

Mr. David Hale, chief economist at Kemper Financial Services, said the threat of the Japanese had been the key to the success of Reaganomics in the U.S. He believed that a U.S. tax Bill later this year might help to reduce real interest rates in the U.S. He thought the dollar had now peaked, although most U.S.

FINANCIAL TIMES
Euromarkets
in 1985
CONFERENCE

businessmen did not yet agree. Pressure was building in the U.S. for trade controls.

Turning to the changes in the City of London, Mr. Stanislas Yaskovich, chief executive of the European Banking Company, questioned whether the system of self-regulation with a central supervisory body proposed in the UK Government's White Paper (policy document) would succeed. He advocated the establishment of an agency similar to the U.S. Securities and Exchange Commission.

Mr. John Forsyth, director in the International Capital Markets Division of Morgan Grenfell, called for the abolition of stamp duty in Britain's next Finance Bill. He argued that the duty depressed turnover in the equity market and that its removal would produce a dramatic increase in trading.

The re-emergence of London as an international capital entrepot would provide great opportunities to firms prepared to develop their business to exploit.

Mr. Francis Pym, a former Conservative Minister, spoke of the relations between East and West and the need for stability to provide confidence to business. He urged the West to take steps to overcome the current financial crisis, which was a grave threat to stability.

He said the belief that the crisis would fade away was dangerously shortsighted and there was the continuing danger that the crisis would break. While he was not in a position to offer solutions, he felt that the annual summit between world leaders had proved extraordinarily disappointing.

Mr. Joan Beck, executive director at Credit Suisse First Boston, con-

demned the "irresponsible" way that the opening of the European bond market to corporate borrowers on December 1 1984 had been developed. Too many issues had appeared which benefited only the issuers and not investors, and demand for issues had dried up. The predominance of the Japanese securities houses in the market had been won at the expense of the market. The fear of competition could only result in a market where no one benefited.

Dr. Günther Radtke, general manager of Dresdner Bank, discussed the future of the Euro-Dollar market.

Mr. Geoffrey Bell, president of Geoffrey Bell & Company, said that after the 80 per cent rise in the dollar over the last 4 years there must be some correction. He believed, however, that the currency had strong underpinnings and its growth of the U.S. economy continued at a reasonable rate there would be no "free-fall" in the currency.

EUROBONDS

Hydro Quebec seeks C\$100m

By Peter Montagnon, Euromarkets Correspondent, London

HYDRO QUEBEC took advantage of the recent strength of the Canadian dollar bond market to launch a C\$100m Eurobond yesterday with a 10-year life and a coupon of 12 1/2 per cent.

Led by Merrill Lynch the paper bears a par issue price and total fees of 2 per cent. It traded initially at a discount within these fees of 1 1/2 per cent, though with a weaker trend emerging on Wall Street during the European afternoon the discount widened to 2 1/4-1 1/2 per cent.

Demand for Canadian dollar Eurobonds, which was flagging until a couple of weeks ago, has picked up slightly with the recovery of the domestic market, while European investors also again see Canadian issues as an alternative to U.S. dollar securities.

BHF Bank bond average			
April 2	101.000	Previous	
High	101.000	101.000	
Low	102.800	102.800	

None the less trading in both this and the U.S. dollar sector of the market was slack yesterday ahead of the Easter holidays. The only other new Eurobond issue yesterday was a \$75m, six-year, 12 1/2 per cent issue for South Africa. Lead managers Commerzbank and UBS (Securities) priced the paper at 99 1/4 and it traded just within its total 1 1/2 per cent fees.

The \$50m convertible issue for Sonolux Special Metals has been awarded a 3 per cent coupon as indicated and a 4.38 per cent conversion premium by lead manager Daiwa Europe, while Switzerland yesterday saw its lowest ever coupon on a convertible issue. The \$100m private placement for Dainippon Screen has been priced by lead manager Swiss Bank Corp with a coupon of 1 1/4 per cent and conversion premium of 8.15 per cent.

This was below the indicated 1 1/2 per cent coupon. Handelsbank's convertible placement for Sonolux Manufacturing has also received a coupon of 1 1/4 per cent, below the indicated 1 1/2 per cent.

European continental bond markets turned mixed to lower as the dollar strengthened, while London's \$100m, 8 1/2 per cent issue closed its first day's trading at 99 1/4, down by 1/2 point on its issue price.

Co-financing deal set up for Hungary

By Our Euromarkets Correspondent

HUNGARY is to raise a further \$300m through a credit to be financed jointly by the World Bank and a group of commercial banks led by Arab Banking Corporation, Bank of Tokyo, Chemical Bank and National Westminster.

Terms of the deal provide for interest to be charged at a margin of 1/2 per cent over London Eurodollar deposit rates. The commercial bank portion matures in eight years, while the \$30m being contributed by the World Bank will be fully repaid after 10 years.

The deal, which is to finance projects in the livestock, chemicals and transport sectors, is one of a series of co-financing loans contracted by Hungary since it joined the World Bank and International Monetary Fund in 1982.

Since then Hungary has shown a marked preference for co-financing operations both because they allow the maturity of its borrowings to be longer and because the participation of the World Bank is believed to act as an incentive for other lenders.

This deal bears rather finer terms than a similar \$350m credit arranged a year ago. That bore a margin of 3/4 per cent over Eurodollar or 1/4 per cent over prime rate. The new operation has a lower Eurodollar margin, while the expensive prime rate option has been dropped altogether.

The new credit will be in transferable form, allowing participants to sell their share in the secondary market.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for April 2.

U.S. DOLLAR						BP Overseas 7 02						Average price changes 01 cent - 0 1/2 on week 9					
						57 98 1/2 98 1/2 - 0 1/2 + 0.71 29						57 98 1/2 98 1/2 - 0 1/2 + 0.71 29					
						Down Chemicals 7 02						59 98 1/2 98 1/2 - 0 1/2 + 0.73 29					
						For Nat Indus 7 02 82						57 98 1/2 98 1/2 - 0 1/2 + 0.73 29					
						World Bank 6 1/4 84						21 95 1/2 95 1/2 - 0 1/2 + 0.74 29					
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